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WORLD NEWS

Brussels plans new crackdown on state tax subsidies

The European Commission is to take a fresh crack at stopping Europe's state aid bandwagon, still rolling despite Brussels' best policing efforts. Karel Van Miert, competition commissioner, has turned his attention to a disguised form of subsidy known as fiscal aid. Page 2

Dutch plan short euro overlap
The Netherlands intends to remove the guilder from circulation four weeks after the arrival of the euro in 2002. Page 3

EU warns over Cyprus division
The European Union opened talks with six countries seeking membership amid warnings that the division of Cyprus could slow the enlargement. Page 2

French broadcasting overhaul
The role of advertising in France's public television will be sharply reduced in an overhaul of the country's four state-run channels. Page 3

Backlog for Uster arms talks
Any hope of an early breakthrough on "decommissioning" of weapons in Northern Ireland appeared to recede, with Martin McGuinness, Sinn Féin's chief negotiator, ruling out even a token gesture by the IRA, the party's military wing. Page 10

Smith sworn in as Bermuda PM
Jennifer Smith, leader of Bermuda's Labour party, was sworn in as premier, promising a seamless change in policy towards the territory's financial sector. Page 7

Ecuador to suspend income tax
The government of Ecuador plans to suspend income tax for at least two years and replace it with a 1 per cent tax on banking transactions. Page 7

Powell recruited to fight racism
The UK government enlisted General Colin Powell, former chairman of the US joint chiefs of staff, in a "war against racism" in the armed forces. Page 10

Japan to issue coupons for needy
Japan's ruling Liberal Democratic party yesterday adopted a controversial ¥700bn (\$5.7bn) national "shopping coupon" scheme in a desperate attempt to boost the economy. Page 14; Editorial Comment, Page 13

Indonesian army plays riots
Indonesia's military, under pressure to withdraw from politics, asked another bout of riots by pitting opposition groups against government supporters. Page 8

Tibetan monk may have fled to US
A senior Tibetan official in China has gone to the US in mysterious circumstances, raising the possibility that he may apply to live there in exile. Page 8

Obuchi to raise islands question
Keizo Obuchi, Japan's prime minister, is expected to raise the issue of sovereignty over the disputed Kurile Islands when he meets Boris Yeltsin, Russia's president. Page 2

Olmert set to cement power base
Shimon Peres, mayor of Jerusalem, was heading for a landslide victory in elections which could boost his attempt to be the next prime minister for Israel's right-wing Likud party. Page 4

Abacha family returns \$750m
The family of Nigeria's late dictator Sani Abacha has handed back more than \$750m in state funds illegally amassed by the former leader. Page 4

BUSINESS NEWS

BASF attacks plan for increase in German energy tax

BASF, Germany's biggest chemicals group, attacked the new German government's proposals for higher energy taxes as it warned that conditions in the chemicals industry would deteriorate sharply next year. Page 15

Efforts to restructure the French aerospace sector
took a step forward last night with the announcement of an agreement between Aerospatiale, the state-owned aerospace group, and the Dassault organisation.

The Italian cabinet last night
finalised a decree that will open the country's electricity market to competition early in the next century. Page 5

France Telecom shareholders
were warned by the French stock market regulator to act swiftly to avoid their stakes being diluted under the terms of a secondary share offering. Page 18

Sprint, the US telecoms group,
launched the second largest corporate bond offering in history. It will use the proceeds to refinance bank debt. Page 15

Cargill and Continental Grain,
two of the largest grain exporters in the US, said they were confident regulators in Europe and the US would approve their proposed merger. Page 13; Observer, Page 13; Lex, Page 14

Deutsche Bank of Germany
joined the ranks of western fund management groups aiming to expand in Japan with the announcement of a strategic alliance with Nippon Life. Page 18

Stora and B&S, the Swedish
and Finnish groups merging to form the world's largest paper producer, announced a big jump in profits but warned of weaker times ahead. Page 19

Konami, a Japanese manufacturer
of video-game software, plans to list its shares in London early next year. It is also considering a listing in New York. Page 18

Steelmakers in the European
Union are to launch dumping complaints over steel imports from up to eight Asian, African and eastern European countries. Page 6

The rescue operation to revive
Triton Energy, the US oil group, took an unexpected turn yesterday with the emergence of a potential investor. Page 18

Nissan Motors, the troubled
Japanese carmaker, warned it was heading for its sixth year of losses in the past seven years as it reported a 36 per cent fall in interim profits. Page 18

Sage, the troubled Japanese
computer games company, has production problems with its new Dreamcast games console that will hit its Christmas sales. Page 15

Wal-Mart Stores, the US discount
retailer, announced a surprisingly large increase in profits. Page 16

Suzuki Motors, the Japanese
mini-car manufacturer, reported a 18.8 per cent decline in interim net earnings. Page 18

World Equity Markets
The latest trends and data from more than 50 national markets at a glance. Page 35

French and German retail prices fall

Bankers may resist interest rate cuts despite deflation fears

By Wolfgang Mißbach in Frankfurt

German and French prices fell in October, triggering fears that the core of the European economy might be on the verge of deflation.

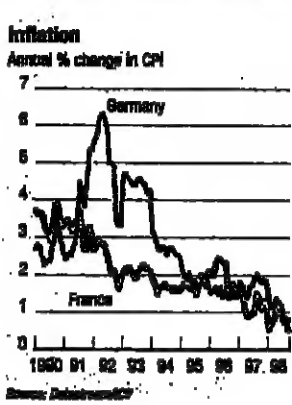
The national consumer price indices dropped by a monthly 0.2 per cent in October in Germany, and by a provisional 0.1 per cent in France. These data translate into annual inflation rates of 0.7 per cent for Germany, and 0.4-0.5 per cent for France.

However, a recent Bundesbank study said German inflation may be overstated by as much as 0.75 percentage points, so that German prices may already be falling on an annual basis.

Stephan Mönssen, economist at Salomon Smith Barney in London, calculated that the French and German data may push the harmonised index of consumer prices (HICP) for the euro zone below 1 per cent in October for the first time since the pan-European index's launch in 1996.

There is increasing anecdotal evidence in Germany of a deterioration in consumer sentiment. BASF, the German chemical company, yesterday warned about a price squeeze in its industry.

Price wars are also raging in German telecommunications and



electronic retailing. The mass market Bild newspaper yesterday advised its readers to hold off spending on textiles, as prices were expected to fall further.

Central bankers tend to define deflation as an environment in which the public holds off purchases in the expectation of falling prices rather than as a one-off fall in the price level.

Wim Duisenberg, president of the European Central Bank, insisted yesterday that monetary policy would not react to temporary falls in the price level. His comments suggest that Europe's central bankers will resist pres-

sure for lower interest rates in response to the decline in national prices.

The ECB will take over monetary policy from national central banks in the 11-nation euro zone from next January.

Speaking in Dublin, Mr Duisenberg gave an upbeat assessment of economic prospects in the euro-zone. He said he would not speculate on a unilateral German interest rate cut before the end of this year. He said fluctuations in commodity prices and indirect taxes "may lead to occasional falls in the HICP or occasional increases above 2 per cent. These are quite normal and consistent with a meaningful definition of price stability."

Mr Duisenberg held out hopes that the international financial crisis may have passed its peak. He said the European economy slowed down during the second quarter, but rebounded in the third quarter.

Peter Cornelius, ECB watcher at Deutsche Bank in Frankfurt, warned: "We are moving on thin ice. There have been some positive signs in the last few weeks, but the fundamental situation in the emerging markets has not changed."

Schröder pledges reform, Page 2



Gerhard Schröder, the German chancellor, delivering his first major policy speech yesterday to the Bundestag, the lower house of parliament. AP

WASHINGTON DRAWS UP WIDE-RANGING HIT LIST FOR POSSIBLE SANCTIONS AS BANANA TRADE DISPUTE ESCALATES

US threatens 100% duties on EU exports

By Stephen Fidler in Washington and Neil Buckley in Brussels

The US yesterday said it would impose 100 per cent duties on a range of European products if Europe did not amend its banana import regime by January 1, 1999.

In an escalation of the bitter dispute between the two trading powers, the office of the US Trade Representative published a list of threatened products including wine and cheese, paper and board, cosmetics, clothing, toys and electrical goods.

However, the list excludes Scotch whisky, a prime target of previous US retaliation in trade wars with Europe. The omission appears to be a political conces-

sion to Britain which, along with France, is the banana regime's strongest EU supporter.

USTRA said it would take public comments on the list by the end of this month, and make its announcement about the goods which would be taxed on December 15. The duties would be imposed as early as February 1.

Jay Ziegler, USTRA spokesman, rejected European claims that the US move was inconsistent with the rules of the World Trade Organisation.

The EU's rules favour banana imports from former European colonies in the Caribbean over bananas produced in Central and South America, most of which are distributed by US companies.

Mr Ziegler said that failing to comply with the ruling set a precedent which was enough to persuade the US to take action over a commodity not produced in the US. "If the EU is allowed to disregard its market opening obligations in this case, then it could encourage other countries to do the same," he said.

EU officials have said they fear that US policy is being influenced by Carl Lindner, chairman of Chiquita, the US banana company and a large contributor to both US political parties. The House of Representatives passed a non-binding resolution in October urging action to win EU compliance with the banana ruling. EU officials were taken aback by

the broad range of products on the US list.

Sir Leon Brittan, EU trade commissioner, attacked the US move as "politically unwise" and warned that the EU would have "no choice but to take rapid steps to challenge it in the WTO" if Washington persisted.

He cautioned that US sanctions would be a "particularly grave error of political judgment" when the US and EU needed to provide joint leadership in the global economic crisis.

"This is the worst possible moment to launch sanctions, on an issue of minor economic interest to the US, against their biggest and closest trade and political partners," Sir Leon

added. "The continental US is neither a grower nor exporter of bananas."

He insisted that the EU had taken steps to come into line with last year's WTO ruling on the banana regime, and would co-operate if the US asked the WTO to assess its compliance.

The commissioner made clear that the EU would not respond to US sanctions with unilateral measures of its own. But officials added that if the EU won a WTO case against US sanctions, and Washington refused to lift them, the EU could retaliate with similar measures.

To the brink, Page 6
Editorial Comment, Page 13

British shoppers get first taste of the euro

By Sheila Jones in Rotherham

Jessie Butler is bemused. "That's a lot for a bag of lemons isn't it?" she said.

At Euro 1.39 (89p), the price tag is a double surprise for Mrs Butler and dozens of other shoppers in Rotherham, north-east England.

In spite of Britain's decision to stay out of the first wave of the euro on January 1, 1999, the South Yorkshire town of Rotherham is plunging ahead with a week-long experiment with Europe's single currency.

The vanguard role suits Rotherham, a town at the heart of the industrial revolution, which more than a century ago supplied the steel and coal that modernised Europe's armaments, rail and shipbuilding.

Over the last 30 years, Rotherham has lost thousands of jobs in coal, steel and engineering. Locals believe the town has more to gain than most from looking towards the European Union.

Next year, South Yorkshire expects to gain Objective 1 status, the highest level of funding from Brussels. This could release up to £1bn in European and private funds to fuel a regional revival.

"We want to be Euro ready," said Phil Davies, Rotherham's Euro Project manager. "This town is heavily dependent on European trade so people need to know about the single currency."

Business leaders across the UK are stepping up pressure on the government to speed up moves towards the single currency so they can prepare for its introduction.

But the government says it will not publish a national transition plan until January, and the changeover period could last until 2005.

Rotherham is not waiting. Special euro vouchers, worth 70p at current exchange rates, were handed out free for shoppers to spend in the town during its week-long euro awareness campaign.

The campaign is backed by 300 restaurants and retailers, including Tesco, Boots, Burger King, KwikSave and McDonald's. The US fast-food giant yesterday exchanged the vouchers, which are not legal tender, for burgers, coffee and bags of potatoes.

Like the politicians in London - and at 10 Downing Street - shoppers suspended judgment on the euro.

"I've heard about the European currency, but what's wrong with the pound?" said Clare Kelly. "I'd rather stick with what I know."

Another shopper, Joan Carr, said: "I don't mind being in Europe, but I feel we will lose our dignity."

"If they told us a bit more about it I might be more in favour."

Conservatives quarrel, Page 10

WORLD MARKETS

STOCK MARKET INDEXES			
New York Composite	8887.45	(-0.31)	
Dow Jones Ind. Av.	8887.45	(-0.31)	
NASDAQ Composite	1985.10	(-0.02)	
Europe and Far East			
FTSE 100	3544.74	(-0.02)	
DAX	4082.75	(-0.02)	
Nikkei 225	14108.00	(-0.02)	
US Futures			
S&P 500 Index	4,527.95	(-0.02)	
Long Bond	99.00	(-0.02)	
Short Bond	99.00	(-0.02)	
Other Rates			
US 3-mo Treasury	6.50%	(-0.02)	
US 10-yr T-bill	131.11	(-0.02)	
France 10-yr T-bill	133.04	(-0.02)	
Germany 10-yr T-bill	104.41	(-0.02)	
Japan 10-yr T-bill	108.01	(-0.02)	
US\$ vs. Yen	111.14	(-0.02)	

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Commodity	Price	Change	Commodity	Price	Change
Oil	22.00	(-0.02)	Gold	380.00	(-0.02)
Wheat	1.00	(-0.02)	Silver	16.00	(-0.02)
Corn	0.50	(-0.02)	Platinum	1,000.00	(-0.02)
Soybeans	0.75	(-0.02)	Palladium	1,500.00	(-0.02)
Beans	0.25	(-0.02)	Rhodium	2,000.00	(-0.02)
Wool	1.00	(-0.02)	Neodymium	1,000.00	(-0.02)
Alumina	1.00	(-0.02)	Europium	1,000.00	(-0.02)
Iron Ore	1.00	(-0.02)	Terbium	1,000.00	(-0.02)
Steel	1.00	(-0.02)	Dysprosium	1,000.00	(-0.02)
Copper	1.00	(-0.02)	Ytterbium	1,000.00	(-0.02)
Aluminum	1.00	(-0.02)	Scandium	1,000.00	(-0.02)
Zinc	1.00	(-0.02)	Strontium	1,000.00	(-0.02)
Nickel	1.00	(-0.02)	Zirconium	1,000.00	(-0.02)
Lead	1.00	(-0.02)	Vanadium	1,000.00	(-0.02)
Antimony	1.00	(-0.02)	Chromium	1,000.00	(-0.02)
Mercury	1.00	(-0.02)	Manganese	1,000.00	(-0.02)
Vanadium	1.00	(-0.02)	Chromium	1,000.00	(-0.02)
Chromium	1.00	(-0.02)	Manganese	1,000.00	(-0.02)
Manganese	1.00	(-0.02)	Chromium	1,000.00	(-0.02)
Chromium	1.00	(-0.02)	Manganese	1,000.00	(-0.02)
Manganese	1.00	(-0.02)	Chromium	1,000.00	(-0.02)

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Chopard
GENÈVE
founded 1860

The new movement
L.U.C.
Heir to a proud watchmaking tradition

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WORLD NEWS

EUROPE

GERMANY'S GOVERNMENT PROGRAMME CHANCELLOR TO PROMOTE PRIVATE PENSIONS AND CONCENTRATE SUBSIDIES ON TRULY NEEDY

Schröder pledges strict financial control

By Ralph Atkins in Bonn

Gerhard Schröder, Germany's new chancellor, yesterday unveiled his programme for government, pledging stringent control of the state's finances and to create a federal republic of the "new centre" with Berlin as its capital.

His two-hour statement to the Bundestag, the lower house of parliament, sought to draw a line under a difficult first two weeks in office with promises to promote private pension provision, encourage personal responsibility and concentrate state

subsidies and spending on the "truly needy".

The speech reflected strongly Mr Schröder's political pragmatism, with few concessions to traditional Social Democrats or the demand-orientated ideology of Oskar Lafontaine, the left-leaning finance minister and SPD chairman. Mr Schröder coupled fiscal policy with supply-side measures, including deregulation and the opening of markets.

The speech marked an attempt to reassert authority over the SPD-led government, diverted by conflicts with the Bundesbank over

interest rate policy and with its Green party allies over higher energy taxes.

Industry organisations, however, regretted the lack of firm targets for curbing state spending and warned of the impact of proposed tax plans on unemployment.

Mr Schröder said first results of a financial audit showed federal debt had soared for above DM1,000bn (\$600bn); annual borrowing threatened to rise by up to DM200bn more than in current mid-term finance plans. "This I can't and don't want to accept," he said. A "resolute" financial consolidation

course would put all federal spending under scrutiny.

The chancellor pledged to ensure the euro currency would be stable. The stability of the monetary policy would not be thrown into question. He insisted that calls from his government for a cut in interest rates did not jeopardise the independence of the Bundesbank or new European Central Bank.

He set as his top priority the tackling of unemployment through tax policy, a doubling of investment in research over five years and an "alliance for jobs", starting in early December and bringing together the state, unions and employers. He would take personal charge of eastern German reconstruction, with the cabinet meeting every second month in the region.

Employment creation would also become part of European policy. "We will take care that Germany is no longer the brake on social policy in the EU," he said. He pledged the "Agenda 2000" programme of EU structural and financial reform would be completed at a special summit under Germany's presidency next spring. On nuclear power,

Mr Schröder confirmed plans for a shutdown of plants in agreement with the energy waste through Germany would be curbed.

Mr Schröder confirmed cuts in state pensions introduced by the previous government would be reversed, but replaced with a reform package based on four pillars. These were: the pay-as-you-go state system; occupational pensions; private provision encouraged by the tax system; and employee participation in company profits.

Editorial Comment, Page 13

Obuchi to raise islands dispute with Yeltsin

By John Thornhill in Moscow and Gillian Tett in Tokyo

Russian nationalists yesterday warned of a "creeping" handover of the disputed southern Kuriles islands to Japan on the eve of the first formal visit by a Japanese prime minister to Moscow for 25 years.

Keizo Obuchi, Japan's prime minister, is today expected to raise the vexed issue of sovereignty over the islands, known as the Northern Territories in Japan, when he meets Boris Yeltsin, Russia's president.

But Mr Obuchi's symbolic visit, designed to highlight the improving political and economic ties between the two countries, has been shortened because of concerns over Mr Yeltsin's health. Mr Yeltsin has hardly been seen in public since contracting bronchitis on his ill-fated trip to central Asia last month.

The four islands, which were seized by Soviet forces in the dying days of the second world war, have remained a source of political tension between the two countries since 1945.

Warming relations between Tokyo and Moscow have raised hopes that the dispute might finally be resolved, hastening the conclusion of a formal peace treaty between the two countries. Senior Japanese officials yesterday hinted that Tokyo might be prepared to take a more flexible stance over the long-standing territorial dispute.

Speaking in Tokyo, Akitaka Saiki, the prime minister's spokesman said: "One part cannot gain 100 per cent, nor the other lose 100 per cent - there should be something in the middle that can satisfy both sides."

Diplomatic sources suggest the two sides have discussed granting Moscow temporary administration

Duma approves economic plan

The Russian government yesterday presented to parliament its plan to tackle the country's economic crisis, winning cautious support from both Communists and centrists, reports Reuters in Moscow.

The cabinet of Yevgeny Primakov, prime minister, is seeking rapid passage of the 1999 budget. Details of the document, laid out to a closed hearing of the State Duma, have not been made public.

Communists welcome the plan's vague outline of a greater state role in the economy and calls for a "socially-oriented" market economy.

EU warns Cyprus split may slow talks

By Michael Smith in Brussels

The European Union yesterday opened substantive talks with six countries seeking membership amid warnings that the division of Cyprus, one of the applicants, could slow the proposed enlargement.

"It would be dishonest to pretend that problems [over Cyprus] do not exist," said Wolfgang Schäfer, foreign minister of Austria, which holds the EU rotating presidency.

But he said the start of talks in seven areas with the foreign ministers of Poland, Hungary, the Czech Republic, Estonia, Slovenia and Cyprus had been a success. "Today we opened the actual negotiations. Nothing can stop the train."

Earlier France, Germany and the Netherlands had issued a joint communiqué pointing to the slow progress in uniting Cyprus and questioning the wisdom of admitting the island while it was still divided. They said a solution was needed urgently.

Greece yesterday reiterated its threat to block any enlargement if Cyprus's membership application was turned down.

Cyprus has been divided since 1974 when Turkey invaded its northern third in response to a short-lived coup in Nicosia.

Ioannis Kasoulides, Cypriot foreign minister, yesterday called on the EU to push Turkey into helping end the division of the Mediterranean island. It is our earnest desire to see the Turkish Cypriots participating with us in efforts to join the EU. We hope the political circumstances will allow them to take it up."

Mr Schäfer played down the statement of the Dutch, German and French governments, which was later supported by Italy. He said the EU's formal view remained that Cyprus was a valid candidate and membership talks could encourage UN reconciliation efforts on the island.

"I do not want the success of today's meeting [with Cyprus] being turned on its head. We do not have deadlocks or blockage. We have an unblocking for all countries, including Cyprus."

The talks which began yesterday aim to wrap up negotiations on 20,000 pages of acquis - EU rules and regulations - that make up the first seven of the 37 chapters which accession countries must negotiate.

SUBSIDIES EUROPEAN COMMISSION TO REIN IN FISCAL AID

Brussels acts to stem tax breaks

By Emma Tucker in Brussels

The European Commission is to take a fresh crack today at stopping Europe's state aid handwagon, still rolling despite Brussels' best policing efforts.

In an attempt to outflank member states that have resorted to increasingly sophisticated tactics to circumvent the rules, Karel Van Miert, competition commissioner, has turned his attention to a disguised form of subsidy known as fiscal aid.

Within the European Commission this form of aid - tax breaks to selected companies - has been causing increasing alarm.

The number of schemes designed to lure investors and assist local employers has proliferated to the point where all EU countries have something to hide. The low

tax zones in Gibraltar, Trieste, and Madeira are just the more prominent among many.

"The schemes are incredibly distortive," said an EU official. "Governments think they are a safer bet than straight forward hand outs which they know will be investigated."

Under guidelines to be adopted by the Commission today all forms of exceptional tax treatment that affect competition and trade between the member states will be outlawed.

These could be lower tax rates, a waiver of employer contributions, the deferment of tax debt or an accelerated depreciation of assets.

Such tax subsidies will only be allowed if their claims to assist a region are considered bona fide, and if they do not lead to "significant tax losses" in other EU

countries. To be approved, they will have to be generally applied and non-discriminatory.

The new guidelines will merely restate and clarify existing Commission policy. But until now Brussels has been slow to act because of the difficulty of identifying state aid masquerading as tax policy. The initiatives, usually justified on regional development grounds, also tend to be politically sensitive.

Mr Van Miert has picked a good time to signal a clampdown. The guidelines will reinforce work by Mario Monti, the Italian single market commissioner, who has proposed a code of conduct aimed at ironing out the worst tax distortions.

By exploiting the general desire among EU countries to tackle so-called "harmful"

tax competition, Mr Van Miert should be able to fend off objections from the more interventionist centre-left governments, which believe they have a legitimate role to play in assisting enterprise.

Mr Van Miert has waited until the most politically sensitive of all the special tax regimes - Ireland's 10 per cent preferential corporation tax rate for manufacturers - had been dealt with.

The regime was furiously criticised by neighbouring EU countries which accused the Irish of siphoning off valuable investment capital.

Under a deal agreed by the Commission and the Irish government in July, a single rate of corporation tax of 12.5 per cent for all companies will be phased in by 2003.

The prospect of increased vigilance by the Commission

Turkish sell-offs undermined by corruption claims

Investor confidence in privatisations has been jolted by allegations of mafia involvement. Leyla Boulton and Christopher de Bellaigue report

Mesut Yilmaz, Turkey's prime minister, used to boast until a month ago that his fragile coalition government would raise more money from privatisation in one year than all other Turkish administrations put together since the country began selling off state-owned assets in 1984.

But allegations over the past month of corruption and mafia involvement in privatisation threaten to undo progress made even before investors lost confidence in emerging markets after the economic meltdown in south-east Asia and Russia.

The courts are examining the validity of the government decision in June to award 51 per cent of Petrol Ofisi, the country's biggest chain of petrol stations to the third highest bidder at a controversial auction this summer. Is Bankasi, a privatised bank in the winning consortium, is trying to retrieve its \$60m down-payment for the \$1.1bn transaction.

Even more damaging at a time when popular suspicion of privatisation was already running high, the \$60m sale of Turk Ticaret Bank was frozen last month pending investigations of allegations that Alaattin Cakici, alleged to be a leading mafia figure godfather, intervened to ensure that a rich property developer won the tender.

Mr Yilmaz, who will probably have to fight an election early next year, has said he needs a few months to clean up the mafia-government connections said to have been exposed by evidence of ties between officials and Mr Cakici, who was taken into custody in France in the summer.

Some important arrests have been made in Turkey since then. But opposition leaders prefer to dwell on the PM's admission that his office lost a police report warning of underworld involvement on the eve of the Turk Ticaret sale.

The man who has to cope with all this is Ugur Bayar, head of the Privatisation Administration, a US-trained 34-year-old former banker turned crusader for the res-

cue of enterprises from crippling state ownership.

"It is very sad," he says, fiddling with his worry beads, "that by becoming associated with the word mafia, privatisation has become tainted in the eyes of common people."

"This has nothing to do with the right, or the left, or [Islamic] fundamentalism or anything like that. You just need brains to understand how obsolete, heavy, and lumpy state-owned enterprises are."

By way of illustration, he says that Toros, a private sector fertiliser producer with a 21 per cent market share, employs 81 people in its marketing department compared with 927 at Turcas, its state-owned counterpart.

He distances his office from the scandals, noting that the central bank was responsible for the bank privatisation, while higher authorities determined the final outcome of the Petrol Ofisi auction. He asks how security, intelligence and crime-fighting bodies failed to detect the alleged criminal involvement in good time. "Everything we complain about [in Turkey] stems from the public sector," says Mr Bayar. "Turkey's private sector with its unmatched entrepreneurial skill is what leads it to market forces to take the helm and this country is going to be a very different place."

Domestic political troubles - uncertainty over the timing and outcome of the next elections - could hardly have come at a worse time for Turkey's image abroad.

Unlike Russia, Turkey has continued to repay its large debts without a hitch and Turkish central bank and treasury officials have been praised for their skillful response to the international crisis. But David Tonge, who advises foreigners on investing in Turkey, reports that outsiders have become worried about the "lack of transparency" in Turkish privatisation since the Petrol Ofisi debacle. Anti-privatisation campaigners have also begun to press their case with a new determination,



Turkish towns: a soldier is overcome during a ceremony in Dolmabahçe Palace, Istanbul, yesterday marking the 60th anniversary of the death of Kemal Atatürk, founder of modern Turkey. Reuters

Kurdish factions in northern Iraq agree peace deal

Turkey, Britain and the United States yesterday welcomed a peace deal between the dominant Kurdish factions in northern Iraq, even as Kurdish rebels killed 20 Turkish troops in an ambush in south-eastern Turkey, write Christopher de Bellaigue and agencies in Ankara.

The Turkish foreign ministry said its fears over the possible formation of a Kurdish state in northern

Iraq had eased after Britain and the US, the peace deal's sponsors, asserted their commitment to Iraq's "territorial integrity".

The joint declaration came five days after as many as 25,000 Turkish troops struck deep into northern Iraq in pursuit of militants from the Kurdish Workers party (PKK), the separatist group.

A month ago, Ankara used the threat of military action to force Syria to stop

supporting the PKK. Turkey claims it is now pursuing 500 PKK guerrillas who crossed from Syria into Iraq.

Ismet Sezgin, Turkey's defence minister, said yesterday's ambush took place while troops were carrying out a large anti-rebel operation in the Gabor Mountain area close to the Iraqi border.

There were no immediate reports of PKK casualties.

with one trade union leader describing the programme as "a cesspool".

Some businessmen hope the scandals may mark the beginning of an Italian-style crackdown on organised crime and corruption. Mr Bayar thinks "some good will come out of the mess".

Among other benefits, he says, it may strengthen the drive to set up effective "reg-

ulatory entities equipped with a lot of powers" to ensure the economy operates more fairly and transparently as the state withdraws from the sectors it still controls.

Until market conditions improve, big offerings, such as a 25 per cent stake in Turkish Airlines, frozen after the Istanbul stock exchange tumbled 55 per

cent in response to the economic turmoil in Russia, remain on hold.

But plans for smaller sales in sectors such as tourism and pulp as well as a \$100m private equity fund envisaged by Ala Invest, a Turkish brokerage, will provide early tests of whether the country can expect more favourable treatment from foreign investors.

NEWS DIGEST

GERMAN PENSIONS

Partial go-ahead for privately funded schemes

German unions and employers yesterday announced a ground-breaking agreement to allow workers in the chemicals and construction industries to have some of the first privately funded pensions in Germany.

The chemical employers' association (BANC) said the new private scheme, which had been agreed with German insurance companies led by Allianz, the country's biggest insurer, would be an important complement to Germany's overburdened state pension system.

The voluntary scheme, which is due to come into effect next year, would be open to 590,000 workers in 1,700 companies in Germany's building, chemicals and energy industries, it said.

Germany's state pension scheme has come under pressure because of the country's ageing population. There have been calls for reform, including the introduction of a modern, privately funded pensions system.

According to the proposed scheme, employees who begin at 25 years of age with annual payments of DM936 (\$555) would receive on retirement at 65 a monthly pension of between DM482 to DM1,200.

Graham Bowley, Frankfurt

EASDAQ COMPLAINT

Brussels probes Paris, Milan

The European Commission is investigating tax provisions in France and Italy which discriminate in favour of the Paris and Milan stock exchanges, it emerged yesterday. The probe follows a complaint by Easdaq, the pan-European stock exchange, that the French and Italian governments are breaking European Union rules on the free movement of services, and possibly rules on state aid.

Easdaq asked the Commission to look at reductions in tax rates offered to companies choosing to be listed on the French and Italian stock exchanges. "These provisions give a discriminatory advantage to the French and Italian markets," said Easdaq. "Such an advantage has to be extended to apply to all EU regulated stock markets, including Easdaq." France and Italy have two months to respond to the Commission's initial inquiries.

Emma Tucker, Brussels

NORWEGIAN KRONE

Currency support considered

The Norwegian government has hinted that it is considering a currency support mechanism with the European Central Bank to help stabilise the krone against the euro, the European single currency.

Such an agreement between the ECB and Norway, which remains outside the EU, would replace existing - but little used - bilateral arrangements with individual EU central banks. These allow them to intervene to support the Norwegian krone during periods of currency volatility.

Kjell Magne Bondevik, Norway's prime minister, stressed the plan would be discussed in the Norwegian parliament before any final decision was taken.

"We have a consultation forum in the Norwegian parliament and I will inform that committee about the discussions concerning an agreement with the ECB," he said. Mr Bondevik said the decision by Sweden and Iceland to rule out such an arrangement with the ECB did not preclude such a pact with Norway.

Tim Burt and Valeria Skold, Oslo

Reduced role
for adverts
in state TV

High plan short
to overlap

Miss directors
pay table

سكزا من الاصل

Obuchi to raise
slands dispute
with Yeltsin

Duma approves
economic plan

FRENCH BROADCASTING OVERHAUL APPROVED

Reduced role for adverts on state TV

By Robert Graham in Paris

The role of advertising in France's public television will be sharply reduced in an overhaul of the country's four state-run channels, following a decision by the cabinet yesterday.

Advertising slots will be cut to five minutes per hour from the current ceiling of 12 minutes. Based on 1997 accounts, this would lead to a loss of some FF2.2bn (\$340m) a year in advertising revenue, to be made up by government funding rather than any increase in television licence fees.

The move was approved at the weekly cabinet meeting and is part of a broader shake-up of France's public television networks, which will bring France 2, France 3, La Cinquième and Arte into a single broadcasting group.

The idea of cutting advertising slots has been pushed by Lionel Jospin, prime minister, who felt state-owned television had become more dependent upon this source of revenue than was proper for a public service.

Critics say the advertising cut-back will produce a windfall for TF1, the main "generalist" channel, which is 39 per cent owned by the Bouygues conglomerate, which has interests from construction to telecoms. TF1 has a 35 per cent share of the national audience, compared to 23 per cent held by France 2, the principal public television rival.

Catherine Trautmann, cul-

ture minister, denied in an interview with the daily Le Monde yesterday that the government was providing a bonanza for private channels.

"TF1 obviously would like to pick up a sizeable part of this [advertising], but some of this may not be redeployed and other bits may well go to radio and the print media," she said. She also indicated the government would be looking at some sort of tax on private television to help fund the production of programmes.

At present, 48 per cent of France 2's FF5.1bn in receipts comes from advertising. Of the rest, 47 per cent comes from licence fees. At France 3, which has a regional emphasis, licence fees account for 60 per cent of its FF5.5bn revenues and advertising only 30 per cent. The other two channels, whose programmes are mainly cultural and educational, are funded almost exclusively through licence fees. These cost FF744 per television set, slightly less than in Britain.

The government hopes to cut costs by creating a single broadcasting corporation while also generating revenue from new services, which it has been slow to develop.

The new broadcasting group will be run by a 12-person board, whose appointment will be largely political.

There have been eight broadcasting laws in 28 years.

By James Biltz in Rome

The Italian cabinet last night finalised a decree that will open the country's electricity market to competition early next year.

The decree, however, fell short of demands for a "strong break-up" of the grip which Enel, the state-owned electricity monopoly, has on the Italian market and the transmission grid is to remain in Enel's hands.

The new decree - one of

the first big decisions taken by the government of Massimo D'Alema, prime minister, aims to meet the requirements of the European Union directive on electricity liberalisation.

This demands that plans for opening up electricity markets must be in place by February 19 next year.

The decree issued last night forces opening 30 per cent of the market to competition next year. Companies which have a minimum of

30m kilowatts of electricity consumption per hour will be free to choose their energy providers.

Enel is 100 per cent owned by the Italian Treasury and has long been seen as the next big industry ripe for privatisation, following the sale of the state telecom network and the gradual sale of shares in Eni, the oil and gas conglomerate.

But Mr D'Alema earlier this week said Enel must first be exposed to a "pro-

gressive liberalisation," stressing that its rapid privatisation would not be in the public interest. Last night's decree says nothing about privatisation. Even if a decision is taken at a later date, political objections to a public offer of Enel shares could be strong. The communists supporting Mr D'Alema's government remain opposed to such a move.

The new decree follows a long-running battle between Pier Luigi Bersani, industry

minister, and Pippo Ranci, the regulator in charge of Italy's independent electricity authority.

Mr Ranci has demanded that the transmission grid should be removed from the control of Enel and owned by an independent body. But the decree states that a new management company running the grid would "not be the owner of the network."

The speed with which production should be opened up to competition has also been

in dispute. The regulator has demanded that no one company should be allowed to control more than 50 per cent of Italian electricity generation by 2001. The decree stated that competition in production would only begin from January 1, 2003, reducing to the 50 per cent figure by that date.

The cabinet's draft decree will need to be ratified by parliament before liberalisation of the market can proceed.

Travel misery in the Eternal City

By James Biltz

Rome, the Eternal City, has become the city of the eternal wait.

In a place that already has inadequate public transport, taxi drivers were yesterday enduring the third week of a strike that has caused misery at the airports and seen Gucci-shod executives tramping unhappily to work.

The misery only begins on Rome's pavements. Italy is this week suffering the worst spate of transport strikes it has seen in years. Yesterday, it was the ground staff at Milan's ill-fated Malpensa airport who walked

out. On Friday, station masters in Milan's underground railway will be off work. Next week, Rome's bus drivers are set to protest: they are being asked to work an extra 10 minutes a day.

But nowhere is the tension between management and unions more bitter, and more telling, than in the strike by the taxi drivers which is to continue at least until tomorrow.

The reason for the strike is that Francesco Rutelli, the city's young and ambitious mayor, wants to liberalise and improve the service.

Rome is a city of 3m people, visited by a 13m

tourists each year. But the taxi business is so fiercely protected by unions that there can only be 3,000 taxis on the streets of the capital at any one time. While there is one taxi for every 136 Parisians, there is one taxi for every 456 Romans.

Mr Rutelli, a centre-left politician re-elected mayor with a considerable majority last year, wants to put more taxis on the streets. That would increase competition for those already in the trade. Yesterday, he refused to back down in the face of a strike that he called "unjustifiable, aggressive and sometimes violent".

The dispute might seem parochial, but Miriam Mafai, a respected commentator, wrote this week in the left-leaning La Repubblica that the strike, by what she described as one of the "many cartels that dominate the capital", went to the heart of Italy's troubles.

"What is coming to light in this case is the sheer difficulty of carrying out reforms in any sector that involves the principle of competition and the opening up of markets," she wrote. "There is a tenacious resistance to any attempt at change and an instinctive objection to any move towards flexibility."



A taxi driver on strike in Rome's Piazza Venezia yesterday. Reuters

Dutch plan short euro overlap

By Gordon Cramb in Amsterdam

The Netherlands intends to remove the guilder from circulation four weeks at most after the arrival of euro notes and coins in 2002 - among the shortest overlap periods being planned in the single currency zone.

Among the few other countries to have set a target for phasing out the national currency, Germany late last month proposed a two-month interval in which cash transactions could take place in both the D-Mark and the euro.

Rules for European monetary union allow each of the participating member states to decide how soon to remove its existing currency from circulation within the first half of 2002. The euro becomes legal tender on January 1 that year.

A Dutch national forum for the introduction of the euro, grouping government, business and trade unions, decided on Monday night that four weeks should be the maximum. Gerrit Zalm, finance minister, is expected

to adopt this advice and submit it to the cabinet by the end of this year.

It will then go to parliament, where deputies have been pressing for an even swifter changeover, possibly a one-day "big bang". That is the option favoured by the country's retail industry, representatives of which boycotted the meeting of the forum after Nout Wellink, central bank governor, last week came out in favour of the four-week solution.

Retailers fear that dual pricing of goods, with payments allowed in either currency, will mean chaos at the checkout. Cees van der Hoeven, president of Ahold, the country's biggest stores group, said: "We are still striving for changeover in one day, and I still think it is achievable."

Some economists believe the European Commission will come under increasing pressure in the next three years to seek a harmonisation of dates by which national currencies will cease to be legal tender in shops.

Swiss directors top pay table

By Richard Dornick

Scandinavian directors are underpaid compared with the earnings of British executives when tax rates and cost of living expenses are taken into account, according to a new report.

Swiss directors are rated the best paid relative to British directors' earnings, followed by those in Spain, Austria and Germany.

The report, from the Monks Partnership pay consultants, is based on a comparison of the pay of directors and senior managers in 2,000 subsidiary companies with turnovers of about \$50m (\$50m).

The comparison is designed to give an indication of the disposable income of directors in 16 countries relative to that of a British director.

Monks says that spreads of between 10 to 15 per cent should not be considered significant, meaning that the pay of directors in the UK, Belgium, Ireland, the Netherlands, Greece, France and Portugal is broadly similar.

The study looks only at cash remuneration. Other elements of the remunera-

European directors' pay relative to UK

	£'000	% UK pay
Switzerland	76.8	171.6
Spain	66.1	147.8
Austria	60.4	135.7
Germany	58.6	131.1
Italy	55.5	123.9
Portugal	49.8	111.6
France	49.5	111.4
Greece	47.8	106.9
Netherlands	47.1	105.4
Ireland	45.2	101.1
UK subsidiary	44.7	100.0
Belgium	43.1	96.4
Denmark	35.7	79.9
Norway	34.2	76.5
Sweden	33.7	75.4
Finland	29.7	66.4

Source: Monks Partnership

tion package, such as pensions and share options, are not included in the comparison.

Remuneration of Directors and Managers - Europe, is published by Monks Partnership, The Mill House, Wenden Ambro, Suffolk, Wenden, Essex, S48S, tel +44 01793 542 222

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INTERNATIONAL

IRAQ AND THE UN SADDAM LOSES SUPPORT THROUGH BREACH OF FEBRUARY DEAL WITH ANNAN

US believes security council will take tougher line

By Stephen Fidler
in Washington

In the latest development in what has become a familiar pattern of events, President Bill Clinton was yesterday meeting senior advisers to discuss his military and diplomatic options in Iraq.

As usual, the military choices posed by Saddam Hussein's challenge to United Nations resolutions aimed at rooting out his ability to produce weapons of mass destruction are unattractive. But if a military strike is not authorised, the US risks being pictured as helpless.

The US "must avoid the Scylla of appearing arrogant

and the Charybdis of appearing ineffectual," says Patrick Clawson of the Washington Institute for Near East Policy.

Washington argues that Saddam has fewer backers than in the past. By creating a yet another showdown, Mr Saddam has weakened his support among the more sympathetic permanent members of the UN Security Council: France, Russia and China. They had been hoping that compliance with the memorandum of understanding worked out by Kofi Annan, the UN secretary general in February, would open the way to a partial lifting of sanctions. That option seems now closed off.

US officials also say there is growing frustration too among Arab leaders in the Gulf region with the Iraqi leader and quiet, if not public, support for their efforts to force him to comply with UN resolutions. However, the extent to which this support would be extended after military action - which would almost certainly provoke a public outcry in the Arab world - is open to question.

It is also clear that Mr Clinton is stronger at home following last week's mid-term elections. Any decision he takes to use force is less likely to be interpreted as the actions of weak leadership seeking popular support.

However, US officials said yesterday a diplomatic solution was still the preferred option. Nonetheless, there was only one possible outcome from the stand-off. "Saddam Hussein has painted himself into a corner... One thing is clear: there is no other way out of this for Saddam but to back down," said a state department official.

Some analysts argue that the US made such a confrontation more likely by insisting in late October that a comprehensive review of sanctions on Iraq could only take place if Iraq complied with all relevant resolutions of the UN Security Council - not just those relating to

weapons inspections. Russia, France and China had proposed a lifting of the oil embargo if Iraq complied with the weapons inspection requirements, as stipulated in paragraph 22 of resolution 687 in 1991. But the US demand meant that consideration of lifting sanctions would only take place if other resolutions, for example, also accounting for missing Kuwaiti prisoners and property, were complied with. This gave Iraq little hope that sanctions could be lifted soon.

If it chooses to use military force, the US has two broad options: it could use its existing forces in the region and strike soon, or

delay military action, move more firepower into the region and deliver a harder blow to the Iraqi leader.

The use of existing forces suggests a launch of shipborne cruise missiles against Iraq, the drawback being that it would be difficult to deliver a blow - even if directed against his Republican Guard or his home base of Tikrit - that would harm Saddam more than it harmed people on the ground. And even a more forceful, costly and risky intervention after a military build-up could not be counted on to bring down the Iraqi leader.

Which leaves the question about what would happen

after force was used. Some US administration officials believe that arms inspections would, in this case, be a dead letter. Mr Clawson argues: "It would be wise to develop back-up plans about weapons of mass destruction that do not rely on inspections, including at least a strong deterrent structure to convince Saddam that he would face the severest consequences were he found to possess [such weapons]."

The US has been careful to set no public deadlines. But a number of factors may influence a US decision, including the onset of the Muslim fasting month of Ramadan in mid-December.

Business grapples with climate change

By Vanessa Houder
in Buenos Aires

A year ago, many US business leaders rejected the idea that there was a need for any action on climate change. Now, as diplomats gather in Buenos Aires for climate change negotiations, the emphasis of some prominent companies - including car, oil and chemical businesses - is on how to deal with it.

"The momentum has shifted to companies that accept the science. There is no question about it," says Eileen Clausen, executive director of the Pew Centre on Global Climate Change. This organisation, which is calling for US leadership on the issue of climate change, was established in May with members that include Air Products and Chemicals, Baxter International, Boeing, Enron and 3M.

The Buenos Aires meeting is an attempt at fleshing out the treaty agreed last December in Kyoto, Japan, at which developed countries made a legally binding agreement to cut back their emissions of greenhouse gases from 1990 levels by 2010.

There is clearly a move. Companies are really thinking hard about what all this means," says Paul Faeth, programme director of the World Resources Institute, an environmental think-tank that has teamed up with General Motors, Monsanto and British Petroleum in a collaboration called Safe Climate, Sound Business (SCSB).

The SCSB argues that there is no inherent conflict between economic development and a healthy environment. "For proactive leaders there are major business opportunities in meeting the climate change, if the policy environment is right," it says.

The SCSB initiative states that "climate change is a cause for concern and precautionary action is justified now". But, among its members there are a wide range of views.

BP, for example, has set itself an internal target of cutting greenhouse gas emissions by 10 per cent by 2010, exceeding the Kyoto average. GM, however, is opposed to the Kyoto protocol and remains a member of the Global Climate Coalition (GCC), a vociferous opponent of taking action on stabilising greenhouse gas emissions on present scientific evidence.

GM argues: "We engage in dialogue with groups that have differing points of view in order to learn and to contribute to the discussions." Unless it participates in the debate on climate change, GM fears that "command-and-control" regulations would be imposed on it.

One of the main goals of groups such as Pew and SCSB is to influence policy. The Pew Group, for example, is pressing for congressional legislation on a domestic "early action" programme that will ensure that companies get credit for greenhouse gas reductions before an international framework is in place.

But companies are also mindful of the impact that membership of these organisations has on their public image. For multinational companies, this can present a difficult dilemma, since attitudes of customers differ across the world.

The GCC has dismissed the launch of groups such as Pew and SCSB as an exercise in public relations. "Pew and SCSB are viewed as progressive and constructive. But, with some exceptions, there is no difference between what we say and what they say," says William O'Keefe, former chairman of the GCC.

"A lot of people are trying to create a false momentum by saying that American business is now taking climate change seriously," he says.

For once, many environmentalists would agree with Mr O'Keefe. The greening of American boardrooms will be demonstrated by deed, not words. But as Paul Faeth of WRI argues, sooner or later there will be action on the climate because "companies have a responsibility to shareholders to be ready for it."

SFE plans greenhouse gas contracts, Page 24

Olmert set to cement power base

By Judy Dempsey in Jerusalem

Ehud Olmert, mayor of Jerusalem, was yesterday heading for a landslide victory in elections which could boost his attempt to be the next prime minister for the right-wing Likud party.

Although the elections are local, their outcome will reflect the increasing fragmentation in Israeli politics, with traditional Labour-Likud divisions being replaced by religious and independent movements in some of the 161 municipalities. They could also reveal the strength of two parties: Yisrael Ba'Aliya, the Russian immigrant party led by Natan Sharansky, and Shas, the ultra-Orthodox party led by Aryeh Deri.

In Jerusalem, the ultra-Orthodox were out in force amid repeated warnings by the interior ministry of possible vote-rigging, as the religious parties sought to strengthen their presence on the powerful city council.

A last-minute alliance between Mr Olmert and the ultra-Orthodox population catapulted him to power in 1998, ending the long reign of Labour's Teddy Kolk. Since then, Mr Olmert has expanded new Jewish settlements in Arab East Jerusalem and has backed construction of a ring road around the city which will

sever links between the West Bank and East Jerusalem.

Faisal Hussein, the Palestine Liberation Organisation's representative in Jerusalem, said the elections were illegal because Israel's annexation of east Jerusalem in 1967 was illegal. The PLO called on Palestinians to boycott the poll but Musa Hanyan insisted on contesting a seat, becoming the first Palestinian to do so.

Outside Jerusalem, attempts were under way to redraw the political map, with the Russians trying for the first time to carve out a local base in bastions of power traditionally held by the Sephardi, or Oriental Jews.

However, the most important shift in voting patterns could involve Shas and the National Religious party. Once a moderate religious Zionist party, the NRP has moved sharply to the right, focusing increasingly on the settlements, built in the West Bank after 1967. In doing so, it started losing support inside Israel's pre-1967 borders.

Shas, founded in the early 1980s, is slowly filling some of the vacuum left by the NRP, particularly in education. At the same time, it is tapping into disaffected blue-collar Likud voters by providing religious and social services.

Abacha family 'returns \$750m'

The family of Nigeria's late dictator, Sani Abacha, has handed back to the government more than \$750m in state funds illegally amassed by the former leader, a government spokesman said, AP reports from Abuja.

The money - including about \$625m, \$75m and \$3m worth of Nigerian naira - has been deposited into a special account at the Central Bank of Nigeria, Mohammed Haruna, a government spokesman, told reporters.

During his five-year military dictatorship, Abacha diverted hundreds of millions of dollars in government funds to his personal accounts. Since his death in June, Abacha's family has returned vast sums of money.

Although accustomed to

military rule and conflict, Nigeria suffered enormously under Abacha, whose leadership was marked by divisive policies, endemic and institutionalised corruption and brutal repression.

Abacha was replaced by another military leader, General Abdulsalam Abubakar, who has vowed to hand power over to an elected civilian government. Gen. Abubakar has been working to free political prisoners and redress the financial mismanagement that marked Abacha's tenure.

Employees stayed away and armed police guarded the Lagos headquarters of Royal Dutch/Shell's Nigerian oil producing unit yesterday, the anniversary of the 1995 hanging of nine Ogoni activists. Reuters adds from Lagos.

Drug companies try to get shot of bad guy image

Pfizer is donating \$60m of its drugs to eliminate trachoma in five countries - the latest group to turn its attention to the developing world. David Pilling reports

When people think of pharmaceutical companies, one of the most profitable beasts in the corporate jungle, the word "philanthropy" rarely springs to mind.

Considering their line of business - making medicines to prevent and cure diseases - drug groups get a surprisingly bad press.

A common complaint is that companies, answering to their shareholders rather than their conscience, only develop drugs for which there is a lucrative market. That rarely means developing countries. Campaigners accuse them of killing off promising, but unprofitable, treatments in the lab.

One way companies have found of countering such scepticism is by sponsoring programmes such as the anti-trachoma initiative being launched by Pfizer today. Pfizer, the US company best known for its anti-impotence drug Viagra, is donating \$60m of Zithromax, a long-acting oral antibiotic, to help eliminate the world's leading cause of preventable blindness.

Virtually eradicated in the west, trachoma, a bacterial infection of the upper eyelid, affects 150m people in areas of the developing world with bad hygiene and poor access to clean water.

Like many drug companies' forays into the third world, Pfizer's initiative arose as much by luck as by design. Several years ago, researchers at the London School of Hygiene and Tropical Medicine became interested in Zithromax after reading about its use against the genital form of chlamydia (a common condition in the west) to which trachoma is related. Trials in Morocco subsequently proved the effectiveness of a single dose of Zithromax in preventing the spread of trachoma.

The eradication programme, due to be launched early next year in Morocco, Mali, Ghana, Tanzania and Vietnam, has been developed with the Clark Foundation, a US charity. The aim is to avoid some of the pitfalls of similar projects, whose impact has often failed to outlast the initial blitz.

They plan to adopt a broad strategy involving simple surgery, antibiotics and education - particularly about the effectiveness of hygiene in preventing trachoma. Health experts say that without adequate infrastructure and a well designed programme, drug donations can do more harm than good.

Joseph Cook of the Clark Foundation praised Pfizer, saying the project could never have got off the ground without its help. He denied it was a token effort, pointing to the size of Pfizer's donation and its commitment to extend the programme if early results were encouraging.

Philip Saunders, manager of the Essential Drugs Project, which lobbies for third world access to drugs, said Pfizer's initiative was part of a growing trend. Investors' desire for ethical investments and strong lead-



A Moroccan infant receives a dose of Pfizer's anti-trachoma drug

ership from Gro Harlem Brundtland, director-general of the World Health Organisation, were encouraging companies to make drugs available, she said.

Ms Saunders said that while drug companies could be questioned over their pricing policies, one should recognise those which were

trying to do good. She singled out Merck's 11-year programme to eradicate onchocerciasis, or river blindness, through donations of ivermectin, a drug developed to kill parasites in pets and farm animals. Like Zithromax, ivermectin was not developed specifically for use in the developing world, but was found to be effective against river blindness after a researcher made a link between its effect in horses and in humans.

Last week, Merck extended its programme to include lymphatic filariasis, commonly known as elephantiasis. SmithKline Beecham (SKB), the UK drugs company, this year also launched a big effort in conjunction with the WHO to eliminate elephantiasis with donations of albendazole. SKB said its programme was "one of the largest global disease elimination programmes ever undertaken".

Merck, which has treated



Trachoma worldwide: Dark grey spots indicate widespread incidence and lighter areas show pockets of the disease

WORLD POVERTY REPORT ARGUES THAT EXTRA \$10BN OF AID COULD LIFT 25m PEOPLE OUT OF NEED

Bank seeks to target 'deserving poor'

By Andrew Bailis in London

A \$10bn annual increase in aid would take an extra 25m people a year out of poverty if it was targeted at poor countries with sound policies, according to a report published yesterday by the World Bank.

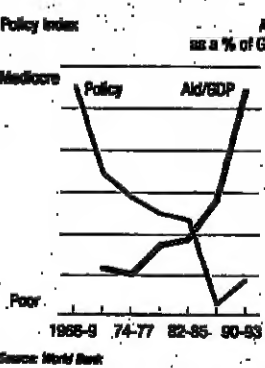
It argues that aid should not be spread across the board and says that under current distribution patterns an extra \$10bn would lift only 7m people out of poverty. The report says that donor countries could do a better job of allocating aid, focusing a larger amount on poor countries with sound policies.

"This may sound like common sense. But in aggregate, donors are not taking advantage of the common sense," said David Dollar, a lead author of the report.

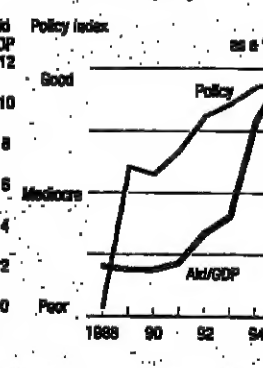
The wave of reform in developing countries in the 1990s means that three-quarters of the 2bn people affected by "absolute poverty" lived in countries where aid could help lift them out of poverty.

However, the generosity of rich countries had declined and last year foreign aid represented just 0.22 per cent of donor countries output, the lowest level since the second world war. In real terms, financial aid for reform in poor countries had fallen a third since 1990, says the report which deals with development assistance rather than humanitarian aid.

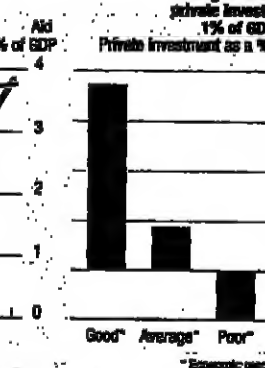
Zambia aid and policy



Vietnam aid and policy



Marginal impact on private investment



However, aid is more than just money, the report says. Even if countries lack the policies and institutions to make use of large financial flows, aid agencies can still help foster a climate for successful reform.

Aid can take the form of ideas, knowledge-transfer, advice on appropriate policies and technical assistance, all aimed at creating a domestic movement for reform. The report points to the example of Vietnam. Prior to 1986, a large volume of financial aid had no impact on an environment of distorted institutions and policies.

The impetus for reform in Vietnam came from the success of its neighbours. Aid from multinational institutions helped policymakers learn about its neighbours' economic policies, developed management capabilities and offered technical advice.

Between 1989 and 1993 Vietnam received only a small amount of financial aid. Large-scale financial assistance did not arrive until 1994, by which time the policies and institutions were in place to make good use of the money, the report says.

Assessing Aid: What Works, What Doesn't, and Why. Published by Oxford University Press for the World Bank, telephone 01855-267-191. Available on the internet: <http://www.worldbank.org/research/aid/>

Martin Wolf, Page 12

NEW YORK ADVISERS SICAV

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NOTICE OF MEETING

Dear Shareholder,

As the extraordinary general meeting of shareholders held on October 15, 1998 was not able to convene and vote on the terms of this agreement for lack of quorum, you are hereby reconvened to assist at an extraordinary meeting of shareholders of New York Advisers SICAV which will be held on November 26, 1998 at 11:30 a.m. at the registered office at 47, boulevard Royal, L-1440 Luxembourg, with the following agenda:

AGENDA

1. Amendment to article 1 of the Articles of Incorporation to replace the current name by "DAVIS FUNDS SICAV"
2. Amendment to article 17 of the Articles of Incorporation to replace the last sentence to read as follows: "The term 'personal interest', as used in the preceding sentence, shall not include any relationship with or interest in any matter, position or transaction involving any corporation or entity as may from time to time be determined by the board of directors on all occasions."

The shareholders are advised that no quorum is required and that resolutions will be passed as a majority of 2/3 of the shares present or represented at the meeting.

Shareholders who are not able to attend this extraordinary meeting of shareholders, and wish to vote may obtain a proxy for execution at the registered office of the company.

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WORLD TRADE

EU-US TRADE CONFLICT ROOTS OF DISPUTE LIE IN CLASH OF INTEREST BETWEEN US MULTINATIONALS AND CARIBBEAN GROWERS

Bananas battle goes to the brink

By Guy de Jonquieres

Why is the US, which grows almost no bananas, threatening a trade war with the European Union over its arrangements for importing the fruit? And why is the EU, normally so keen to accuse the US of seeking to "manage" trade with other countries, determined to defend its own right to do so in this case?

The explanation dates back to July 1993, when the European Union sought to complete its internal market by introducing a single banana import regime. This limited its total imports and segregated volumes between fruit from Africa, Caribbean and Pacific (ACP) countries and "dollar" bananas from central America.

The regime aimed to unify a patchwork of national policies. Until then, Britain and France had given preferential access to imports from their former colonies in the ACP region. Other countries, including Germany, the Netherlands and Sweden, where consumers prefer "dollar" fruit, allowed unrestricted trade.

The new policy, agreed after much internal EU dispute, enraged leading US distributors of "dollar" bananas, such as Chiquita Brands and Dole. Its introduction coincided with a slump in their profits, caused partly by their decision to step up production in the apparent belief that European was about to open its market completely.

The US twice complained

to the old General Agreement on Tariffs and Trade that the regime violated world trade rules. The EU was able to use the GATT's elastic procedures to deflect the complaint. But a third US challenge, under the stricter procedures of the World Trade Organisation, the GATT's successor, was more successful.

The WTO's appellate body, its final tribunal in trade disputes, found against the banana regime last year. The EU was given until next January to comply with the decision, or face the threat of legal trade retaliation by the US and central American banana producers.

The EU is in the process of amending the regime. However, the US says its revised policy does not comply with

the WTO ruling. US banana distributors, led by Chiquita, say the new arrangement will give them no better access to the EU market than the old one.

Last month, the White House announced plans to put pressure on the EU by drawing up unilateral sanctions on European exports. It acted in order to stop Congress from passing sanctions legislation of its own, after intensive lobbying by Carl Lindner, the politically well-connected head of Chiquita.

Some observers thought the White House threat was designed to stave off political embarrassment before last week's congressional elections, and would soon be dropped. Instead, the US has toughened its stance, refusing EU demands to shelve

plans for unilateral sanctions, which Brussels says would breach WTO rules.

Brussels insists it is complying with the WTO ruling by adjusting the way its banana regime is managed. Officials say the new regime may give US distributors a bigger market share, though that is not specifically required by the WTO ruling.

The EU says that opening its market further, as the US wants, would undermine the purpose of the regime. It would enable competition from "dollar" bananas to drive out much more expensive fruit from the ACP countries, which the EU's import arrangements are intended to protect.

The EU says its freedom to protect its banana market is authorised by a WTO waiver

of the Lomé convention, under which it grants trade preferences to ACP countries. Furthermore, the European Court of Justice has upheld the legality of the regime.

However, EU officials also admit that the WTO ruling is somewhat vague and open to several interpretations. But they say the EU should seek to resolve the dispute by asking the WTO to clarify the judgment, not by threatening to take the law into its own hands by imposing unilateral sanctions.

The US, in turn, claims it is acting within its rights, after enduring years of frustration because of the EU's determination to stick by its controversial regime.



Banana processing in Costa Rica. The EU says the US is taking the law into its own hands by retaliating against a controversial regime.

FOREIGN DIRECT INVESTMENT WORLDWIDE FIGURE TO REACH \$430bn

Flow of capital rising despite regional crises

By Guy de Jonquieres and Gaetan Piel

Worldwide foreign direct investment flows are likely to rise to about \$430bn this year, despite slower global growth and regional economic difficulties, according to the United Nations Conference on Trade and Development.

The forecast compares with record inflows last year of \$400bn and outflows of \$42bn. Continued expansion of FDI would be driven by mergers and acquisitions, which accounted for 60 per cent of last year's inflows - privatisation and liberalisation.

However, Unctad expects the pattern of flows to change this year. It says industrialised economies, Latin America and eastern and central Europe will probably account for most of the growth in FDI.

According to Unctad's latest estimates (the report was compiled before the Russian financial crisis in August), direct investment flows into developing countries are

Selected indicators of FDI and international production, 1985-1997

Item	Values at current prices (\$bn)		Annual growth rate (%)			
	1985	1997	1985-1990	1991-1995	1996	1997
FDI inflows	338	400	23.8	20.1	1.9	18.8
FDI outflows	339	424	27.1	15.1	-0.5	27.1
Cross-border M&A*	183	236	21.8	20.2	15.5	45.2

*Majority-held investments only

Regional distribution of FDI inflows and outflows, 1994-1997

Region/country	Inflows (\$)				Outflows (\$)			
	1994	1995	1996	1997	1994	1995	1996	1997
Developed countries	28.2	28.8	27.9	28.2	25.0	25.8	25.1	24.8
Western Europe	22.3	22.1	21.5	21.7	17.0	17.4	16.8	16.2
US	18.8	17.7	17.2	17.7	15.8	15.1	14.5	14.0
Japan	6.4	-	0.1	0.5	6.4	6.4	7.0	6.1
All developing countries	28.3	31.8	32.5	37.2	15.0	12.8	14.8	14.4

Source: Unctad

expected to decline for the first time since 1985, from the 1997 level of \$148bn. Inflows into China are expected to decline from \$45bn in 1997 to around \$40bn this year, and into

Indonesia, to drop from \$4.7bn to just \$1.5bn, because of the sharp downturn in economic activity there.

Both Malaysia and the Philippines are expected to be marginally affected by the

Asian financial crisis, with FDI forecast to fall from \$3.8bn to \$3.6bn in the former, and from \$1.3bn to \$1.1bn in the latter. But South Korea and Thailand have both been bolstered by

inflows for privatisation investments, with Korea up from \$3.1bn to an expected \$4.7bn, and Thailand from \$4.6bn to \$5.9bn.

Africa is expected to maintain its FDI inflow at \$6bn, while Latin America could show an increase, largely thanks to privatisation investment in Brazil, up from \$18bn in 1997 to \$22bn this year.

Although Unctad expresses confidence in the longer-term outlook for Asia, the region's economic difficulties coincide with what the report identifies as underlying shifts in the forces shaping foreign investment decisions.

It says geographic location, low costs and home market size are becoming less important, as companies integrate production across borders. Instead, decisions increasingly depend on the access to technology and capacity for innovation which countries were able to offer.

That trend put growing pressure on host countries to pursue more sophisticated and flexible policies which aimed to attract multinational companies by creating a diverse range of resources that could enhance their competitiveness.

The report says countries' success in meeting these cri-

teria will have more influence on their ability to capture inward FDI than would subscribing to proposed agreements that aimed to create rules for the treatment of FDI.

Such agreements - the best known of which, the Multilateral Agreement on Investment, is under negotiation in the Organisation for Economic Co-operation and Development - would be unlikely to stimulate increased FDI unless they involved substantial liberalisation.

The report also analyses changes in the ranking and investments of the 100 biggest transnational corporations (TNCs), with General Electric of the US overtaking Shell, the Anglo-Dutch oil company, as the largest by foreign assets.

The figures show a continuing growth in the trend towards "transnationality", with steady increases in their foreign assets, sales and numbers of employees.

The US, EU and Japan account for 85 of the top 100 TNCs, compared with 88 in 1990.

World Investment Report 1998, UN Publications Office, New York, Tel: 212-963 8802, fax: 963 3438, e-mail: publications@un.org. Geneva: Tel: 4122-917 1234, fax: 917 0123, e-mail: unpubinfo@un.org.ch.

FDI BRITAIN CAPTURES \$37bn

UK takes lion's share in Europe

By Guy de Jonquieres

Britain was last year by far the most popular location for foreign direct investment (FDI) in the European Union, capturing more than a third of all inflows, according to the United Nations Conference on Trade and Development.

Its report says overseas direct investment in Britain rose to \$36.9bn, or 34 per cent of inflows into EU countries, while inward FDI into France and Germany fell. In 1996, UK inflows of \$26bn were 28 per cent of the EU total.

Britain was again the world's third largest recipient of FDI, after the US and China, with about 9 per cent of total inflows. But outflows from the UK grew even faster, to \$58.2bn from \$41.1bn in 1996, making it the second largest investor abroad, after the US.

The figures appear to reaffirm Britain's position as one of the world's most popular locations for FDI, despite concerns this year about retrenchments in the UK by foreign companies, including Fujitsu of Japan, Siemens of Germany and Samsung of South Korea.

Unctad attributes Britain's performance mainly to its robust growth last year and to foreign investors' approval of its economic policies and labour market reforms.

However, the report says the high level of UK inflows may also reflect competition weaknesses which have made industries, such as car manufacturing, vulnerable to foreign takeover.

Inward FDI in France, the EU's second most popular location, fell \$3.7bn to \$18.3bn, while Germany suffered negative inflows for the second consecutive year. Inflows in Austria, Belgium and Luxembourg also dropped sharply.

Finland, Ireland, the Netherlands and Sweden recorded big increases last year. Total inflows into the EU recovered to \$105.2bn, after falling sharply the previous year, but were still well below their 1995 peak.

More than half the EU's recorded inflows came from member countries. The report says that if these are left out of account, the US, rather than the EU, was the world's biggest recipient of FDI in most years since 1990.

EU steelmakers to complain about dumping

By Neil Buckley in Brussels

European Union steelmakers are set to launch dumping complaints over steel imports from up to eight Asian, African and eastern European countries - mirroring demands from US counterparts for action to stem a flood of cheap imports.

Eurofer, the European Confederation of Iron and Steel Industries, will issue formal complaints to the European Commission next week over hot-rolled coil from Bulgaria, India, Iran, Serbia, South Africa and Taiwan, and possibly also South Korea and Indonesia.

This first wave is likely to be followed by further complaints on products such as cold-rolled and coated steel, which could take in countries including China and Turkey.

US steelmakers, led by USX-Steel and Bethlehem Steel, and backed by the United Steelworkers of America union, are already pressing the US administration to take anti-dumping measures against Brazil, Russia and Japan.

But any moves by Brussels on steel could create friction with the US, which has called for the EU to absorb more imports, in an effort to boost global growth.

Al Gore, US vice-president, and William Daley, commerce secretary, reiterated that message at last week's Transatlantic Business Dialogue meeting of EU and US business leaders and policy makers in North Carolina. Mr Daley warned that the EU risked triggering a protectionist backlash in the US unless it opened its market wider to Asian imports.

Sir Leon Brittan, EU trade commissioner, insists that the EU is fulfilling its responsibilities, arguing that although Asian imports to Europe are smaller than

those to the US, they are rising faster.

He said yesterday any dumping complaints would be treated according to international rules. "There is no question of using [them] as a protectionist tool... We will handle them in the normal way," he said.

Eurofer says total steel imports to the EU have increased more than 70 per cent this year. Imports from Asia alone increased more than seven-fold.

While it recognises that proving goods are being sold below-cost is more difficult in a climate of currency devaluations and worldwide price falls, the industry group insists it has "incontrovertible evidence".

"We want to avoid the accusations [of protectionism] that we ourselves have made against the Americans," said Gordon Moffat, Eurofer director. "We want to focus mostly on the countries that are the worst practitioners, so we are limiting it to six to eight countries."

Mr Moffat insisted any investigation would not be affected by the fact that six European producers were fined Ecu27.4m (\$32.1m) in January for operating a price-fixing cartel on stainless steel flat products.

That is being used as an argument in EU deliberations over whether to impose five-year anti-subsidy and anti-dumping duties on stainless steel bars from India. The European Commission imposed temporary duties in the summer.

A majority of the 15 EU states have backed anti-subsidy duties, but they are split on dumping measures. Opponents, and India, say that since EU bar prices were calculated according to a similar formula to that used by the cartel members for flat products, it is impossible to prove dumping.

NEWS DIGEST

DUMPING CASE THREATENED

Cheap Chinese apple imports upset US growers

The US Apple Association met yesterday to explore filing an anti-dumping case against cheap imported apples and apple juice concentrate. The growers are particularly concerned about what they say is a flood of apples from China which undercut domestic prices by more than 50 per cent. Orchard owners complain that the market is so saturated with imports that it is not worth picking their harvest. The 9,000-strong association is considering naming China, Chile, Hungary and Argentina in any suit they might file to the US commerce department. US growers would have to show they are being damaged by the lower priced imports to justify their case.

The case could also include concentrate, used in many fruit drinks. The world market price for apple concentrate is \$20 a ton, while that for a US processor costs \$25 to \$30 a ton, International Staff

ARGENTINE LEATHER

EU to file WTO complaint

The European Union plans to file a World Trade Organisation case against Argentina's barriers to trade in leather and raw hide. Brussels is asking for WTO consultations, the first step in the dispute procedure which could lead to a panel being set up to rule on the complaint.

The EU says Argentina maintains a tacit export ban on raw bovine hides and imposes discriminatory taxes on imports of leather goods, in violation of WTO fair trade rules. This is the fourth WTO complaint in a year brought by Brussels against alleged unfair trade practices in the leather industry.

The others relate to hide export bans by India and Pakistan, and Japan's tariff quotas and subsidies to its domestic leather industry. Frances Williams, Geneva

EU-MEXICO TRADE PLANS

Farm talks 'delicate'

The European Union expects agriculture to be a thorny topic in negotiations for a free trade agreement with Mexico but bargaining over sensitive farm products will not start until next year, a senior trade official said.

"Farm products will definitely be a delicate topic," said Mendel Goldstein, head of the EU delegation, at the end of the first day of free trade negotiations with Mexico. "There are some sectors [and] some products over which in Europe as well as in Mexico worries have been expressed. But looking at the overall balance, it really doesn't seem like cause for concern." Mr Goldstein and his Mexican counterpart, Fernando de Matos, sought to stress that most Mexican and EU agriculture is complementary, because foods are harvested and sold in different seasons. But Mexican farmers worry that European subsidies will put domestic producers at a disadvantage. European farmers are also concerned about cheap imports from Mexico. Henry Tricks, Mexico City

Smith sworn in as PM of Bermuda

into government seeks income tax suspension

Spanish claims disputed

Trade invests in exchange

in the web

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Smith sworn in as PM of Bermuda

By Canute James
in Hamilton, Bermuda

Jennifer Smith, leader of Bermuda's Labour party, was sworn in as premier yesterday, promising a seamless change in policy towards the territory's vital financial sector.

Ms Smith placed Pamela Gordon of the United Bermuda party after Labour took 26 of 40 seats in the Assembly. Monday's general election was the first change of government in 30 years since party politics began in a British North Atlantic colony of 63,000 people.

Ms Smith said her government planned to improve the island's position to international business and to fight efforts to change its tax status.

Local observers concluded that though the Bermudian economy - based on international business, main insurance, and tourism - was doing well, many Bermudians felt benefits were not being evenly shared. Bermuda has a gross domestic product of \$80,000 a head. Labour has been traditionally supported by black Bahamians, while the UK's base is multi-racial.

Ms Smith said her government's main tasks will be to preserve and enhance Bermuda's image as a jurisdiction for doing business. Ms Smith said yesterday, "The land is the world's third largest insurance market, after London and New York, with the reserves of insurance companies at \$38bn."

"My government will be working with the business community to ensure that we improve our position as a centre for international business," the new premier said. "Business has suffered in the past from problems with the bureaucracy, and we will be

meeting with business leaders to resolve these. More business means more jobs."

Bermudian business does not expect the new government to make policy changes that will adversely affect the island's attraction as a jurisdiction for doing international business. The sector is comforted by Ms Smith's plan to create a ministry of international business, and to extend tax exemption for companies.

"These are welcome signs," said Gavin Arton, senior vice-president of Eral Insurance. "The business community is looking forward to working with the new government."

The new administration is confronted by international attempts to change Bermuda's status as a tax haven - an advantage which has contributed to the growth of the international business sector.

The European Union, the US, the Organisation for Economic Co-operation and Development and the Group of Seven industrialised nations want to end competition from tax havens such as Bermuda.

The EU wants to eliminate cross-border tax anomalies among members, including their dependencies. It also wants a minimum tax on investment income. Bermuda expects next year to be listed by the OECD among jurisdictions which should change their tax regimes.

Ms Gordon had described the proposed changes as "unfair" and a threat to the economy and jobs in Bermuda. "This is an issue which we will have to deal with, but we think we will be able to handle it," said Ms Smith. "We have good contacts in the UK and the US which will help us to handle this."

Honduras may speed sell-offs after storm

By James Wilson
in Tegucigalpa

Honduras will look to speed up privatisation to bring in vital funds for reconstruction of the country in the wake of Hurricane Mitch.

Plans are being considered to put sell-offs on a "fast track", bypassing rules that had been set for the national Congress to revise details of the process.

Ports and airports were slated for privatisation alongside the national telephone and electricity companies. Gabriela Núñez, finance minister, said. She affirmed damage estimates of \$2bn, not including the

value of lost production that was put last week at \$1.5bn.

"In the space of three or four days the country's destiny has changed totally," said Mrs Núñez. "There is no sector that we do not have to think about changing. We should give the government the task of managing the social consequences of Mitch. Mrs Núñez said the government needed to devise "very sensitive programmes" to provide housing for the thousands left homeless. "We need to have a plan for people, otherwise they will migrate to other countries looking for better opportunities."

Proposals were already advanced to bring foreign capital into state-owned Hondutel, the telecommunications carrier, and ENEC, the electricity company, as part of a forthcoming agreement with the International Monetary Fund to restructure the economy. David Rivera, a member of the consultative commission overseeing Honduras' privatisation plans, said Mitch had

Downing Street proposes debt servicing moratorium

Britain yesterday proposed a moratorium on debt servicing by Central American countries devastated by Hurricane Mitch. Our Foreign Staff reports.

Gordon Brown, chancellor of the exchequer, also said Britain wanted to see a new facility at the World Bank to help rebuild the economies of the region. Britain and France were also launching a trust fund to help the countries affected.

Earlier, Dominique Strauss-Kahn, French finance minister, said France's aid to the region would go beyond crisis aid and extend to longer-term reconstruction and development assistance.

Gerhard Schröder, Germany's chancellor, said he would push for the "widest possible remission of debts" for countries devastated by the hurricane.

caused \$33m-\$38m of damage to the telephone network. Selling off Hondutel had been due to take another 12 months, but Mr Rivera said the process could be accelerated if the Congress was

ready to agree to streamlining measures, allowing more decisions to be made by the government.

Mrs Núñez estimated the government would lose \$300m-\$400m in 1998 tax revenue. The tax take is currently around 17.5 per cent of GDP, or \$1bn.

Central American presidents have meanwhile continued to press for action to ease their debt burden, saying the needs of Honduras and Nicaragua went beyond the debt relief the two countries were already seeking.

The leaders' summit in El Salvador also called for extended trade benefits from the US and European Union.

Lawsuit 'did not change Microsoft practices'

By Richard Wolfe
in Washington

Bill Gates, chief executive and founder of Microsoft, insisted the US government's antitrust action had not affected his business practices in any way, a court heard yesterday.

Mr Gates told executives from Intel - the world's largest chipmaker and Microsoft's central partner in the computer industry - that

the government did not understand his business.

According to handwritten notes made by Steven McGeady, Intel's vice-president of internet technologies, Mr Gates made a frank and detailed presentation to Intel in July 1995.

"This antitrust thing will blow over," Mr Gates is reported to have said. "We haven't changed our business practices at all."

The US government and 20

states are suing Microsoft for abuse of its monopoly power in the software industry to bully its rival companies into dropping competitive products.

Intel's evidence, which came at the start of the fourth week of the landmark antitrust trial, is potentially damaging for Microsoft because it comes from an industry ally rather than a rival.

Mr Gates' comments were

made as the two companies clashed repeatedly over Intel's work in developing its own internet software for the computer programmers.

Mr McGeady had earlier told the court how Microsoft persistently tried to close down Intel's software division, making "terrifying" threats to sabotage the \$500m launch of a new Intel chip.

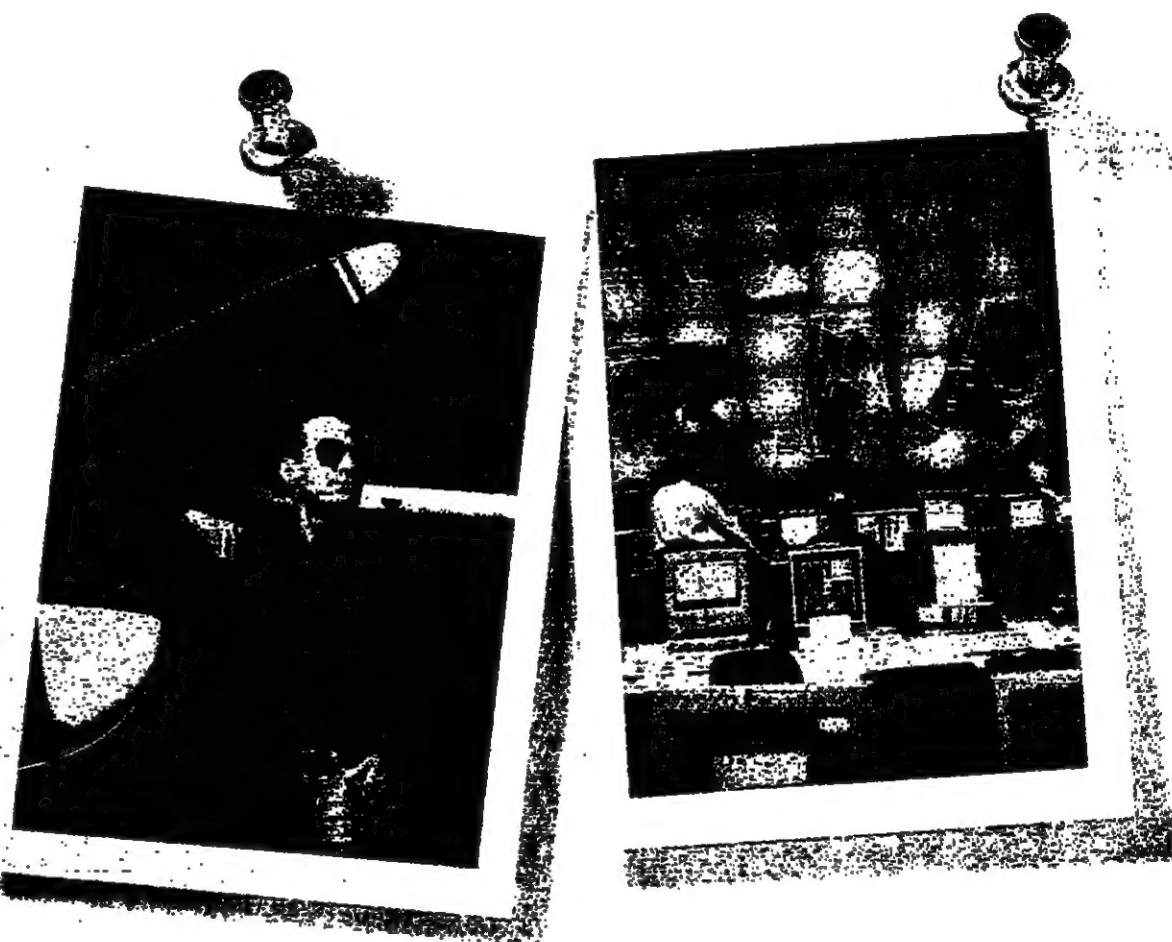
One Intel presentation

about Microsoft in May 1995, which was presented in court yesterday, said: "There are many cultural, strategic and legal issues that cloud our relationship, but the fundamental issue is that [Microsoft] firmly believes that the largest developer of Pentium processor based platform [Intel] has no business developing platform level software."

Microsoft mistrusted Mr McGeady and suspected he

was "a champion" of its software rival, Sun Microsystems, according to an internal e-mail from a Microsoft executive in April 1996.

"Unfortunately he has more IQ than most there," one executive wrote to Mr Gates. The trial was expected to continue yesterday with Microsoft's cross-examination of Mr McGeady, accompanied by conflicting evidence from other Intel executives.



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NEWS DIGEST

RADICAL ECUADOR REFORMS

Quito government seeks income tax suspension

The government of Ecuador plans to suspend income tax for at least two years and replace it with a 1 per cent tax on banking transactions, under radical tax reforms sent to Congress on Monday for approval within 15 days.

The three-month-old government of Jaime Mahuad, keen to tackle a fiscal deficit of 5 per cent of gross domestic product, originally planned to reform income and value added taxes but could not be sure of congressional backing.

The 1 per cent tax was proposed by Jaime Nebot, leader of the Social Christian party, the second largest group in Congress. This tax, backed by public opinion and business leaders, could raise \$700m a year, almost double the amount raised by income tax collection, which is plagued by evasion and corruption.

But multilateral organisations and foreign investors have expressed concern. They warn the new tax could lead to avoidance of bank services and reduce liquidity. It could also have a "cascade" effect and be charged repeatedly in a chain of transactions. Justine Newsome, Quito

PINOCHET HEARING

Spanish claims disputed

International law does not allow Augusto Pinochet, the former Chilean dictator, to lose his immunity from prosecution as a former head of state and so face trial in Spain for crimes against humanity, the House of Lords was told yesterday. Lawyers for General Pinochet argued there was no significant trend in international law which diluted the principle that a former head of state enjoyed complete immunity from prosecution for acts carried out as part of his official duties.

The argument was made on the fourth day of the appeal to the UK's most senior court by the Spanish authorities against a High Court ruling that Gen Pinochet was protected from prosecution because of the principle of state immunity. The Spanish authorities are seeking to extradite him from London, where he is detained in a private hospital, to face trial on charges including murder, torture and hostage-taking.

Clare Montgomery QC, for Gen Pinochet, disputed the claims of the Spanish authorities that there were precedents under international law for a former head of state to lose immunity over particularly grave crimes. There were no examples of state practice or statements that such a principle had assumed the force of law, she told the law lords.

The hearing is due to end tomorrow, with the law lords giving their judgment next week. John Mason, London

ON-LINE TRADING

E*Trade invests in exchange

E*Trade Group, the on-line trading company, yesterday said it was a big investor in a new options exchange expected to begin operating in early 2000. The new exchange, which has yet to be approved by regulators, is to be named the International Securities Exchange (ISE), and will be the first fully electronic options marketplace. John Labate, New York

On the web today

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ASIA-PACIFIC

JAKARTA TENSION ARMED PRO-GOVERNMENT GANGS, BACKED BY ARMY, CONFRONT STUDENTS IN THE CAPITAL

Indonesian army ploy risks riots

By Sander Thoenes in Jakarta

Indonesia's military, under growing pressure to withdraw from politics, yesterday risked another bout of riots by pitting opposition groups against government supporters.

Thousands of troops blocked busloads of unarmed students from approaching parliament, but gave free rein to gangs of government supporters - many armed with bamboo spears. Given licence to roam around the capital in trucks and provoke sporadic clashes some of them appear to have been paid to protest.

Students, demonstrating to get the army to withdraw

from politics, largely avoided fights with these groups, most brought in from neighbouring cities. But the city's poor responded furiously when strangers encroached upon their neighbourhoods. The military, idle by the thousands elsewhere in Jakarta, only moved in when 2,000 government supporters were surrounded by armed locals and pleaded to be evacuated.

The military's support for armed civilians came just as the People's Consultative Assembly, the highest legislature, started a four-day special session and indicated it might meet calls from opposition leaders to give the military only one more

term in parliament before pushing them out of politics altogether.

Twelve of the country's most influential opposition leaders also met for the first time yesterday and urged the government to limit the military to only one more term in parliament, allow for more regional autonomy, ensure fair elections and pleaded with the armed civilians to go home.

The strongest pillar of Indonesia's government for 32 years, the military has lost much of its authority with the fall of former president Suharto, a retired general. An investigative team last week concluded military officers had actively pro-

voked large-scale riots in May. Major General Subagio, army chief-of-staff, yesterday denied supporting armed civilians and insisted the constitution guaranteed the armed forces 12 to 20 per cent of parliamentary seats. It actually stipulates that all members be elected.

Gen Wiranto, chief commander of the armed forces, tried on Monday to diffuse criticism of the military's political clout by renaming the military's political division. But he has also been responsible for inviting armed civilians to guard parliament and leaving them free to take over a square just a stone's throw from 5,000 protesting students and

a poor neighbourhood wrecked by a riot a week earlier.

"They need to provoke two parties into conflict to create an excuse to move in and restore order," said Munir, a political activist who campaigned for the release of political prisoners kidnapped by the military. "Then they can say - look, we're important."

"Wiranto is the puppet master," shouted a man in downtown Jakarta yesterday after he helped tip over and burn a up truck carrying leaflets accusing opposition groups and students of plotting a communist coup. "He paid these protesters to cause riots," he alleged.

Pakistan closer to agreeing power reforms

By Farhan Bokhari in Islamabad

Officials from Pakistan and the World Bank were yesterday finalising reforms for the country's heavily indebted power sector, ahead of the arrival of an International Monetary Fund staff mission expected today.

Agreement with the World Bank is considered essential for the successful conclusion of a loan from the fund.

The IMF called off its last planned visit three weeks ago, after a surprise decision by Nawaz Sharif, prime minister, to cut the domestic electricity tariff by 30 per cent, which called into question the financial viability of contracts awarded to some 19 private power companies during the government of Benazir Bhutto.

The tariff cut created an uproar among affected foreign companies and prompted fears of further financial losses for the Water and Power Development Authority (Wapda), the state-owned power utility, already facing heavy losses due to inefficiencies and corruption.

Its losses of electricity during transmission - about 30 per cent - are considered among the highest in any developing country.

The reforms include plans to send seven military brigades to assist Wapda in collecting at least Rs26bn (\$566m) in unpaid bills.

The military is also expected to help with removing the thousands of illegal connections across the country, given out by corrupt Wapda officials in return for a fixed monthly amount which usually is nominal compared to the electricity consumed.

The delay in vital loan negotiations with the IMF comes at a time when Pakistan's liquid foreign exchange reserves have fallen to the equivalent of less than two weeks of imports.

NEWS DIRECT

PROPERTY REASSESSMENT

HK rateable values to be revised downwards

The Hong Kong government is to reassess all properties in the territory to establish new benchmarks for rates, after a property price fall of roughly a half since summer last year. Rates are still assessed on old prices.

The revised rateable values will take effect from April 1 next year. Donald Tsang, financial secretary, said current rateable values, based on the July 1, 1997, revaluation, "no longer reflect the actual rentals".

By cutting rates, the government is also reducing one of its own sources of revenue for next year, as a result of a nine-month freeze on government land sales, reduced stock market activity and the recession, the budget is on track for a deficit of more than HK\$20bn (US\$2.6bn). Accountants reckon it could be as high as HK\$50bn; and the International Monetary Fund is predicting a deficit of 3 per cent of gross domestic product. Louise Lucas, Hong Kong

APEC CONFERENCE

Anwar's wife seeks meeting

The wife of Malaysia's sacked finance minister, Anwar Ibrahim, said yesterday she wanted to meet foreign leaders visiting Kuala Lumpur next week.

Wan Azizah Wan Ismail said the leaders visiting Malaysia for the Asia-Pacific Economic Co-operation forum would be able to "see for themselves how much reform needed and wanted by the people and the voice protest among the common people of Malaysia".

Mr Anwar, who was also deputy prime minister, was dismissed from the government on September 2 after rift developed between him and Mahathir Mohamad, 11th premier. Anwar then took to the streets, leading huge demonstrations calling for political reform and the end of Mahathir's 17-year grip on power. But he was later arrested and is on trial for corruption and sodomy. He has denied the charges, saying he is the victim of a high-level campaign to wreck his political career.

The trial began on November 2 and adjourns on November 14, three days before the Apec summit starts. It resumes on November 19, the day after the summit.

Jean Chrétien, the Canadian prime minister, and Bill Clinton, the US president, have said they will not hold bilateral meetings with the Malaysian premier. Reuters, Kuala Lumpur

INDIAN INSURANCE

Employees plan strike

Up to 200,000 employees in India's insurance sector, a state monopoly, will strike on Friday to protest against proposals to allow foreign participation in the sector once it is eventually liberalised.

Union leaders said the strike would be followed by further stoppages next month and a march on parliament to protest at proposals - not yet formalised as government policy - to permit foreign insurance companies stakes of up to 26 per cent in private Indian insurance groups. Mark Nicholson, New Delhi

US positive about Indian nuclear export curb talks

By Mark Nicholson in New Delhi

US and Indian officials yesterday described as "positive" and "very useful" two days of technical talks on Delhi's system of export controls for sensitive technologies - including nuclear products. The talks are part of continuing US-Indian negotiations following India's nuclear tests in May.

The talks form a subsidiary to secretive bilateral negotiations between Strobe Talbott, US deputy secretary of state, and Jaswant Singh, the Indian envoy, begun after the nuclear tests to "reconcile India's security concerns with the need to strengthen the global non-proliferation regime", as the US officially characterises the negotiations. The two officials will meet for a seventh round of talks on November 19 in Rome.

The US hopes eventually to persuade India to accede to the Comprehensive Test Ban Treaty and has urged Delhi to adopt strict controls to prevent any export of nuclear-related technology.

India is keen to impress the US of its nuclear "responsibility", hoping to persuade the US to loosen existing controls on nuclear and dual-use technology in return for any signature of the CTBT.

US officials said the technical talks, led by John Barker, US deputy assistant secretary of state for export controls and including disarmament, energy, commerce and military officials, were detailed, would continue and had made a "good start".

The US officials travelled to Islamabad for a similar talks with Pakistani officials. The US this week eased economic sanctions against both Pakistan and India imposed after their nuclear tests, as a reward for "progress" in talks to address nuclear and security issues arising from the blasts and as an encouragement towards further progress.

Japan is considering relaxing its sanctions on Islamabad ahead of a visit to Tokyo on November 17 by Sartaj Aziz, Pakistan's foreign minister.

Top Tibetan monk may have fled to US

By James Kynge in Beijing

A senior Tibetan official in China has gone to the US in mysterious circumstances, raising the possibility that he may apply to live there in exile.

Agya Rinpoche, the abbot of Kumbum monastery in China's north-western province of Qinghai and a "living Buddha", travelled to the US with his personal assistant about four months ago, according to members of the Tibetan government in exile in India and other sources.

If he sought to live in exile, he would be one of the most senior Tibetans to do so since the Dalai Lama fled Tibet in 1959 after the Chinese invasion.

It is highly unusual for a top Tibetan monk from China to go to the US on an unscheduled visit and remain there for any length of time. A member of the Tibetan government-in-exile said Agya Rinpoche had grown disillusioned with Beijing's religious policies but gave few details. It was not clear exactly how the monk got into the US. Agya Rinpoche is



Bill Richardson in Taiwan

vice-president of China's Buddhist Association, a position that makes him one of China's leading religious officials. His monastery, which is also known as Taerhi, is one of the four centres of Tibetan Buddhism in China, with the other three being in Tibet itself.

The news of Agya Rinpoche's departure came as China yesterday urged President Bill Clinton to decline an expected meeting with the Dalai Lama in Washington. The news threatened to complicate an already deteriorating atmosphere between the US and China over Tibet.

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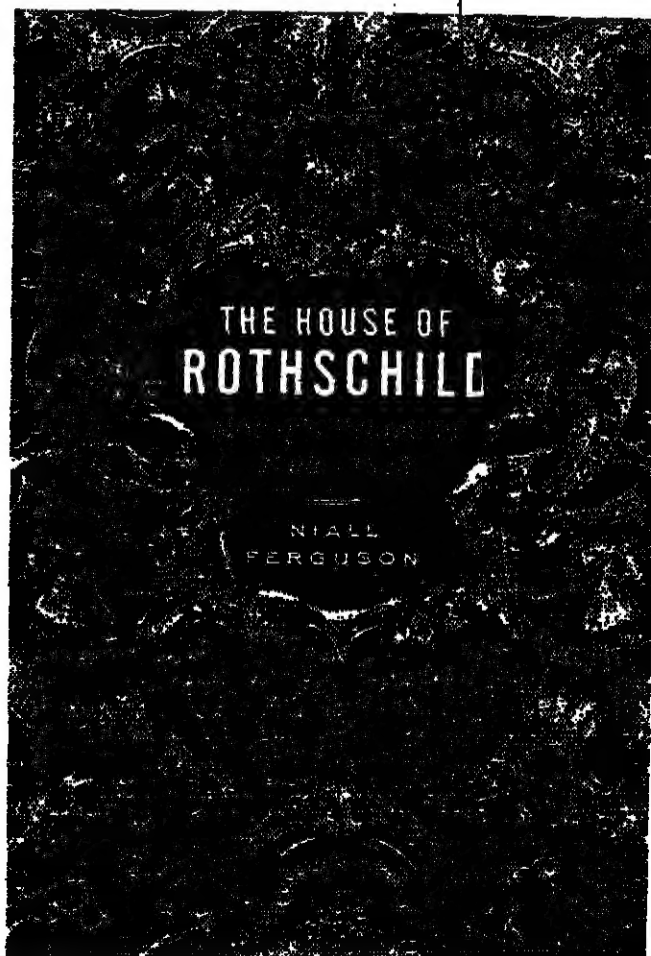
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BRITAIN

INWARD INVESTMENT 'THIS IS OUR MONEY AND WE OUGHT TO GET IT BACK,' OPPOSITION PARTY TELLS INDUSTRY MINISTER

Cash for Siemens triggers aid dispute

By David Wighton in London and Chris Tights in Newcastle upon Tyne

The Conservatives yesterday called on the government to demand the return of all grants on failed inward investment projects after it emerged that Siemens may not repay £50m (£83m) of funding for its north Tyne-side semiconductor plant.

John Redwood, the Conservatives' chief industry spokesman, said the government should make clear it would recover all the grants

to which it is contractually entitled. "This is our money that we ought to get back," he said. "The problem is that the government is scared of what will happen to inward investment because of the sharp deterioration in the climate for manufacturing in Britain over the last 18 months."

Siemens originally said it would repay all £50m in grants it received following its decision to sell or close the plant. However, it subsequently said it would repay only grants that were

"recoverable", excluding other support such as training subsidies.

Peter Mandelson, chief industry minister, told Mr Redwood it would be "inappropriate" to recover the £18m of regional selective assistance Siemens received while it was still trying to find a buyer for the plant. But Siemens had been informed that if the plant was closed, it would be in breach of the grant conditions and the government "would have the power to seek full recovery".

Separately, the government revealed that 61 of the 97 companies that received start-up grants in the past five years had closed within two years.

● Brian Wilson, trade minister, defended the benefits of inward investment to the UK, and especially north-east England, yesterday as he opened a £28m plant for American-owned Caterpillar at Skinningrove, Teesside.

Faith in inward investment has been tested in the north-east in recent months by news of the impending

closure of the Siemens and Fujitsu plants.

But Mr Wilson said he wished to explode the "myth" that inward investment does not secure jobs. "We welcome inward investment - it has been good for the UK, and especially so for the north-east," he said.

He added: "The crises surrounding Siemens and Fujitsu were particular to their global market and ignore the very real benefits that inward investment has brought to the region and the UK." Caterpillar, the

world's largest manufacturer of construction, earth moving and mining equipment, is producing track shoes for the European market at the new Skinningrove plant, towards which it has received £750,000 regional selective assistance from the trade and industry department. Its track shoes, made from steel produced by British Steel, are shipped to France and Belgium where Caterpillar's earthmoving machines are produced.

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NEWS DIGEST

NORTHERN IRELAND DECOMMISSIONING

Sinn Féin negotiator rules out IRA move on arms

Any hope of an early breakthrough on "decommissioning" of weapons in Northern Ireland appeared to recede yesterday with Martin McGuinness, Sinn Féin's chief negotiator, ruling out even a token gesture by the IRA, the party's military wing.

Mr McGuinness, who was appointed by Sinn Féin to liaise between the IRA and the international body set up to oversee the disarmament of paramilitary organisations, said: "This issue is being used by the unionists as a blocking mechanism principally because they don't want Sinn Féin on the executive."

Mr McGuinness was asked in a BBC radio interview why the IRA would not start handing over a few weapons to break the logjam.

He replied: "I'll give you a good reason. The IRA won't do it. That's the reason." John Murray Brown, Dublin

REGIONAL AIRPORTS

Wave of investment cleared

John Reid, transport minister, will today clear the way for a wave of new investment in four of Britain's biggest regional airports. Mr Reid will announce that borrowing restrictions for the local authority owners of Manchester, Newcastle, Norwich and Leeds/Bradford airports will be removed.

Mr Reid is also anxious to promote regional air travel to relieve pressure on the increasingly overcrowded airports near London. Manchester hopes that the increased access to private capital will allow it to undertake Gatwick to become Britain's second largest airport. In seven years, the airport predicts it will almost double its passenger numbers from 18.2m last year to 30m, making it the fifth largest in Europe. George Parker, London

OXFORD UNIVERSITY FEES

'Education negligence' fears

Colleges at Oxford University may take out a block insurance policy to protect their lecturers from being sued for "education negligence", amid fears that UK students paying tuition fees of £1,000 (\$1,600) a year will become more litigious if they miss the grades required to enter highly-paid jobs. The fees are being charged for the first time this year.

Lecturers have been warned by college officials that they are in "a legal no-man's land" and could be held personally liable for any damages and legal costs arising from claims by disgruntled students. David Palfreyman, bursar of New College, one of Oxford's oldest and richest institutions, said: "If different lawyers tell you different things, you have to err on the side of extreme caution."

The warnings from officials have alarmed wealthy colleges and the growing number of rich "media dons" and so-called "paper millionaires" who have made their fortune through high-tech spin-off companies and who could be targeted by students. Simon Targett, London

MEDICAL USE OF CANNABIS

Peers' approval rejected

Doctors should be allowed to prescribe cannabis for medical use, the House of Lords Science and Technology Committee said yesterday.

Its recommendation, however, was rejected outright by George Howarth, a Home Office minister, who said the government "would not be prepared to countenance" any prescribing of cannabis before clinical trials and safety tests have been completed. The government has already licensed GW Pharmaceuticals to grow cannabis and conduct clinical trials which could lead to a licensed medicine.

Lord Perry of Walton, the pharmacologist who chairs the Lords' committee said yesterday that the committee "consider there is sufficient evidence of medical benefit in many patients to make it unjustifiable and inhumane to make them wait quite so long before they can get supplies legally". Nicholas Timmins, London

Fraud charge man dresses as woman in court

By John Mason and Jane Martinson

Peter Young, the former Morgan Grenfell Asset Management fund manager accused of fraud over his investment activities, made his first appearance at court yesterday dressed as a woman.

Mr Young appeared at City of London magistrates' court with co-defendants Jan Johnsen and Erik Langaker, both former brokers with Fiba Nordic Securities. A fourth man accused of fraud, Stewart Armer, also a former Morgan Grenfell fund manager, was not in court.

Mr Young, who was arrested and charged by the Serious Fraud Office last month, appeared in court in a pink sweater, beige floral pattern skirt, sandals and carrying a straw shoulder bag. Mr Young, who also wore shoulder-length hair, make-up and nail varnish, smiled frequently during the three-hour hearing.

Mr Young faces six charges. One alleges he conspired to defraud the trustees and/or auditors and/or investors in three Morgan Grenfell investment funds by concealing the true

nature of investments, by concealing the ultimate destination of investments, by breaching investment concentration regulations and by concealing the cost of the creation of 13 Luxembourg companies. The three funds concerned were the European Capital Growth Fund and the Europa Investment Fund.

The other charges allege he breached the Financial Services Act by concealing material facts, or conspired to do so, about the value of stock in various companies including Alulux Mining and Sandvest Petroleum. It is also alleged he withheld information about his personal interest in a bond issued by Carnegie Fondkommission AB, a Swedish company.

Mr Armer faces two charges of conspiracy to defraud and one of conspiring to conceal information. Mr Langaker faces one charge of conspiring to conceal information. Mr Johnsen faces one charge of conspiracy to defraud and one of conspiracy to conceal information. All four were bailed to reappear on March 16 next year.



General Colin Powell (right) jokes with George Robertson, defence secretary, at yesterday's conference

Press Association

Powell is recruited to fight racism

By Alexander Nicoll, Defence Correspondent

The UK government yesterday enlisted General Colin Powell, former chairman of the US joint chiefs of staff, in a "war against racism" in the armed forces.

"We mean what we say about not wanting racism," General Sir Charles Guthrie, chief of the UK defence staff, told a conference in London aimed at underlining determination to reverse the UK services' record of harassment and discrimination

against ethnic minorities. Gen Powell was invited to give an account of reforms begun by President Truman in 1948, that led him from an upbringing in New York's poor south Bronx district to his country's top military post - and also led to the eradication of much racial prejudice in the US services.

An audience of uniformed military chiefs, ministers and ethnic leaders heard him stress the importance of a "zero tolerance" message from political and military leaders. Gen Powell said the

ways to combat prejudice included seminars in which there were sometimes painful confrontations between soldiers: celebration of black heritage; sports; and punishment, including dismissal or curtailed career prospects, for allowing or indulging in racist behaviour.

Sir Herman Ouseley, chairman of the Commission for Racial Equality, said the failure of black people and Asians to join up was due to racism and the nepotistic system of regimental recruitment. Service chiefs "have

acknowledged their past failures and begun to implement change". The challenge was to get the message understood by all ranks.

Non-whites make up about 1 per cent of the 200,000 in the UK forces. No non-white in the Army is above the rank of colonel. Cases of bullying of black and Asian recruits by their colleagues continue to emerge.

Gen Guthrie said 1,000 officers had attended a racial awareness course. Career prospects would be damaged by unacceptable behaviour.

Conservatives quarrel over attitude to euro

By David Wighton, Political Correspondent

Michael Portillo, a former Conservative cabinet minister, yesterday pledged loyalty to William Hague's leadership of the party after being reprimanded for challenging the opposition Conservatives' approach to the European single currency.

Mr Portillo denied that an

article he wrote in the Daily Telegraph newspaper was an attack on Mr Hague although he called for the party to give a stronger lead in the campaign against joining the euro. Yesterday he praised Mr Hague for "bold leadership of the Conservative party in general and in particular on European issues".

But Michael Ancram, the

party chairman, issued a veiled rebuke pointing out that Mr Portillo had endorsed the recent ballot on the party's single currency policy. "We now look to all members of the party to follow that lead," he said.

Mr Portillo, who is seeking to return to the House of Commons after losing his seat at the 1997 national elections, also came under

fire from the pro-euro wing of the party. Michael Heseltine, the former deputy prime minister, claimed the article was paving the way for a leadership bid by Mr Portillo.

In the article, Mr Portillo was careful not to criticise directly the party policy on the euro. Overwhelmingly backed in a recent ballot among party members, the

policy commits the Conservatives to campaign against euro membership at the next election. However, Mr Portillo made clear he favoured a still more sceptical position.

He said economic and monetary union was not mainly about economics but about an attempt to "shoehorn the nationalities of Europe into an artificial

political union". The Conservative party was the only body with the "political weight" to lead the fight against membership which was the most important issue for Britain since the war. In a clear criticism of Mr Hague he added that the only way the Conservative party can become a credible force again is by "showing it has something to say".

EU HARMONISATION BUSINESSES WILL RISK BEING FINED UP TO 10 PER CENT OF TURNOVER

Companies face competition crackdown

By Kevin Brown, Industry Editor

The government will today issue a clear warning to business not to underestimate the severity of the crackdown on anti-competitive behaviour that will take place when the Competition Act comes into force.

The Act is based on the competition clauses of the Treaty of Rome, bringing UK competition law into line with the European Union. Kim Howells, the competition minister, will tell a conference on the Act being run by the Confederation of Brit-

ish industry, the UK's principal employers' organisation, that companies must take responsibility for avoiding anti-competitive behaviour or run the risk of being fined up to 10 per cent of their turnover.

He will say that there has been little onus on companies in the past to take clear steps to avoid anti-competitive activity because the worst penalty for most breaches of the rules was simply being asked to stop - assuming the activity was discovered.

"Under the new regime,

we see it as the responsibility of the parties themselves to ensure that their conduct does not breach the prohibitions," Mr Howells will say, warning that the Act allows penalties for anti-competitive conduct from the date the rules are infringed, not from the date of detection. His comments follow evidence that many companies do not understand the new law, which was given royal assent on Monday.

A recent survey by Cameron McKenna, the law firm, found that 35 per cent of companies had little or no

knowledge of the Act. Officials in the trade and industry department and the Office of Fair Trading, say that the Act is well understood by bigger companies, which are most at risk of breaching the rules. The OFT is planning an education campaign to make sure companies understand the law.

Mr Howells will tell the CBI conference that the Act will help to speed up the modernisation of the UK economy. Reflecting the Treasury view that weak competition legislation has

been one of the causes of relatively low UK productivity, he will claim that the Act will encourage enterprising and innovative businesses to thrive by providing an effective deterrent against anti-competitive behaviour.

It replaces the 1976 Restrictive Trade Practices Act and the 1980 Competition Act, which provided for anti-competitive practices to be referred to the Monopolies and Mergers Commission. The main provisions will not come into force until March 2000.

New breed of owners makes history in the Highlands

With land reform fast climbing Scotland's political agenda, more great estates are communally run, James Buxton reports

John MacKenzie is one of a new breed of landowner in the Highlands of Scotland. He has a small flock of sheep and works as a marine engineer. He is neither a duke, a City of London success story nor an investor from outside the UK.

He is one of a group of crofters that owns a 9,500 ha estate near Lochinver, north-west Scotland. The property - which once belonged to an aristocratic family - is now run by a 16-strong committee on behalf of about 100 crofters, or traditional farmers with small businesses.

"What we did here in 1993 has changed the course of history in land tenure in Scotland and things will

never be the same again," says Mr MacKenzie. "We are in total control of our land, apart from the constraints that apply to any landowner."

Community ownership of Highland estates is spreading. The 68 inhabitants of Elg in the Inner Hebrides last year bought the 2,500 ha island for £1.5m (\$2.5m), thanks to big outside donations. Now Sir Cameron Mackintosh, the impresario, and Chris Brasher, the former Olympic athlete, are poised to help the people on the Knoydart estate - a remote peninsula opposite the Isle of Skye - to take control of it.

Land reform is climbing the political agenda in the run-up to the creation of the

Scottish parliament next year. Donald Dewar, the chief minister for Scotland in the UK government, wants local communities to have the right to buy estates at market value when they come up for sale and intends to provide National Lottery money to help them.

The Knoydart story illustrates why community ownership has attractions. Wealthy individuals have traded this beautiful land for years but the frequent changes of owner have exasperated people living on it.

Knoydart was acquired for £1.2m in 1985 by an English property speculator who sold it off in parcels. The last chunk was bought by Titeghur, the jute company, in 1991 for £1.7m. It went back on the market after the company's plan for an adventure centre for delinquent youths was thwarted by local opposition.

With outside support - including that of Sir Cameron - local people last year started the Knoydart Foundation to buy it and halt the ownership merry-go-round. But Titeghur rejected its offer and this year sold it to Stephen Hinchliffe, the entrepreneur whose Fasia retail group collapsed in 1996.

The estate went into receivership last month. Sir Cameron and Mr Brasher say they will buy it for about £900,000 and lease it to the foundation for 25 years.

Further north, near Lochinver, where the Assynt Crofters' Trust has been in control for five years, Aileen Kinnaird, the trust's secretary, says: "There's not a huge difference with us owning the estate because the status of crofters was anyway protected by law."

"But as well as the emotional thing, ownership

means that if someone wants to do something on their land they don't have to go to the landlord or his factor [agent] and usually be turned down."

Ownership also brought them the sporting rights and the right to plant trees. But a plan for a miniature hydro-electric scheme under the government's renewable energy initiative has been delayed by environmental objections. And though one of the trust's early objectives was to provide cheap rented housing, the crofters cannot agree which land to release.

"We operate on a democratic basis. Our processes may be more complicated than those of a private landowner but they are more responsive," says Mr MacKenzie. But he admits: "The main prize of improving the economic prospects of our members has yet to be achieved."

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OPERA RICHARD JONES TACKLES ZEMLINSKY AND RAVEL

Childish perversity given a free rein

David Murray finds the Paris Opéra sparkling with visual imagination

The Paris Opéra invited Richard Jones - he of the infamous Covent Garden *Ring*, and many other clever productions - to stage a tantalising double bill: Alexander von Zemlinsky's opera after Wilde's *Birthday of the Infanta*, and Ravel's *l'enfant et les sortilèges*. Jones himself was a clever choice; innocent, childish perversity has always been his best suit.

Both operas would figure on any knowledgeable list of the best half-dozen one-acters composed this century. Both texts touched something deep and personal in their composers. Zemlinsky's advances had been repulsed by his pupil Alma Schindler (later Mahler) because he was an ugly dwarf, as in Wilde; and Collette's fantasy answered nicely to Ravel's yen for idyllic childhood, mechanical toys and small furry animals.

Zemlinsky's opera, premiered in 1922 by Klemperer, enjoyed great success throughout the 1920s as *Der Zwerg* ("The Dwarf"; at the Paris Opéra now, *Le Nain*). The Nazis banned it as a case of *entartete Kunst* ("degenerate art") - in the 1930s, when Zemlinsky fled to America. It was not performed again until the conductor Gerd Albrecht revived it at Hamburg in 1961 under Wilde's own title, not Zemlinsky's, and with a rewritten text closer to Wilde's tale.

Paris has reverted to Georg Kieren's original version, which omits the Infanta's parting shot after her Dwarf dies of a broken heart (henceforth, she says, she wants only toys without hearts). Zemlinsky's librettist steeped the action in suggestively adult sentiments, well past puberty. Jones matches him with a girls' chorus straight from St. Trinian's in

identical sexy wigs, a trio of tarted-up maids in brief, transparent skirts that reveal their sexy garters.

In Antony McDonald's designs, they disport themselves before a garden of giant asparagus, grossly phallic against a lurid purple background (clever lighting by Thomas Webster). The Infanta here cannot but be a sly, knowing nymphette, though Christine Schäfer sings her with piercing delicacy. The cruel mismatch between the Dwarf's wild kind of innocence and the spoiled

The Infanta here cannot but be a sly, knowing nymphette

Infanta's is properly brittle, but it comes near to a sleazy cartoon.

Zemlinsky's score is richer than that, as the conductor James Conlon well understands. I cannot imagine *Der Zwerg* better conducted: incisive and recklessly romantic by turns, with the Dwarf's halting, expressive music poignantly realised. Andrew Shore gives his Major Domo a weight of character beyond the script, and as the Infanta's favourite maid Susan Anthony pours out warm, honest feeling that sets the rest of the action at a chilly distance.

Above all, David Kuebler sings the Dwarf with lonely, obsessive devotion - once heard, never forgotten. If he doesn't quite rise to the impact of his fellow-American Kenneth Riegel in the role, that is only because Jones reduces him to the singing shadow of his puppet-Dwarf, an impassive manikin whom he carries in his arms and at his shoetips. We don't see his convulsive anguishings.

Probably that suited the Paris

Opéra well: nothing to upset family audiences - who populated the matinee I heard, on account of parental confidence in the "children's" Ravel. At 80 minutes *Der Zwerg* was really too long and too cruelly refined for kids (especially when sung in German, with surtitles); but the 1925 Ravel - just 50 minutes long - is a surefire piece, infinitely tender despite its triteness and its witty pastiches of 1920's popular music.

"L'enfant" is a naughty boy (the appealing Gaffé Le Rou) who hasn't done his homework, and is rebuked by a whole procession of "sortilèges". The furniture and crockery he has broken, the wallpaper and the fairy-tale book he has torn, even his neglected Arithmetic, all spring to reproachful life in magical numbers. Jones and McDonald have realised them all with delicious fantasy.

Then a raunchy cat's dust, *à la Tristram*, draws the child out into the garden, where a host of abused fauna and flora have their own complaints to make. Here the *animateurs*' ingenuity goes too far: remembering that Ravel was haunted by memories of the Great War, they have turned the naive frogs, squirrels, birds, dragonflies and trees into grisly wraiths from the battle-scene.

Instead of an enchanted garden, we seem to be watching *Night of the Living Dead*. The gentle magic is extinguished. Only the final chorus of reconciliation could save it, and on Sunday that went badly adrift. Still, this *L'enfant et les sortilèges* sparkles with visual imagination, and with stylish solo voices, too many to mention: they are a rare treat to see and to hear.

Further performances at the Opéra National de Paris (Palais Garnier) November 11, 14, 18, 20, 23 and 25.



Incisive and recklessly romantic: Christine Schäfer as the Infanta with her puppet dwarf in Zemlinsky's *Der Zwerg*

Family crises played out on the verandah

THEATRE

SARAH HEMMING

Lips Together, Teeth Apart
The House Among the Stars
Orange Tree Theatre, Richmond

Lips Together, Teeth Apart, the title of this play by American playwright Terrence McNally, derives from an instruction that one of its characters receives from his doctor. To prevent himself from grinding his teeth in his sleep, he has been told by his doctor to try chanting "lips together, teeth apart" every night as he drops off. It seems a useful tip to share, given that everybody in the play has so very much to grind their teeth about.

Sally's gay brother has died from AIDS and left her his gorgeous beach house on Fire Island. So she arranges a weekend away for the Fourth of July in the company of her husband, Sam (who hates gays), her brother-in-law, John (who hates blacks), and her sister-in-law, Chloe (who loves to talk). Sally, meanwhile, is brooding over her unease at her brother's lifestyle, her sadness at his death, her pregnancy, and her one night stand with the aforementioned brother-in-law.

This jolly little foursome sets about trying to have a nice time, lounging by the pool, eating muf-fins and drinking Bloody Marys.

But as the temperature rises, so do the tensions, and it's not long before the two men are brawling on the deck to the great amusement of the gay household next door. Feelings fester; insecurities and fears erupt; a local man is drowned; and the frightful Chloe emits a continuous stream of prattle that has the audience murmuring assent when her husband voices a desire to "pick up a rock and bash her head in".

In Alan Ayckbourn's hands, this weekend from hell would become squirmingly funny and close to the bone; but here it never quite works. McNally's theme is truth - how much is good to tell; how to come to terms with what you know - yet, rather than agonise along with the characters and their painful dilemmas, you begin to dislike them. Their relationships seem phony and their viewpoints clichéd. McNally's style, which is to intersperse brittle comic exchanges with voiced inner feelings that only the audience can hear, eventually becomes rather predictable.

Auril Smith's production is polished, highly charged and boasts fine performances from the cast. Lucy Tregear is awesome as the frantically active Chloe, while Stuart Fox's John is all right-tipped repression and Amanda Royle's Sally is all moody introspection. Paul Kemp



Impressive casting: Paul Kemp and Amanda Royle as Sam and Sally in Terrence McNally's *Lips Together, Teeth Apart*

is particularly impressive as the bullish, but confused, Sam. Yet the play fails to move. We ought to care about these people, but in the end watching their predicaments was rather akin to reading the problem page in a women's magazine.

You don't go to a Michel Tremblay play expecting a straight

narrative. The French-Canadian writer habitually creates a rich stage world by shattering conventions - in his *Alberne in Five Times*, for example, one woman is shown in five different decades of her life simultaneously - and *The House Among the Stars* is no exception.

In this 1990 play, translated from the French (*La Maison Sus-*

pendue) by John van Buren, he has several generations of the same family on stage at once, their stories overlapping and intertwining. It has all the qualities that make Tremblay such a unique voice - it is rich, strange, beguiling, occasionally irritating and sometimes surprisingly beautiful.

The house is the central feature. We first encounter it through Jean Marc, a 48-year-old gay lecturer. To try and negotiate his way through his own personal crisis, he has bought the old log house in the country where he spent his summer holidays as a boy. As he sits on the verandah with his lover, Mathieu, and Mathieu's small son, we begin to see people from his family, to whom the house belonged. Soon three family groups are on stage simultaneously - one from 1910, one from the 1930s and one from the 1990s - each group trying to resolve a crisis that has blown up between them.

Tremblay builds up the play like a mosaic, and it is not easy at first to work out who is who. But patience pays off, as, in the second act, the play shifts into focus, and all becomes clear. Meanwhile, Tremblay's technique of juxtaposing people and problems makes for reflection. Running through the play are various themes - what family means to people; how families

can both comfort and constrict; what "normal" life is; whether it is better to be pragmatic or a dreamer; how to be true to oneself and still care for others.

Tremblay revolves all these issues, as if holding a prism in his hand, while Jean Marc slowly moves towards healing the rifts of the past. This absorbing play is beautifully staged by Dominic Hill, but it has certain problems. Because the story works by accumulation, the play seems stodgy and static in places. Tremblay's array of strange characters, however, is brought to life by a fine cast. Particularly striking are Sarah Tansey and Jeremy Crutchley as the incestuous brother and sister whose "beautiful sin" is to bear down on the whole family. She is strong and earthy; he is a quixotic dreamer who tells wonderful stories and through whom Tremblay develops captivating images - such as that of the wooden house being born aloft and carried through the stars by 40 guardian angels.

There are strong performances, too, from Emma Gregory and David Timson as their confused progeny, the dour Albertine and the camp Edouard. And Anthony Johnson is very good as the small boy in each family episode, a constant poignant reminder from Tremblay that the way we conduct our lives will be the stuff of someone's memories.

The two plays run alternate weeks until December 12.

MUSIC

American in Paris

Pierre Ruhe reviews Ellen Taaffe Zwilich's Violin Concerto

"Accessibility" has become a key component of music commissioned by orchestras these days, and few composers meet the request as efficiently and with as little pretence as Ellen Taaffe Zwilich.

A work like her Violin Concerto - premiered last March in New York and given its European debut recently in Paris - refines the term. It is so accessible - easy to enjoy and understand upon first hearing, at least on a surface level - that we feel we have heard its kind before, that it is strangely familiar. The need for accessibility in music springs from the same phenomenon as the pop-culture trend called "retro", creating art in a nostalgic, non-threatening style. Zwilich's point of reference in the Concerto, along with several of her other recent works, is Shostakovich. Her musical vocabulary openly evokes his lyrical, meaty tension - but without a hint of the Soviet composer's bleakness, suffering or irony. It is a particularly American sensibility, perhaps, one that has made Zwilich among the most broadly performed living American composers in her home country. Abroad she still relies on individual musicians intent on programming her music.

At the Cité de la Musique in Paris, violinist Pamela Frank, for whom the Concerto was written, played with a plummy and inviting tone, and with authoritative confidence. The solo part is not exceedingly virtuosic, yet lingers where a violinist is most flattered - evidence that Zwilich was a professional violinist before settling down as a full-time composer.

A fluid compositional technique ensured that balances and sonorities within the Orchestre de Paris blended effectively. For an ensemble, playing such a lovely, tautly constructed and easy-to-assemble piece of contemporary music must seem irresistibly attractive. But an original voice is not Zwilich's strength; her music's overall effect left a slightly hollow impression with this listener.

Christoph von Dohnányi conducted the short programme - one of the orchestra's concert series for children - which played the Zwilich between Schubert's Rondo for Violin and Strings (Frank again as soloist, playing beautifully), and a solid, energetic reading of Janáček's *Sinfonietta*. The latter showed the orchestra as a scrappy ensemble, in need of Dohnányi's strict conducting regime.

Since Semyon Bychkov stepped down as music director, the Orchestre de Paris has given Dohnányi a two-year appointment as both musical adviser and principal guest conductor, meaning that he will conduct four weeks of concerts and guide the band until a new director is in place.

It is probably too late to preserve its once distinctive French orchestral timbre, and Dohnányi's time in Paris will be too limited to instill cohesion amongst the players. Still, there are hardly any conductors like him left, and with his forceful, disciplined style he is probably the best suited to hold a limited role.

INTERNATIONAL Arts Guide

ABERDEEN

OPERA
His Majesty's Theatre
Tel: 44-1224-641 122
The Magic Flute: by Mozart.
Scottish Opera production by Martin Duncan, conducted by Richard Farnes; Nov 13, 14

AMSTERDAM

OPERA
Netherlands Opera, Het Muziektheater
Tel: 31-20-551 8911
The Rake's Progress: by Stravinsky. Conducted by Reinbert de Leeuw in a staging by Peter Sellars. Cast includes Donald McIntyre, Thomas Randle and Willard White; Nov 12

BERLIN

DANCE
Deutsche Oper
Tel: 49-30-34384-01
Cinderella: new staging by Roberto de Oliveira. The title role is danced by Tamako Akiyama, and the conductor is Peter Ernst Lassen; Nov 13, 17

OPERA
Deutsche Oper
Tel: 49-30-34384-01
Götterdämmerung: by Wagner. Conducted by Christian Thielemann, with a cast including Gabriele Schnaut, Wolfgang Neumann and Esa-Pekka Salonen; Nov 14

Staatsoper unter den Linden
Tel: 49-30-2035 4555
www.staatsoper-berlin.org
Christoph Columbus: by Milhaud. New staging by British film director Peter Greenaway, conducted by Philippe Jordan; Nov 15

CHICAGO

CONCERTS
Orchestra Hall
Tel: 1-312-294-3000
www.chicagosymphony.org
Chicago Symphony Orchestra: conducted by Riccardo Chailly in works by Ravel and Rachmaninov. With piano soloist Ivan Moravec; Nov 12, 13, 14, 17

OPERA
Lyric Opera of Chicago
Tel: 1-312-332 2244
www.lyricopera.org
Ariadne auf Naxos: by R. Strauss. New production by John Cox, conducted by Robert Spano. Cast includes Deborah Voigt and Susan Graham; Nov 12, 15, 17

HELSINKI

DANCE
Finnish National Ballet
Tel: 358-9-403 021

Giselle: staging by Sylvie Guillem. With sets and costumes by Ramón B. Ivars. Conducted by David Garforth; Nov 12

LONDON

CONCERT
Barbican Hall
Tel: 44-171-638 8891
London Symphony Orchestra: Michael Tilson Thomas conducts a series of works by Stravinsky; Nov 15

DANCE
Sadler's Wells
Tel: 44-171-863 8000
Rambert Dance Company: Cruel Garden, by Lindsey Kemp and Christopher Bruce. Evocation of the life and work of Federico García Lorca, set to music by Carlos Miranda, performed by London Music; Nov 11, 12, 13, 14

OPERA
English National Opera, London Coliseum
Tel: 44-171-632 8300
Boris Godunov: by Mussorgsky. Conducted by Paul Daniel in a new staging by Francesca Zambello, with sets by Hildegard Bechtler. John Tomlinson sings the title role; Nov 11, 14

LOS ANGELES

OPERA
L. A. Opera, Dorothy Chandler Pavilion
Tel: 1-213-972 801
www.laopera.org
Falstaff: by Verdi. Revival conducted by Gabriele Ferro in a

staging by Stephen Lawless, with sets by Hayden Griffin; Nov 11, 14

MUNICH

CONCERTS
Philharmonie Gastspiel
Tel: 49-89-5481 8181
● Munich Philharmonic Orchestra: conducted by Gerd Albrecht in works by Beethoven and Schumann, with the Philharmonic Choir; Nov 11, 12
● Munich Symphony: conducted by Hayko Siemens in Verdi's Requiem Mass. With the Munich Mottenthor and soloists including Olga Romanenko; Nov 13

OPERA
Bayreuth Festspielhaus
Tel: 49-89-2185 1920
www.staatsoperbayern.de
Der Freischütz: by Weber. Conducted by Zubin Mehta in a new production by Thomas Langhoff, with designs by Jürgen Rose. Cast includes Petra-Maria Schmitzer and Peter Seifert; Nov 12, 15

NEW YORK

CONCERTS
Avery Fisher Hall, Lincoln Center
Tel: 1-212-875 5030
www.lincolncenter.org
New York Philharmonic: conducted by Colin Davis in works by Berlioz, Martin and Mahler. With soprano Inger Dam-Jensen and bass-baritone Thomas Quasthoff; Nov 12

13, 14

OPERA

Metropolitan Opera, Lincoln Center
Tel: 1-212-362 6000
www.metopera.org
La Nozze di Figaro: by Mozart. New staging by Jonathan Miller, with designs by Peter Davison. The cast is headed by Renée Fleming (replaced by Felicity Lott on Nov 14), Cecilia Bartoli and Bryn Terfel, and the conductor is James Levine; Nov 11, 14

ROME

EXHIBITION
Palazzo del Quirinale
La Dama con l'Erminio: Leonardo da Vinci's 1489 portrait of the young mistress of Duke Ludovico of Milan travels to Italy for the first time since 1800, when it was purchased by the Polish Prince Czartoryski; to Nov 14

SAN FRANCISCO

CONCERTS
Davies Symphony Hall
Tel: 1-415-864 6000
www.sfsymphony.org
San Francisco Symphony Orchestra: conducted by Herbert Blomstedt in works by Mozart and Bruckner. With piano soloist Peter Serkin; Nov 11, 12, 13, 14

OPERA
San Francisco Opera, War Memorial Opera House
Tel: 1-415-864 3330
www.sfoopera.com
● Don Carlo: by Verdi.

Conducted by Emmanuel Joel in a staging by Emilio Sagi, with designs by Zack Brown. Cast includes Anthony Michaels-Moore; Nov 11, 14
● Norma: by Bellini. Conducted by Patrick Summers in a staging by Andrew Sinclair, with sets by José Varona. The title role is sung by Carol Vaness; Nov 15
● Peter Grimes: by Britten. Conducted by Donald Runnicles in a staging by John Copley, with sets by Carl Toms. The title role is sung by Thomas Moser; Nov 17

STOCKHOLM

EXHIBITION
Moderna Museet
Tel: 46-8-5195 5200
www.modernamuseet.se
Invisible Light: Photography and Classification in Art, Science and the Everyday. Traces the evolution of photography from its scientific and anthropological beginnings; to Nov 15

TOKYO

CONCERTS
Suntory Hall
Tel: 81-3-3584 9999
● NHK Symphony Orchestra: conducted by Wolfgang Sawallisch in a programme of works by Schumann. With piano soloist Yefim Bronfman; Nov 11, 12
● Orchestre de Paris: conducted by Georges Prêtre in works by Mussorgsky, Debussy and Ravel; Nov 15
● Orchestre de Paris:

conducted by Georges Prêtre in works by Bizet and Berlioz; Nov 16
● Tokyo Symphony: conducted by Naoto Ohmoto in works by Brahms, Mozart and Elgar. With flute soloist Emmanuel Pahud; Nov 14

EXHIBITION

Metropolitan Museum of Photography
Tel: 81-3-3280 0031
Love's Body: Rethinking Naked and Nude in Photography. Includes works by Alfred Stieglitz, Robert Mapplethorpe and Catherine Opie; from Nov 12 to Jan 17

TV AND RADIO

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BBC World Service radio for Europe can be received in western Europe on medium wave 648 kHz (483m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV

● **CNN International**
Monday to Friday, GMT: 06.30: *Newsline* with Lou Dobbs
13.30: *Business Asia*
19.30: *World Business Today*
22.00: *World Business Today Update*

● **Business/Market Reports:**
05.07: 06.07: 07.07: 08.20: 08.20: 10.20: 11.20: 11.32: 12.20: 13.20: 14.20:
At 08.20 Tanya Beckett of FTT reports live from UFFE as the London market opens.

COMMENT & ANALYSIS



MARTIN WOLF

Aid, hope and charity

Aid works if the right people receive it. That sounds like common sense. But it has not been common practice

Some 1.3bn people now have a purchasing power of less than a dollar a day. This represents poverty deeper than most people in rich countries can even imagine. The question is how to eliminate such dreadful destitution. In particular, part of the answer?

Just two or three decades ago, the answer Yes would have been taken for granted. The long-term remedy for poverty had to be faster growth, which was believed to depend on higher investment. Since private markets would not supply the funds, the remedy was official assistance. There were, it is true, sceptics about aid, among them Peter (now Lord) Bauer. But his arguments made him something of a pariah.

Experience proved chastening. Academic studies confirmed what practitioners could see with their own eyes: there was no connection between aid and alleviating poverty. It was not that aid made growth impossible, as extreme critics argued. Rather it did not seem to make any difference. The examples of wasted aid were all too depressing: in Tanzania, for example, \$2bn went into roads but the network was no better afterwards because of poor maintenance.

Partly because of the resulting aid fatigue, official assistance declined from a peak of \$63bn in 1981 to only \$35bn in 1996, before rising back to \$44bn in 1997. Aid has become a dying business. If its advocates wish to see it revive they have to persuade the legion of sceptics that aid can make a difference. The World Bank report, *Assessing Aid*, published yesterday, is a noteworthy effort to do just this. Its chief point is

simple: aid can be extremely effective in promoting growth and reducing poverty, but only in the right economic environment.

"Good economic management matters more to developing countries than foreign financial aid does. Policy and institutional gaps, not financing gaps, hold back economies that lag behind. Aid has a big impact only after countries have made substantial progress in reforming their policies and institutions." The critics were right – but also wrong. Aid can be useful, but only if it goes to people who know how to use it.

This is sounds like common sense – it is. But it is not what has been happening. As soon as a country sorts out its economic management it finds the assistance it has been receiving shrinks: in 1996, the most aided countries were ones with mediocre regimes (see chart). Unto every one that wasteth shall be given: but from him that wasteth not shall be taken away even that which he hath.

Additional aid increases growth in good economic environments, lowers it in bad ones and leaves it unchanged in average conditions (see chart). In the better environments income per head in low-income countries with large amounts of aid grows 1.5 per cent a year faster than in those with little aid. A related World Bank paper argues that around 30m people are being lifted from desperate poverty every year. With the most efficient possible allocation of aid, this could be raised sharply, to 80m a year.

In trying to understand all this, it is essential to remember three points. First, there is no alternative to rapid economic growth if the aim is the alleviation of poverty. In poor countries, even the most equal distribution of income would still leave everyone impoverished. Second, it is no good expecting improved policies from a complacent, corrupt or criminal regime. Reform cannot be bought from a government that has no

desire to sell it. Traditional conditionality simply does not work.

Third, what you see is not what you get. It is impossible to find a way around the obstacles created by a poor environment through targeted assistance to high-priority areas. Money is fungible: a government can offset aid by adjustments in where it spends its own money. Aid – including debt relief – always finances the marginal priorities of the government, be these palaces, prisons or primary schools (or tax cuts, for that matter).

Thus the first goal of the intelligent donor should be to find countries with tolerable economic environments and support them. Broadly speaking, such an environment consists of "macro-economic stability, openness (to trade), rule of law and absence of corruption". Happily, democratic regimes are better than dictatorships; and newly elected governments more effective than old dogs asked to do new tricks.

The good news is that the number of poor countries with such economic environments has risen sharply over the past decade or so. The bad news is that aid allocation has not, so far, followed the good news. But at least the opportunity is there.

The suggested re-allocation of aid towards low-income countries with good economic management seems compelling. But it also creates some tricky challenges.

One is what to do about countries with poor environments. Should they be abandoned? The report says no. But what they need is not money, which would be wasted, nor targeted projects, which are, given fungibility, pointless. The sensible approach is to nurture understanding of the need for reform through education and analysis. Donors must sell good ideas first.

Another issue is whether to set up projects. Given fungibility, the activity a donor thinks it is financing is not the one it is in fact financing. What justifies a project is the difference the

donor makes to it and, through that impact, to the country's capacity to deliver public services.

Yet another challenge is how to improve performance where governments have already come a long way. If a government has demonstrated a serious commitment to reform, aid can be given as general budgetary support. This will simplify the government's task, while allowing donors to focus on a broader policy dialogue.

The report does not suggest generosity should be infinite. Aid has diminishing marginal returns, even in good environments, with the ceiling being roughly 10 per cent of gross domestic product (at market prices). But the conclusion that aid can have strongly positive returns has to be welcome.

If the report is right, mass destitution could be made a thing of the past with a relatively modest investment by the world's richest countries. Since aid was a mere 0.22 per cent of the gross national product of the world's richest nations in 1997, the sums they would be risking are very small.

What is important, however, is that the donors understand what the report is saying. The argument is for "tough love": tough, because it is discriminating, love, because it is generous to the deserving. But are the donors going to be both generous and tough? Or are they going to be mean and weaker-minded, reducing aid further while pouring much of what aid there is on the Mugabe and Mobutu of this world?

The most important players, however, remain the developing countries, which "are to a large extent masters of their own fate", as the report argues. "Domestic economic management matters more than foreign financial aid." The message is positive, but sobering. It is possible only to help those determined to help themselves.

*Available on <http://www.worldbank.org/research/aid/>; ** Paul Collier and David Dollar, *Aid Allocation and Poverty Reduction* (World Bank, forthcoming).

Martin Wolf@FT.com

LETTERS TO THE EDITOR

Japan's step towards risk-priced lending

From Mr Russell Harrop.

Sir, Why do both Paul Krugman (October 27) and Eisuke Sakakibara (Letters, October 30) regard the problem with the Japanese economy as being too little aggregate demand? The larger problem is one of over-capacity due to inefficient production facilities that are simply too small to compete with the lowest cost producers on economies of scale. In an efficient market, such producers would leave the marketplace. In Japan this is not the case, due to the close relationship between banks and companies through cross-shareholdings. Competition between banks to lend to such trophy borrowers and the lack of distinction between "good" and "bad" borrowers has, not surpris-

ingly, led to minuscule loan spreads and very high exposure to potentially bad loans. Returns on both assets and equity in the banking sector are miserable.

I agree with Tim Bond (Letters, November 9) that there are simply too many banks in Japan that are too willing to lend at too low rates of interest. More efficient risk pricing would force inefficient companies out of business and improve (and also shrink) bank balance sheets. Those companies left in business would improve both their profitability and the national tax take. Since 60 per cent of small companies do not pay any tax, this would be a significant positive for government finances.

The so-called credit crunch in Japan appears to be the

first step towards risk-priced lending as banks seek to withdraw from unprofitable loan agreements and as such should be applauded. Any provision in the financial system stabilisation package that seeks to increase lending would be a backward step likely to cause another bad debt crisis in the future.

In the long term, a level playing field for all companies through risk-priced lending will improve the efficient allocation of resources in the Japanese economy and increase tax revenues; the latter is vital given the ageing of the Japanese population and the strain this will place on the economy in the 21st century.

Russell Harrop,
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A loud, clear message soundly rejected

From Mr Steven Howard.

Sir, Congratulations to Philip Stephens for putting the US midterm election in proper perspective ("The great escape", November 5). It is disingenuous of the Republicans to claim that they "did not have any message", or that they were "unable to communicate their message" to the American electorate. The fact is that the Republican message was clear, and it was loudly communicated. More important, it was also soundly

rejected across the country at both local and state level. The Republican Party message is out of sync with a vast majority of the American voting and non-voting public. Poll after poll says "run the affairs of the nation; stop running investigations", and now the people have spoken likewise in the most important poll of all – the ballot box.

As long as the Republican Party is run by elected officials in Washington, it will remain a party out of sync

with the country. It is little wonder that no sitting congressman or senator has been elected president since John F. Kennedy. The public does not want to elect a Washington insider to the White House, and certainly does not trust a party run by Washington insiders. These are the messages the Republican Party needs to hear.

Steven Howard,
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Cry from the heart of a small businessman

From Mr Albert Wesselink.

Sir, Tony Barber has hit the nail on the head "Boon plans hit by economic chill", November 5) – a cut in Bundesbank or European Central Bank rates is unlikely to work wonders for the German economy. What counts for me, as a small businessman, would be

reductions in employee tax and social security burdens that would give me the confidence to hire someone instead of working for two myself.

I would think the same applied to thousands of independents like me, Gerhard Schröder and co know this, but the Bundesbank will

serve as an easy scapegoat when the government does not live up to its core election promise of significantly cutting unemployment.

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Pragmatic deal-cutter

Mark Suzman profiles the man who should become leader of the Congress and number three in the US hierarchy



Not head: some Republicans worry about Livingston's temper

When Republicans took power in Congress after the 1994 elections, the lanky Louisiana congressman who was appointed the new chair of the powerful appropriations committee wasted no time setting the tone. At the committee's first meeting, Robert "Bob" Livingston took out a huge alligator skinning knife known as a "cajun scalpel" and laid it on the table.

The blade served as a symbol and thinly veiled threat. Officially, it signalled Mr Livingston's determination to slash the budget deficit by cutting government spending. But the knife also illustrated its owner's basic approach to politics: Mr Livingston is a pragmatic deal-cutter with a sharp edge.

It is a style which is likely to characterise Mr Livingston's tenure when he becomes the most powerful official in Congress: speaker of the House of Representatives. Newt Gingrich, the man he will be replacing, was often portrayed as a mercurial bomb-thrower; sometimes, such as in the 1994 election, his missiles successfully destroyed the enemy. Other times, like last week, they blew up in his face. Mr Livingston, by contrast, is expected to take a much more targeted and pragmatic approach as he tries to push through new legislation in the face of a re-energised White House.

"The speaker at the core of his personality was a great warrior not a consensus-builder and under Bob Livingston things will not be as confrontational," says Mark Sanford, a Republican congressman from South Carolina. "With only a six-vote margin the new Republican leadership will be looking to build bridges within the party and outside it."

But even if the two men's approach to leading the Republican party differs significantly, the political agenda they pursue does not. Mr Livingston has already promised to push forward with a broadly Gingrichian programme embracing "smaller government, fewer taxes, safer communities, a strong national defence and the best quality education for our children."

After Mr Livingston's only rival dropped out earlier this week, he and Mr Gingrich appeared together at a meeting of a Republican political action group, posing for photographers with broad

smiles and their arms around each other. "We've never had a big majority but we always stood for big ideas," Mr Gingrich said to rapturous applause and a thumbs-up sign from his successor. "If every Republican will pull together for Bob Livingston, these big ideas will continue to move us forward."

The bonhomie was not all artificial. Although it was Mr Livingston's decision to challenge Mr Gingrich last week that triggered his resignation, the man from Louisiana's ascent up the political ladder owes much to his predecessor. Descended from a New York aristocrat who administered the oath of office to George Washington, Mr Livingston is a black belt in taekwondo and a lawyer by training. He grew up in modest circumstances, served in the navy and was educated at Tulane University in New Orleans, Mr Gingrich's alma mater.

After a successful career as a prosecutor, he was elected to Congress in 1977, where he served with Mr Gingrich and the two became friends. When Mr Gingrich became speaker, he plucked Mr Livingston from relative obscurity and named him appropriations chair over the head of several more senior members. Last year, when Mr Livings-

ton was seriously considering leaving Congress to take up a lucrative lobbying position, it was Mr Gingrich who persuaded him to stay.

Arguably the most powerful committee position in Congress, the appropriations committee chair takes charge of annual spending and is in an unrivalled position to dispense and withhold patronage. During his tenure, Mr Livingston scaled back government spending, but also won a reputation as an effective old-style legislator, skilled in back-room negotiation but willing to compromise on key issues. "He has shown that he's willing to try and put together a working relationship between the parties," says one Democratic aide.

Mr Livingston's legislative track record is that of a pro-business conservative. He has been a reliable supporter of oil and gas companies in his home state and receives high marks for the US Chamber of Commerce for his voting. He backed the North American Free Trade Agreement as well as last year's failed bid by President Bill Clinton for "fast-track" trade negotiation authority.

But Mr Livingston is not as committed an internationalist as Mr Gingrich, and some observers worry that he will not be a strong voice against the protectionist mood in Congress. A proponent of extra defence spending, he supported funding for the US troop presence in Bosnia, but also backed bills seeking to prevent US soldiers having to take orders from United Nations commanders and having to wear UN uniforms.

But for all the tributes, the party does have some concerns about its new leader. Mr Livingston has a famous temper. His aggressive speaking style sometimes borders on parody and some fear it could be used by Democrats to portray him as a strong partisan in the mood of the vitriol Mr Gingrich. In a famous 1995 speech that often gets re-run on television, he stood red-faced on the floor of the House, arms flailing wildly as he promised to hold out until "Doomsday" in the budget standoff with the White House. But Mr Livingston now disavows such behaviour (he says even his mother told him he looked like a "lunatic"). And supporters say his calmer, more deliberate style should help Republicans shift public perceptions that their party is in the control of uncompromising right-wing ideologues. Instead, they fear Mr Livingston's biggest problem as speaker is likely to be the same as Mr Gingrich's: coping with those ideologues.

High street blues

Can countries talk themselves into a recession? Christopher Adams examines the influence of consumer confidence surveys in Britain

Place your faith in consumer surveys and it is clear the economy is heading for recession.

Recent reports show confidence among high street shoppers at a three-year low. If the latest survey from GfK, a polling organisation which monitors consumer confidence for the European Union, is to be believed, we have become cautious spenders, frightened by scary headlines and gloomy predictions of a global economic slowdown, venturing out only to buy essentials, and resisting more expensive luxuries. The GfK report shows consumer confidence has experienced an almost unbroken decline since May. Reports such as this are becoming increasingly influential. Some members of the Bank of England's monetary policy committee argue that the forward-looking information gleaned from consumer polls can be more reliable in predicting future economic trends than the Bank's own official historical data.

In fact, the latest cut in base rates may have been influenced as much by domestic consumer pessimism as by concerns of a global economic slowdown.

This is not surprising. Consumer expenditure accounts for nearly three quarters of total spending in the UK economy, with government spending, investment and net exports making up the balance. Confidence surveys, therefore, can be a credible guide to the future direction of retail sales.

"It is discretionary spending that tends to move the cycle in consumer expenditure," says Sudhir Jumanikar, associate director of economic analysis at the Confederation of British Industry. "According to GfK, sales of large domestic appliances have begun to fall. And it is not just electrical goods that are suffering. Marks and Spencer reported a steep slide in profits last week. 'People are buying less of everything, but particularly high ticket items like furniture,' says David Norgrove, divisional director of strategy at M&S. 'Clothing sales have deteriorated too.'

Consumer spending: a fickle mistress



Consumer surveys have often proved to be effective as leading economic indicators. During the late 1990s, a sharp downturn in consumer confidence preceded a similarly steep decline in retail sales, which helped push the UK into recession. It is not difficult to see why there should be a correlation between sentiment and spending. "Confidence is a reflection of how people feel about spending. It should capture everything in a single summary measure, whether it's expectations about income, worries about job insecurity or other precautionary motives," says David Walton, economist at Goldman Sachs.

However, there may be a case for treating consumer confidence surveys with caution. There is a striking contradiction in GfK's most recent findings, which it makes no attempt to explain: while consumers have become much more pessimistic about the direction of the economy, they are not nearly so worried about their own finances.

One would expect consumers to be far more concerned about job security and personal finances if they were really as worried about the economy as the GfK survey suggests.

How can one make sense of such apparently contradictory beliefs? Firstly, it must be said that consumer confidence indicators are notoriously volatile. While they have predicted the big downturns with accuracy, there have been times when the graphs that track the correlation between sentiment and spending pointed to slow-downs that did not happen. For example, Britain's exit from the European exchange rate mechanism in 1992 was accompanied by a steep slide in confidence, but actual spending continued to rise. GfK's headline indicator needs to be set in context too. While it has slumped to minus 9, from plus 7 six months ago, the negative figure does not mean confidence is below the historical average, which Goldman Sachs says is closer to minus 10.

recession.

The main reason for this is that the economy appears to be in a better state now to avoid recession than it was prior to the last slump in the early 1990s.

Both personal and corporate finances are stronger than in the run-up to the last recession, while the recent burst of growth has not been as strong as previous booms, suggesting that an economic slowdown next year may not be as severe.

Moreover, the savings ratio, which measures the amount saved as a percentage of real personal disposable income (RPDI), has not fallen as much as it did during the spending bonanza of the late 1990s. Savings totalled 9.1 per cent of RPDI in the first quarter of this year compared with 6.9 per cent in 1989 and 8.2 per cent in 1990, when consumers were borrowing heavily. The lower the number, the more vulnerable consumers are.

Ben Sanderson, an economist at Nottingham Trent University, suggests that consumer confidence may have been buoyed by temporary forces, particularly the Labour party victory in the 1997 general election, and windfall payouts from demutualising building societies and life insurers.

The recent downturn, he believes, could be a delayed reaction to the tightening of monetary policy which began two years ago. The GfK index, he points out, was already falling when financial and economic turbulence in the rest of the world hit newspaper headlines.

So perhaps it is unwise to pay too much attention to what consumer polls show, at least in isolation. Andrew Dilnot, director of the Institute of Fiscal Studies, an economic thinktank, says the effects of swings in sentiment are difficult to judge. It will take time before economists understand them better. Mr Sanderson says: "I don't think it's likely we'll talk the economy into recession. The way people react to rising interest rates and what is in their pay packet has a bigger effect than what they see in newspapers."

COMMENT & ANALYSIS

FINANCIAL TIMES

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Wednesday November 11 1998

The US and EU go bananas

It has been clear for some time that the world trade system is entering a difficult period. It had seemed the challenge would be to restrain a protectionist reaction to cheap imports from battered emerging economies. But even before the threat fully materialised, the US and Europe have put the system on trial by staging a showdown over - of all things - trade in bananas.

The political heat generated by the dispute is out of proportion to its economic significance. Both parties' conduct is, for different reasons, deeply irresponsible. Unless they come quickly to their senses, they risk doing immense damage to multilateral trade, when stability is vital to global economic recovery.

The immediate crisis stems from the US threat to retaliate against the EU's banana import regime by unilaterally imposing sanctions on European exports. Washington claims the EU has failed to bring the regime into line with a World Trade Organisation dispute ruling that it violated world trade rules.

The US may have a case. But its methods are reprehensible. To impose unilateral sanctions that would almost certainly breach WTO rules would surely undermine the very body whose authority Washington purports to defend. Furthermore, US motives are highly suspect. It grows almost no bananas. Nor is it much concerned for the Latin American exporters against which the EU regime discriminates, in favour of African, Caribbean and Pacific (ACP) producers. Its stance is dictated largely by fear of Congress and the lobbying power of Chiquita Brands, the politically well-connected US banana distributor.

Washington's intemperate behaviour has handed the EU a political gift it scarcely deserves. The changes which the EU is making to its banana regime in response to the WTO ruling are so minimalist that even some EU members doubt whether they comply. At best, the reforms may reduce the monopoly profits on which European middlemen, lawyers and lobbyists have long gorged, at the expense of the ACP countries that the regime is supposed to benefit.

EU efforts to justify the scheme on development grounds are also hard to reconcile with its restrictions on exports by producers in poor Latin American countries. Furthermore, although the arrangement's future has long been in doubt, the EU has done little to prepare the beneficiaries for its eventual demise by helping them diversify their economies. Rather, it has encouraged them to assume it will continue indefinitely.

The US is entitled to challenge the EU's interpretation of the WTO ruling. But it should do so by bringing a fresh WTO complaint. That is the only legal way to do things. It would also require the WTO's appellate dispute tribunal to spell out in greater detail how its decisions should be implemented. Lack of precision on that point has inflamed the current dispute.

The tribunal may have fudged the issue in this and other hard cases in the hope of limiting political controversy. But if the rule of law is to be respected, and WTO authority strengthened, greater judicial clarity is needed. It will not be achieved by reckless threats of unilateral sanctions that could bring the WTO to its knees.

Shopping spree

Governments are not usually in the habit of handing out gifts to their populace. Japan, though, continues to defy the rules. Next January, selected families will be given free shopping vouchers. And the vouchers carry a catch - an expiry date, which the government hopes will send consumers rushing to the shops, providing a much-needed boost to the sagging economy.

Ingenious as the plan sounds, its economic impact is likely to be minimal. The amount of money being handed out - vouchers of ¥30,000 (\$165), to be given to "needy" families only - pales into insignificance compared with the strong deflationary winds battering Japan's economy. And the vouchers will probably be used mainly to replace spending that

had been planned anyway. But for Japan's ruling Liberal Democratic Party, the economic effectiveness of the plan is somewhat beside the point. Much more important are the political gains. The voucher scheme was first dreamed up by the opposition New Komeito party. By partially accepting its demands, the LDP hopes to gain its support, helping the LDP to push through other, far more important pieces of legislation - including the next fiscal package, to be announced this month.

Whatever schemes the government comes up with, there is no avoiding the simple truth that Japan's consumers will start spending again only if they really believe that the politicians have a grip on the economy. This plan will do little to persuade them.

The new muddle

With his inaugural speech to the Bundestag yesterday, Gerhard Schröder, Germany's chancellor, returned to the incremental, centrist themes that characterised the early stages of his election campaign. Gone was the redistributionist rhetoric associated with Oskar Lafontaine, his finance minister. In its place were pledges of step-by-step reform of the tax and social security systems, and an overarching promise to cut unemployment.

As a first step for the new coalition of Social Democrats (SPD) and Greens, it is unexceptionable. But in itself it will do little to solve Germany's underlying economic problems. The hope must be that this is just the start of a series of changes to taxes, benefits, the public sector and the labour market. The worry is that Mr Schröder has provided so little detail. His "new centre" remains tantalisingly vague.

Contrary to the near-hysterical reactions to the new government from business and sections of the German press, however, a case can be made for its first moves. On tax, it has set out to lift the burden on ordinary families by increasing revenue from companies - increasing the system's transparency and broadening the tax base. Mr Schröder has also proposed new taxes on energy use, with the proceeds going to reduce taxes on labour.

If these measures are open to criticism, it is that they are too modest. A net DM16bn (€5.30bn) reduction in personal taxes by 2003 will not produce a significant boost to demand. The proceeds of the proposed environmental tax are not sufficient to make a big impact either on energy use or on excessive non-wage costs of labour.

Mr Schröder is aware that he risks disappointing some of the more enthusiastic expectations surrounding his government. His speech yesterday was full of warnings that he could not be expected to deliver on all fronts immediately - and of intriguing hints at structural reform.

The charitable interpretation is that he is playing a long game. Many of his ideas - greater personal responsibility for pensions, for example, or enhanced labour flexibility - are deeply controversial within the SPD. Protracted debate will be needed before concrete plans can be tabled.

Mr Schröder has some points on his side. First, as he underlined yesterday, his government has embarked on tax reform - in contrast to his predecessor Helmut Kohl, who talked a lot about the subject but achieved little. The SPD's control of both houses of parliament gives it a better chance of making progress.

Second, Mr Schröder is establishing a forum, the Alliance for Jobs, in which government, employers and unions can discuss the trade-offs necessary to encourage job creation. Business scepticism about this framework is understandable - not least in view of current union plans for inflated wage demands. But it would be wrong to write off the effort in advance.

The most important fact, though, is that Mr Schröder has unequivocally tied the fate of his government to reducing jobless queues. He knows this cannot be achieved simply by bullying the European Central Bank into cutting interest rates. Deep-seated structural reform is needed. There is at least as much chance of achieving it under Mr Schröder as there was under Mr Kohl.

Grain barons of the world unite

Two of the 'Big Five' cereal traders are joining forces. Nikki Tait and Will Lewis look at the background to this secretive but most basic of businesses

Drive down a country backroad on the outskirts of Minneapolis, and a discreet low-slung building is barely visible amid carefully landscaped grounds. From the road, it looks like a well-to-do private residence. In reality, it is the headquarters of the US's biggest private company. It has annual sales of over \$51bn (\$30.7bn) and more than 80,000 employees. Its name is Cargill.

Welcome to the shadowy, often secretive world of grain-trading. For decades, five private companies have dominated the international trade of this most basic of businesses. Cargill is the biggest and it is buying the grain assets of one of the others, Continental. Despite its scale and dominance, the Minnesota-based company (still controlled by the Cargill and MacMillan families) is about as low-profile as its headquarters. It reports sketchy financial data, and rarely comments in any detail on its activities. Speculation earlier this year that it might have lost up to \$200m on trading activities in Russia, brought only a polite admission that "as a global company, Cargill is not immune from the financial turmoil which has engulfed much of the world".

In similar vein, this week's news that Cargill will acquire the Chicago-based grain-trading activities of Continental - a deal that seems certain to attract the attention of anti-trust authorities - was shrouded in a few vague comments. Financial details were conspicuous by their absence.

This reticence is typical of the industry. By the 1970s, grain-trading worldwide had come to be dominated by the "Big Five": Cargill, Continental, Cooch Industries, Louis Dreyfus, and South America's Bunge. They were family businesses, and all shied away from the public spotlight. "Private ownership has been the rule in the grain-trading industry, which is an industry with a passion for secrecy," commented Wayne Broehl, in his history of Cargill.

Today, Cooch Industries has fallen by the wayside, but its place has been taken by Archer Daniels Midland, an Illinois-based agribusiness group that has expanded hugely. Unlike most of its rivals, ADM is a quoted company, but outside observers might wonder how much difference this makes. The company is notoriously uncommunicative, and critics claim that it is run largely as the personal fief of Wayne Anderson, its septuagenarian chairman.

The reasons for this low-profile



have something to do with the way in which the industry was formed, and something to do with the way it works. Cargill was founded in the late-1800s by the son of a Scottish sea-captain, who started out with small-town grain buying business in the Midwest but quickly expanded to operate elevators along the nation's expanding railroad network.

Even in those relatively early days, information about farm conditions, customer supplies, and market positions were closely-guarded secrets. In turn supplying the key to trading profits. In 1937, Cargill had a notorious battle with the Chicago Board of Trade over allegations it was attempting to corner the corn futures market. A similar skirmish over rice-trading followed a few years later.

Battles with the regulators are not things of the past. ADM is only just surfacing from a notorious case in 1995 which saw it - together with three other Asian companies - admit to price-fixing in the \$600m-a-year market for lysine, a corn-derived amino acid

that is added to animal feed. A year after the Federal Bureau of Investigation raided ADM's offices, the company reached a plea agreement with the Department of Justice, agreeing to pay a \$100m fine - at the time a record criminal anti-trust penalty.

Continental, smaller than Cargill with sales of around \$16bn, has marked similarities. It, too, has a family business for over a century, owned and run by the Fribourg family. The Fribourgs shifted the company's base from Paris to New York five decades ago and were instrumental in opening grain-trading with Russia, a business that became hugely important for all of the "Big Five".

Shadowy though the grain-trading world may be, it has not been immune to many of the dynamics shaping other industrial sectors. The world's changing political climate - and the loss, in particular of the Soviet Union as a major, monolithic customer - has brought big changes for the large trading firms. "You're no longer dealing with

one customer," noted Cargill, yesterday. "Margins may still be a penny or two a bushel, but you're dealing with a much larger number of customers. It's much more complex".

Technology, too, is threatening to alter the industry's structure significantly. In the past, farmers grew a commodity crop and sold it to the grain-handlers. Now, as agricultural biotechnology advances, it is possible to "contract grow" crops with specific characteristics, for a particular end-user.

A farmer might grow high-oil soybeans for use by a specific food-processor. As a result, the business is becoming more capital-intensive and many analysts think the food production chain will become increasingly integrated.

So rationalisation is running through the agricultural sector, as everyone from small farmers to traders recognises the need to focus operations. "Each generation has to chart its own course," said Paul Fribourg, Continental's chairman, yesterday. "This is

just another step in the general evolution of the industry towards the integration of grain and grain processing".

Cargill is a case in point. It sold its international seed operations to Monsanto in a \$1.4m deal last June, and followed this with the sale of North American seed business to Europe's AgrEvo, for \$650m in recognition that it was unlikely to be a serious contender in the biotechnology field itself.

But the company has been simultaneously expanding its processing operations, partnering Dow Chemical, for example, in a joint venture to develop and market agricultural-based polymers derived from the likes of corn or sugar beets.

Yesterday, Ernest Micek, the company's chairman, said that the combination of population growth, rising income and new technologies was "transforming the food system". Adding Continental's 68 US grain-trading facilities and 31 units overseas to Cargill's existing 400 would "fill in our network".

Root of the problem

A record US soyabean crop forecast, following a favourable growing season for the big south American producers, pushed soyabean prices to their lowest since 1994, and well below the annual average price seen for the past decade.

In the wheat business, flooding in China could have restricted production and boosted imports. Instead, the main impact was on cotton, rice and soyabean crops. Large stocks meant that the country's imports rose less than expected. Hence the fall in wheat prices.

By September, the benchmark wheat futures price on the Chicago Board of Trade had fallen

to around 250 cents a bushel, its lowest since the beginning of 1991. Among coarse grains - which include barley, maize (corn in the US) and rye - large stocks in the US and weak international demand kept prices low.

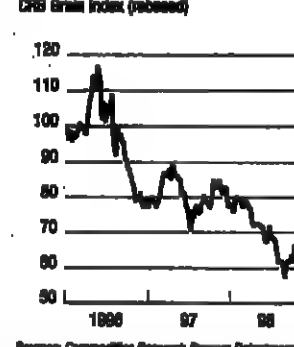
US farmers have long depended on overseas markets. The portion of domestic production exported is between 35 and 55 per cent for soybeans, rice, cotton and tobacco, according to the US Department of Agriculture. It is higher for wheat, at between 55 and 65 per cent, and 30-35 per cent for corn.

For the moment, the big grain exporters are hurting but have not been seriously damaged. In

the US, farm incomes have fallen by one-fifth since 1996; but this year the harvest has been so good that it has offset the impact of lower prices. In Europe, which accounts for 8.5 per cent of world wheat trade, farmers are concerned against falling prices by government support and the European Union's Common Agricultural Policy.

Analysts think grain prices were undervalued in the summer, and the recovery of the benchmark wheat futures price in the past few weeks appears to bear their view out. "Demand has remained strong despite the perceptions about Asia," one analyst said yesterday. "It's

Grain prices
CDS index (base=100)



clear that the market exaggerated the impact of the crisis."

Paul Solman

OBSERVER

Cargill goes against the grain

You've got to admire Cargill. The enigmatic foods empire has spent years moving away from the grain business. The result is a fortress to financial futures combine as diversified as it is secretive. So where does Cargill place what could be its biggest single bet for a generation? In the very business where down-home grain merchant William Wallace Cargill started out in 1865.

Of course buying Continental Grain's US trading business is a gamble. But it's not the first time the man from Minnesota have dived head-long into a market when everyone else is climbing out. Cargill-watchers point out that John MacMillan junior, WW Cargill's grandson, invested like crazy during the great depression on the grounds that things could only get better. In the 1980s, under Whitney MacMillan, unfashionable soy beans were added to the mix.

Although clam-like Cargillites don't say much to outsiders, if pressed they argue that the company's status as a private company - another contrarian call - lets it take a long view. The question facing chairman and chief executive Ernest Micek, in the hot seat since 1995, is whether the founding family shareholders are as patient as they used to be.

Micek, a 62-year-old chemical engineer, is only the second non-family member to run Cargill in its 130-year history. He won't be able to rely on kinship if things turn sour.

Orange crush

It's only six months since French retail tycoon François Pinault acquired Christie's auction house - but he's already developed a taste for auctioneer wheel-dealing. In New York on November 19, Pinault is selling "Orange Marilyn", one of Andy Warhol's many images of Monroe. The polymer on silk-screen carries an estimate of between \$2.8m and \$3.5m.

The surprising fact is that Pinault only acquired his Marilyn this summer - for a reputed \$2.7m - despite the fact that Christie's experts tell prospective buyers to hang on to art for years in order to turn a profit.

So will Pinault make a fast buck? Well, publishing tycoon Si Newhouse achieved a whopping \$17.3m earlier this year when he sold his (admittedly much larger) "Orange Marilyn". Pinault must be hoping the underbidders are still in the frame.

Trigger happy

What to make of political chameleon Hugo Chávez Frías? Six years ago the former paratrooper wore a military red beret when he tried to take

Venezuela's Páladin presidential palace by force. Now he's swapped his combat fatigues for a suit and tie, and following a tactical victory in Sunday's congressional and gubernatorial elections, has a good chance of getting into the Miraflores palace via the ballot box.

Foreign investors are none too thrilled at the prospect. But the man with a quotation for every occasion will be fighting hard to win them over between now and the presidential election on December 6. Chávez, 44, sprinkles his speeches with Milton Friedman and Adam Smith when the occasion demands - though in the shanty towns he's more likely to invoke independence fighter Simon Bolívar and the Bible.

Chávez has yet to hold public office of any kind, but he's already doing his best to put in place a political dynasty. One of the more curious results from Sunday's poll left Chávez's father, a greying former high school teacher, as governor of his son's home state of Barinas. All without a shot being fired.

Waddle twaddle

If it walks like a duck and quacks like a duck, then it must be a duck - unless you're Polish, that is. Ask Cherry Valley, the British duck breeder that won a plump contract to supply truck-loads of the little quackers to Polish farmers.

So far so good. Until the Polish authorities got into a flap and demanded that the ducks should be put through their paces at an independent Polish test station. The problem is that Poland doesn't have any duck-testing facilities. And no-one could explain how ducks should be tested even if it did.

The story came to light courtesy of a UK parliamentary committee that's been looking at conditions for fair trade between the European Union and the countries in line to join during the first wave of EU enlargement.

Herratum

A wince-making correction in the latest English-language edition of Finanzplatz-News, a slightly dull but worthy publication dedicated to promoting Germany as a business and financial centre.

A translation error was responsible, it explains, for the bold claim in a previous edition that "the difference between London and Frankfurt at the moment are relatively clear-cut in favour of Frankfurt".

Financial Times

100 years ago

French Amour-propre
We have on previous occasions referred to the firm conviction held by the French that their colonies exist only for the benefit of the mother country, but it would probably be impossible to give a more striking illustration of the lengths to which the Gallic official will go than an instance recorded by the United States Consul for Madagascar, General Gallieni, who apparently has a full share of the national antipathy to anything not of French origin, was last year scandalised at some of the native officials appearing before him in garments of American manufacture. This was not to be borne, and he protested to the Governor-General.

50 years ago

Congressional Change
Washington, Nov. 10. An important immediate consequence of President Truman's victory and Democratic control of the next Congress, accompanied by the defeat of many isolationists, is that Administration officials are speeding preparatory work for submission to the next Congress of various international agreements.



FINANCIAL TIMES COMPANIES & MARKETS

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INSIDE

Russia details bond repayment terms
Russia outlined how it proposed to repay foreign investors in its frozen treasury bill market, marking the beginning of an issue that has damaged the country's credibility in international markets. Page 24

Czechs tackle bank privatisation
As neighbouring countries push ahead with privatisation, the Czech Republic's once-proud banking sector is falling behind in the race to prepare for European Union membership. Shares and profits of state-controlled banks have collapsed and the new government of Milos Zeman (left) has accepted it will have to take on some of their debt before it can sell them off. Page 19

Greek gold mine to be developed
Thracian Gold Mines, an Athens-based exploration company, plans to develop an epithermal gold deposit discovered in north-eastern Greece. The deposit at Lofos Perama, east of Kavala, contains at least 11.2m tonnes of ore with an average gold content of 3.5 grams a tonne, the company said. Page 26

Dollar's rise against yen slackens
The dollar consolidated recent gains against the yen. But it failed to mount a convincing move above the psychologically important ¥120 barrier, closing at ¥122.5 in London. Page 25

Futures trade in emissions quotas
The Sydney Futures Exchange is planning to launch a market in permits to emit greenhouse gases to take advantage of legislation being drafted by the Australian state of New South Wales, which will establish tradeable emissions quotas under the Kyoto accord. Page 24

IMF deal hopes boost Karachi stocks
Pakistan's share prices rose 10.5 per cent, driven up by expectations of an imminent bailout for the country's cash-strapped economy from the International Monetary Fund. Page 36

India bans potato exports
The Indian federal government has banned the export of potatoes after a sharp rise in prices in the world's fifth largest producer. Page 28

Consolidation the LSE watchword
There was increasing anxiety in London's equity market with share prices extending Monday's weakness. Dealers argued the market had over-reached itself and, at best, a period of consolidation was now in prospect. Page 32

Tobacco growers reduce crop
Tobacco growers are reducing the amount of the crop they plant as profitability is hit by an over-supply and falling prices. Page 28

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BASF hits at German plan for energy tax rise

By Graham Sweeney in Frankfurt

BASF, Germany's biggest chemicals group, yesterday attacked the new German government's proposals for higher energy taxes, warning that conditions in the chemicals industry would deteriorate sharply next year.

Jürgen Strube, chief executive, said chemicals prices had tumbled. The group was expecting a slowdown in European and US economic growth in 1999. BASF said third-quarter sales fell 7.5 per cent to DM2.25bn (\$7.4bn) and operating profit was roughly flat at DM1.3bn.

The warning is one of the clearest signals yet that the chemicals industry is entering a downturn. BASF said prices had dropped sharply because demand had dried up in Asia and the surplus had spilled on to world markets.

The results and the cautious

assessment triggered a widespread retreat in German chemical shares, with BASF closing down DM2.40, or 3.6 per cent, at DM65.40. Bayer, which announces third-quarter results today, was off 3.9 per cent at DM64.80. Hoechst, which reports next week, fell DM3.70 to DM70.50.

Mr Strube, at a press conference in Frankfurt, hit out at the centre-left government's tax plans, which were "a cause for serious concern" and would put "a significant burden on industry and the chemical industry in particular".

Extra taxes could backfire by forcing companies to cut investment in energy-saving technologies. "The proposed taxation is a slap in the face for those seeking innovative, economical and less-polluting energy generation," he said, adding that BASF's main Ludwigshafen plant could be hit by additional energy costs

of around DM130m a year. Germany's coalition partners this week reached political agreement on the energy tax increases, which they require to finance cuts in state pensions contributions.

BASF said sales in Europe fell by 8.2 per cent. They were 14.3 per cent down in the Asia-Pacific region. The weakness of the US dollar exaggerated the declining price trend.

The group warned that pre-tax profit would fall in the fourth quarter but profits for the year would be slightly higher than last year's DM5.5bn. However, the group's target of 15 per cent return on capital this year would be missed, Mr Strube said.

Sales for the whole of 1998 would fall short of last year's figure because of declining prices and the weaker dollar. The group said it could proceed with its planned share buy-back next year.



Adverse chemical reaction: BASF chief Jürgen Strube. Reuters

Troubled Sega in Dreamcast nightmare

By Paul Abrahams in Tokyo

Sega, the troubled Japanese computer games group, has serious production problems with its new Dreamcast console, which will seriously hit Christmas sales and could threaten its future.

The success of Dreamcast is critical to the company's survival after its previous generation product, the Saturn, was trounced by Sony's PlayStation and the Nintendo 64.

The production difficulties involve a graphics chip designed by VideoLogic of the UK and manufactured by NEC, the Japanese electronics group.

It means supplies of the console will be limited to 50 per cent of original targets for its launch this month and during the important Christmas and New Year period.

Shoichiro Irimajiri, president, said he did not have any other plans if Dreamcast failed. Last year, the company reported non-consolidated net losses of ¥43.3bn (\$357.5m) on sales, down 24 per cent at ¥271.5bn.

Mr Irimajiri said yields on the NEC production line were fluctuating between 20 and 40 per cent. This year the company would manufacture 500,000 units, instead of its target. Full production would not be possible until February.

"The production shortfall is tough for Sega," said Mitsuko Morita, electronic games analyst at Morgan Stanley in Tokyo. "But the company is less exposed to the Christmas period than Nintendo, because the Sega age profile is higher and users are more likely to buy their own console."

Mr Irimajiri said he hoped the game would sell 10m units in Japan over the next three to four years. The group would break even with sales of 3m. The product, which is powered by a 128-bit chip compared with Sony's 32-bit PlayStation, is due to be launched in the US and Europe next year.

For the past five months Sega has been running television advertisements in which children tell senior Sega managers: "Sega sucks. We prefer the PlayStation." The aim is to show how Sega has responded to such criticisms by producing the Dreamcast.

Mr Irimajiri said: "Sega may have sucked in the past. But Dreamcast outperforms everything on the market."

Sprint launches a \$5bn corporate bond

By Edward Lane, Capital Markets Editor

Telecoms offering testifies to return of risk confidence

Sprint, the US telecoms group, yesterday launched the second largest corporate bond offering in history in a clear sign that risk appetite has returned.

The \$5bn bond, which attracted subscriptions of \$1.2bn - the "largest book ever" according to an official at Salomon Smith Barney, the lead manager - is eclipsed in size only by the \$6.1bn issued by WorldCom in August.

Sprint, which has an international alliance with France Telecom and Deutsche Telekom called Global One, will

use the proceeds of the bond offering to refinance bank debt in the US. It expects to make savings of about \$100m from the operation.

Officials reported significant demand from European investors but said the deal was strongly led by the big US fund managers. It reported orders last night from 300 separate accounts.

The bond, which follows the success of a \$1.4bn offering by Raytheon, the US defence electronics company, and a \$1bn offering from Toyota, the Japanese car maker, testifies to the turnaround in investor sentiment in the last two weeks.

Bankers attribute the improvement in market psychology to the rally in the US stock market after two successive interest rate cuts by the US Federal Reserve. Average spreads on corporate paper in both the US domestic and the eurobond markets have also tightened markedly as a result.

"Investors have taken comfort from the fact that the Fed did not want the credit markets to deteriorate further,"

said John Fleming, a senior official at Credit Suisse First Boston.

Some bankers were taken aback by the strength of demand for the Sprint offering yesterday, especially as it has a credit rating of just Baa1 from Moody's Investors Service and A minus from Standard & Poor's.

The largest investors, including the big US pension and insurance funds, had until recently taken refuge in the US Treasury bond market where the yield on the benchmark 30-year bond touched a low of 4.77 per cent in October. However, this has since widened to about 5.34 per cent. One banker attributed the minor sell off in the US Treasury bond yesterday morning to the effect of the Sprint offering on the market.

The bond, which was initially planned at \$3bn, was divided into three tranches: a five-year \$1bn portion; a ten-year \$1.5bn tranche; and a 30-year \$2.5bn offering. They were priced to yield 104 basis points, 124 basis points and 144 basis points over the US Treasury bond benchmarks respectively.

mark 30-year bond touched a low of 4.77 per cent in October. However, this has since widened to about 5.34 per cent. One banker attributed the minor sell off in the US Treasury bond yesterday morning to the effect of the Sprint offering on the market.

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The largest investors, including the big US pension and insurance funds, had until recently taken refuge in the US Treasury bond market where the yield on the benchmark 30-year bond touched a low of 4.77 per cent in October. However, this has since widened to about 5.34 per cent. One banker attributed the minor sell off in the US Treasury bond yesterday morning to the effect of the Sprint offering on the market.

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Cargill and Continental in grain merger

By William Lewis and Daniel Wiegler in New York and Nikkei Tait in Chicago

Cargill and Continental Grain said yesterday they were confident that US and European regulators will approve their proposed grain merger - one of the industry's largest.

The companies, two of the largest grain exporters in the US, confirmed details of Continental's decision to sell its global commodity marketing business to Cargill.

Both Cargill and Continental are private and terms of the

transaction were not disclosed. However the companies, which are both highly diversified, did say that the deal includes Continental's worldwide grain storage, transportation, export and trading operations.

"We don't anticipate any [regulatory] problems," said Paul Fribourg, chairman and chief executive of Continental. Cargill said that the grain businesses of the two companies combined "handled 10-12 per cent of the grain sold by US farmers and a smaller percentage in other markets". This includes trading, storage

and processing. Mr Fribourg argued that there will be "little geographical overlap, with Cargill strong in the northern mid-West and Continental's main presence in the Kansas wheatbelt, the lower Mississippi and New Orleans".

However experts said that both US anti-trust regulators - either the Justice Department or the Federal Trade Commission - and the European Commission were likely to probe the deal. Continental has a total of 65 facilities in the US, ranging from grain-elevators to storage units, and a further 21 elsewhere. Cargill has about 400 facilities worldwide.

Analysts said they saw the deal as a watershed for the grain industry.

Continental is changing its name to ContiGroup. In morning trading on Wall Street, the stock price of ContiFinancial, the publicly-traded commercial and consumer finance company which Continental majority owns, leapt \$1.8 to \$9.

The emergence of genetic engineering capabilities is further driving the consolidation trend in the farm sector, experts said. This technology, while in the longer term likely to increase yields and profitability, is currently requiring large-scale investment.

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COMPANIES & FINANCE: THE AMERICAS

RETAIL US GROUP BEATS EXPECTATIONS BUT ANALYSTS SEE LITTLE CHEER FOR SECTOR

Wal-Mart surprises with 27% rise

By Richard Tomkins
in New York

Wal-Mart Stores, the US discount store group, yesterday opened the reporting season for US retailers by announcing a big increase in profits, beating the market's expectations.

However, analysts said the results did not necessarily suggest other retailers would do as well.

"I don't think the third quarter will be as robust as the second quarter for most US retailers," said Michael

Exstein, an analyst at Credit Suisse First Boston. "Wal-Mart is bucking a trend of decelerating earnings growth."

Wal-Mart's net profits shot ahead by 27 per cent to more than \$1bn, or 45 cents a share, in the quarter to October, continuing the company's record-breaking run. Analysts had predicted earnings a share of 43 cents.

The shares eased \$2 to \$69 in early trading as investors took profits and the company warned Wall Street not to get carried

away with the fourth-quarter outlook.

"Notwithstanding our current momentum, we temper our enthusiasm for the fourth quarter purely because we will face more difficult comparisons resulting from last year's solid performance," said David Glass, president and chief executive.

However, he said he expected fourth-quarter results to be in line with analysts' estimates.

Wal-Mart's recent growth has been driven by the

opening of new stores; the conversion of stores into so-called Supercenters incorporating food alongside the traditional general merchandise; and by international expansion.

In addition, analysts said profits had risen because of action taken after the last quarter of 1995, when the company announced its first decline in quarterly earnings for 25 years.

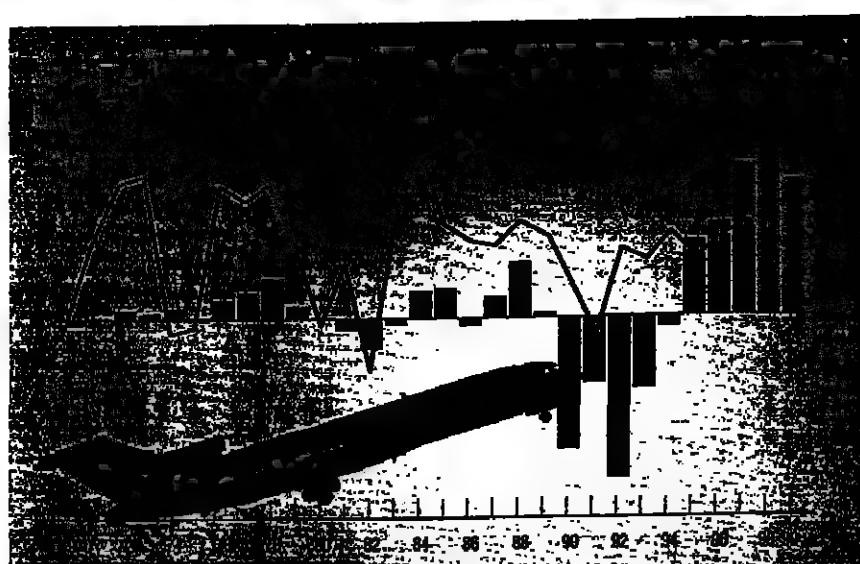
"They really did take a hard look at everything they were doing, and have done it better since," said Bruce

Missett, an analyst at Morgan Stanley Dean Witter.

Margins substantially improved in spite of the company's increasing sales of food, which carries low margins. Analysts cited lower inventories and a more skillful approach to mark-downs and promotional activity.

International operating profits, boosted by the consolidation of Cifra's Mexican operations, rose from \$52m to \$109m.

Book review, Page 22



Airlines heading off a fall

US carriers better prepared for downturn, says Richard Tomkins

US airlines have never had it so good. Aircraft are full, fares are high, and profits are running at record highs.

But the party will soon be over, if Wall Street is a reliable guide. Analysts and airline stocks alike are pointing to the likelihood of a profit downturn next year as fewer people fly and fares fall.

Airline stocks have recovered a little from the lows to which they plummeted last month, but have been left far behind by the wider mar-

ket's recent rally. This week, Glenn Engel of Goldman Sachs became the latest Wall Street analyst to downgrade his 1999 earnings estimates for US airlines, recommending clients to reduce their holdings.

Airline stocks are notoriously cyclical. At the first whiff of hard times, companies tend to slash travel budgets, sharply reducing the number of journeys made by business travellers, who account for the bulk of airline profits.

Candace Browning, an analyst at Merrill Lynch, says that, since US airline deregulation in 1978, each time real growth in US gross domestic product has fallen below 2 per cent, the airline industry has recorded a loss.

So far, there has been little evidence of a downturn in domestic travel demand; indeed, most big US airlines have just reported their best-ever quarterly results. But

with the US economy expected to be buffeted by the effects of global financial turmoil, it seems inevitable that US airlines will feel the effects.

Alarmingly, in the last downturn to hit the industry - the five years to 1994 - US airlines incurred combined losses of \$12bn, far exceeding all the profits they had made since the invention of powered flight.

Few analysts think things will be as bad this time. For one thing, economists are not expecting the US downturn to be as severe. And the last recession was accompanied by the Gulf War, which frightened away air passengers and brought a big increase in fuel costs.

Further, airlines seem better prepared to reduce capacity in line with declining demand than they were last time, when they entered the downturn at the peak of a spending binge on aircraft.

Still, as Mr Engel notes, most of the reductions in capacity growth so far announced have been on international routes hit by global financial turmoil. He says US airlines are actually accelerating capacity growth in their domestic market

from 1 to 4 per cent next year as they seek better profit margins than those available internationally.

The extra capacity is being added at a time when domestic fares and passenger numbers appear to have peaked. Meanwhile, on the cost side of the equation, wages are rising and airlines seem unlikely to get a repeat of the big boost to profits that came from falling fuel prices this year.

So have the airlines learnt nothing from previous experience? Why do they not simply reduce capacity to keep it in line with demand, keeping aircraft full and profits up? It's the old story, says Mr Engel.

"It doesn't help you when you do it and nobody else follows. Everybody has to do it together for it to work, and the hard part is, people cheat."

Even so, at this stage, analysts are predicting a profit decline next year rather than a catastrophic slump into losses. Mr Engel is forecasting an 18 per cent decline in 1999 pre-tax income for the big US airlines.

Kevin Murphy, an analyst at Morgan Stanley Dean Witter, agrees that US airlines look better positioned to weather a downturn than they were last time. "A lot of assets were written off" in the last downturn, he says, "so you don't have as much excess plant. This is an industry that gets better by getting less bad."

According to Mr Murphy, what the industry really needs is a bout of consolidation. "Even though the airlines are doing better than they were earlier in the decade, they are still not getting a good return on capital," he says.

But as Mr Murphy acknowledges, that looks unlikely in current circumstances, following the Clinton administration's decision to block a plan by Northwest Airlines to acquire a controlling stake in Continental Airlines. "The government just doesn't understand," Mr Murphy laments.

Reit is hit by share spiral

By Richard Waters in New York

An arcane financing technique that has been widely used among US real estate investment trusts (reits) has claimed its first big victim.

The turmoil that this week hit Patriot American, one of the country's largest hotel companies, has also revived uncomfortable memories of the financial disasters that hit an earlier generation of reits in the 1970s.

Fans of the latest batch of public reits, which were among the best-performing stocks of 1996 and 1997, had claimed that their financial structures would prove more robust in a market downturn, since they relied far less heavily on debt.

However, that has not saved Patriot, once one of the most acquisitive companies in its high-flying sector, from a financial crisis prompted by a downturn.

Patriot's shares fell 14 per cent yesterday morning, adding to Monday's 24 per cent drop, in the wake of concerns that it could be facing liquidity problems. The stock stood at \$7 1/8 in early afternoon trading, down from a high of more than \$32 at the end of last year.

Patriot's financial structure has proved vulnerable to the correction inreit share prices that began at the start of the year.

Along with a number of other companies in its sector, including rival hotel owner Starwood, the company used forward equity contracts in an attempt to

reduce its cost of borrowing. Under such contracts, companies in effect agree to issue shares to repay a bank loan, counting on their share prices rising before the debt falls due.

Other companies using the technique have suffered losses, but "for the most part these things have proven to be inconvenient, not fatal", according to one reit that declined to be named.

Patriot entered into contracts with Merrill Lynch, UBS and NationsBank, totalling some \$320m. Along with other reits, its shares have fallen heavily this year as investors took a second look at the heady stock market valuations in the sector.

With a lower share price, Patriot would have to issue far more shares to retire its debt, diluting its existing shareholders. That has led to a downward spiral in the stock price as investors have feared ever-larger dilution. Under the three contracts, it would have to issue about 40m shares to settle the debts, far more than the 13m it expected at the outset.

Paul Nussbaum, chairman, indicated on Monday that Patriot believed it had reached a broad agreement on resolving the equity contract problems with the three banks involved and that it had started talks with its main bank lenders over the plan. The company did not reveal how it hoped to resolve the problem.

Patriot said that it was planning to sell some assets to help raise cash and meet some of its debts.

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COMPANIES & FINANCE: ASIA-PACIFIC

CARMAKING TROUBLED JAPANESE GROUP SEES FULL-YEAR DEFICIT AS COLLAPSE IN EQUITY VALUES TAKES TOLL

Nissan warns after 36% interim decline

By Alexandra Horsey in Tokyo

Nissan Motors, the troubled Japanese carmaker, is heading for its sixth year of losses in the past seven years, the company said yesterday.

The warning accompanied a 36 per cent fall in pre-tax profits to ¥28.8bn (¥237m) for the six months to end-September. It blamed the fall on the collapse in Japanese equity values, changes in its model line-up and

exchange-rate fluctuations. The results were well below analysts' expectations. Nissan had said it expected to break even this year.

Sales fell 7.7 per cent from ¥1,776.1bn to ¥1,638.5bn. Net losses were ¥28.8bn, against profits after taxes and exceptional of ¥38.5bn last time.

However, analysts cautioned that a change in accounting practices disguised the actual decline. Nissan adjusted its accounting methods this term to

include royalties in pre-tax profits. Excluding ¥19bn in income from royalties, pre-tax profits were down 37 per cent, from ¥50.5bn to ¥1.5bn. The announcement came after the markets closed, and Nissan shares slid 0.61 per cent to ¥327.

Sales fell 13.4 per cent to ¥877.6bn, in spite of a 12.6 per cent contraction in production to 746,000 units. However, market share crept up from 20.6 per cent to 20.9 per cent.

A wide-ranging restructuring would reduce the number of model platforms from more than 30 this year, to 10 platforms by 2002 and only five by 2005. This would cut research and development expenses by ¥100bn.

Operations in the US, where the group had losses of ¥80bn last year, would also be restructured to break even by next year.

He said the group would report full-year losses of ¥30bn on turnover of ¥6,500bn. Pre-tax earnings would be ¥70bn. Last year, pre-tax profits were ¥4.7bn on sales of ¥6,565bn.

Analysts doubted whether Nissan would reach even these modest targets. "The company continues to have new problems, one after another. That's the unfortunate thing," said Koji Endo, industry analyst at Schroders in Tokyo.

Suzuki Motors slides 13.6%

By Alexandra Horsey

Suzuki Motors, the leading Japanese mini-car manufacturer, yesterday joined the growing band of carmakers to reveal grim interim results, with a 13.6 per cent decline in net earnings from ¥5.3bn to ¥4.6bn (¥38m).

The announcement follows similar first-half results from rivals Fuji Heavy Industries and Mitsubishi Motors, highlighting the impact of Japan's recession and the Asian financial crisis on Japanese carmakers.

Efforts by car and truck manufacturers to cut production and expand overseas sales have not been enough to offset the slump in Japan.

Suzuki, which has an alliance with General Motors, the world's largest carmaker, saw a 10 per cent fall in pre-tax profits from ¥13bn to ¥11.7bn.

Sales fell 6.5 per cent, from ¥483.39bn to ¥454.05bn. The decline was due largely to a 12.4 per cent contraction in domestic turnover, which accounted for 49 per cent of sales.

Sales of mini and compact cars in Japan fell 20.4 per cent and 13 per cent, respectively. However, motorcycle sales in the country jumped 7.4 per cent to ¥16bn.

Sales overseas slipped 0.1 per cent to ¥2.79bn, mainly because of sluggish demand for motorcycles. The modest contraction was in spite of a significant decline in overseas production: Suzuki cut production of motorcycles by 44 per cent and car production by 34.9 per cent.

The results were in line with forecasts, and shares in the group fell 2.9 per cent to ¥1,364 on the news.

However, analysts voiced concern over the group's heavy exposure to Asia, particularly in India, Indonesia, and Thailand. If instability in these markets continued, analysts said, it was unlikely the group would see a significant recovery in the next three years.

Suzuki said it planned a ¥3.5 dividend. In the full year, the group expects after-tax profits to drop 5.8 per cent to ¥9bn, on turnover of ¥1,500bn.

Telecom NZ logs on to a bright future on the web

Roderick Deane, chairman, aims to use the internet to boost growth in its home market, writes Peter Montagnon

Roderick Deane, chief executive of Telecom New Zealand, has what seems a rather odd ambition for the head of an important services company. He hopes that in the not too distant future his customers will sort out their own telephone breakdowns without bothering one of his engineers.

The opportunity will occur as part of his vision for building Internet services into a significant medium-term source of growth.

Telecom is trying to promote the Internet as a means of getting more revenue out of its home market. If customers can use it to access Telecom's own computer system and get it to repair faults, Mr Deane will reap overheads as well as selling additional services.

The company, New Zealand's largest corporation, accounting for about a third of the country's entire stock market capitalisation, badly needs the idea to succeed. Plagued by severe competition and falling prices, especially on international calls, it still sees its future - unusually for a large telecoms company - very much in its home market.

While operating revenues grew 10 per cent in the year to March, the rate slowed to just 3 per cent in the first quarter of 1998-99. Despite sharply rising volumes, analysts expect this sluggish trend to be maintained in the second quarter.

Part of the problem is the

New Zealand recession: part is more structural. Mr Deane says he expects the price falls to continue for the next two or three years. On that basis, the decision this April by Ameritech of the US to sell its 25 per cent stake might be seen as reflecting a gloomy view - especially as the other large foreign shareholder, Bell Atlantic, has also set up an elaborate capital market scheme that will allow it to withdraw in due course.

Mr Deane, a quick-thinking former central banker, rejects the suggestion. Ameritech sold out because it wanted to focus more closely on Europe, he says. The offering of Ameritech's shares to the market was heavily oversubscribed, which indicates that investors believe in Telecom's prospects.

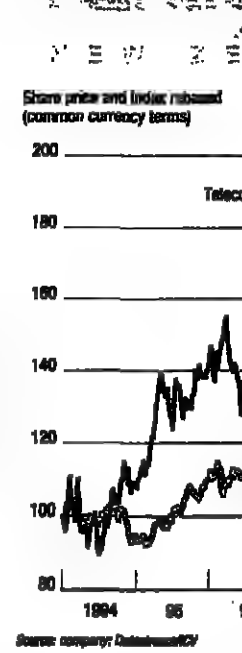
"The super growth has gone," says Andrew White, J.B. Wiers in Auckland. But Telecom's decision to concentrate on its home market rather than indulge in adventurous forays abroad is a positive factor.

Data transmission will be a substantial source of growth over the medium term, says Mr Deane. The company is pushing the Internet not only to its customers, but also to its suppliers both to encourage businesses to go online and to generate cost savings.

Another source of growth is the cellular sector. Only 18 per cent of New Zealanders

A ring of confidence*

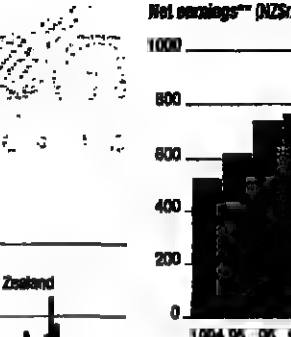
Share price and index (based on common currency terms)



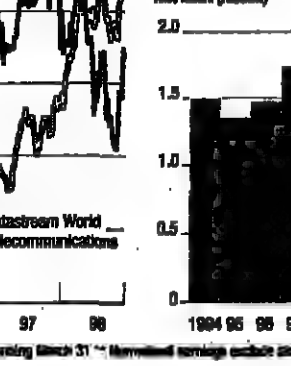
Source: company, DataStream/ISI

* Year ending March 31. ** Interim earnings exclude interest, depreciation and discontinued operations.

Net earnings** (NZ\$)



Operating revenues (NZ\$)



Capital expenditure (NZ\$)



have mobile phones, a much smaller proportion than neighbouring Australia or Sweden. Competition from the newly arrived Vodafone, which bought the local cellular business of Bell South, will be vigorous. On top of that, penetration is also low in specialised services such as high-quality ISDN lines.

"If you add all that, you can still get a growth story for us, alongside falling costs," he says. But he admits the elements need to come together. The lesson of the Asian crisis, is that expansion overseas is risky, he adds, noting that some companies that invested heavily in south-east Asian markets have had to take large write-downs.

Analysts, meanwhile, remain confident that continued contribution from cost-cutting will allow revenues to rise while the newer areas such as data develop.

With costs held back, operating profits could still grow at 8 per cent, which would mean faster growth in earnings per share as debt comes down, says Guy Hallright at CS First Boston in Wellington.

Telecom's strong cashflow is one reason why there is little market worry at the apparently tight dividend cover. Last year, dividends of 45 NZ cents per share took up almost all net normalised earnings of 45.6 NZ cents.

With a fully digital network and broad coverage for cellular, Telecom does not need a heavy investment programme, says Mr White.

One cloud on the horizon remains the possibility of tighter regulation, especially if the Labour opposition party wins the election due to be held over the next year.

Heien Clark, Labour leader, notes that while com-

petition has affected international and long-distance calling as well as services to business users, the local-call market has proved hard for outsiders to penetrate. "If Telecom was a state monopoly we'd defend it," she says, "but we're not in the business of defending private monopolies."

It is an unspecific threat and assumes a Labour victory, but it still rattles Mr Deane, who is proud of his record of service quality improvements and Telecom's high approval rating among the New Zealand public.

Three-quarters of Telecom's shares are held offshore, he says, and regulatory interference would damage market confidence. "If you want to do a Malaysia, regulate us," he says. "It would be the most unwise thing a politician could do to New Zealand."

Japan video-games maker plans London listing

By Naoko Nakamase in Tokyo

Konami, a leading Japanese manufacturer of video-game software, said it planned to list its shares in London in February or March.

The company, whose shares were listed in Singapore last November, would be the first Japanese game software maker to be listed

in London. Konami said, that apart from raising capital, a London listing would raise its profile in Europe. It was also considering a listing in New York.

Roughly a quarter of Konami's shares are currently held by foreign investors and the company is keen to increase this.

"Foreign shareholders

expect greater disclosure, and they watch the company management very closely. We welcome your participation by our shareholders, as we strongly believe that traditional forms of Japanese cross-shareholding and silent investors are a thing of the past," said Noriaki Yamaguchi, managing director.

The company will lay the groundwork for the London listing when a team sets off on a roadshow covering London, Amsterdam and Frankfurt later in the month.

Konami, whose hit games include the adventure game Metal Gear Solid and a range of sports games, is reaping some of the benefits of the restructuring programme it

started in 1986 after it had an earnings collapse. This included switching from heavy reliance on Nintendo to a multi-platform strategy, which enabled it to take advantage of the overwhelming popularity of Sony's PlayStation. It also aggressively diversified its businesses within the games sector.

NEWS DIGEST

PUBLISHING

Softbank slides into red before exceptionals

Softbank, the Japanese computer software and publishing group, yesterday announced a first-half consolidated pre-tax loss excluding exceptionals of ¥2.36bn (¥19.5m), compared with a ¥6.3bn profit last year. While consolidated sales rose 9.5 per cent, the poor performance of subsidiaries such as Ziff-Davis, the US technology publishing company, and Kingston Technology Company, the PC memory board maker, hit operating profits, which fell from ¥10.3bn to ¥6.2bn. But Softbank, a shareholder in Yahoo!, indicated that its fledgling Internet businesses were taking off.

Softbank's consolidated net profits were up 39.1 per cent from ¥2.4bn to ¥3.3bn. Following initial public offerings of subsidiaries such as GeoCities in the US, and Trend Micro in Japan, the group revised up its remaining holdings and was able to report a total extraordinary profit of ¥14.1bn.

This was set against a ¥4.8bn extraordinary loss, partly associated with the winding up of some of unprofitable business such as Softbank Services Group, and internet advertising service providers, J-tong and Zulu Teck.

The company raised its forecast for pre-tax profits before exceptionals for the full-year from ¥12bn to ¥15bn and net profits from ¥7bn to ¥8.45bn. It said it expected to pay a ¥20 dividend. Naoko Nakamase, Tokyo

ENERGY PRODUCTION

Tenaga hit by losses

Tenaga Nasional, the Malaysian state-controlled power utility and the third biggest company on the Kuala Lumpur Stock Exchange, reported sharply steeper net losses of MS3.1bn (S\$16m) for the year to August 31, compared with a net loss of MS141m the previous year. It said the fall was mainly due to foreign exchange losses as a result of the devaluation of the Malaysian ringgit.

Sales rose 14 per cent to MS11.4bn but operating profit slumped by 54 per cent to MS633.9m as a result of a big increase in the cost of servicing foreign loans and the rise in the price of imported fuel in ringgit terms.

Tenaga is optimistic that it will return to profitability next year if electricity demand rises by an expected 6-8 per cent and if the ringgit remains pegged at 3.8 to the US dollar. The peg was fixed in September following the imposition of strict capital controls.

"We may make MS1.5-2bn [pre-tax profits] next year," said Ahmad Tajudin, executive chairman.

Tenaga's shares edged 8 cents higher to MS4.98 yesterday on hopes that the ringgit might strengthen to MS3.5:US\$1 by the end of the year and that the worst was over for the company.

However, some analysts were concerned that Tenaga was paying too much to the independent power producers and that electricity demand might pick up only marginally. TJ Tan, Kuala Lumpur

INVESTMENTS

Brierley future unclear

The future of Brierley Investments, Australasia's biggest corporate raider, remained unclear yesterday as shareholders waited for the outcome of a vote on the re-election of three directors. The directors, Fran Wilde, Richard Longes and Peter Dodd, have been opposed in a bitter proxy battle by several groups including the company's biggest shareholder, Malaysian group Camerin, and Shamrock, a Los Angeles-based investment group with links to the Disney family.

Supporters of the beleaguered directors include company founder Sir Ron Brierley and former chairman Sir Roger Douglas.

Quek Lang Chan, a Brierley director and effective controller of Camerin, which has a 20 per cent stake, told the meeting that his company would be voting against the three directors as it said it wanted to "reconstitute the board".

Camerin is critical of Brierley's recent performance and has called for the resumption of the dividend payments. The Brierley share price has fallen from more than NZ\$12 in January to 50 cents yesterday. But Sir Ron said the removal of Mr Longes, a leading Australian company director, was a "colossal mistake" as he had been a big factor in the company's successful rejuvenation and improved relations with bankers since his appointment in April.

The meeting left unresolved the role of Shamrock, an investment vehicle for Disney family interests, in Brierley's future. Shamrock, with a 2 per cent shareholding, is seeking management control in return for fees and an issue of shares. Quek Lang Chan said the Brierley board would "consider" Shamrock's proposals. Terry Hall, Wellington

NOTICE OF RESIGNATION
To all parties connected to the Bond and Note issues shown below from

The Long-Term Credit Bank of Japan, Limited
London Branch

NOTICE IS HEREBY GIVEN that The Long-Term Credit Bank of Japan, Limited (London Branch) has resigned its position as a named London Paying Agent, Replacement Agent under the following issues. The resignation will become effective as of 1st January, 1999 and therefore all agency services will continue to be available up to the 31st December, 1998 (17.00 hours London time). This is an amendment notice to the notice given by us on the 26th November, 1998.

Issue	Details
Mitsui Co. Ltd.	U.S.\$100,000,000 2-1/2% Convertible Bonds due 1999
Ono Electric Industry Company Ltd.	U.S.\$70,000,000 7-1/4% Convertible Bonds due 1999
Shiohara Chemical Co. Ltd.	U.S.\$30,000,000 7% Convertible Bonds due 2000
Petroleum Authority of Thailand	U.S.\$145,000,000 Floating Rate Notes due 2005
Societe Nationale des Chemins de fer Francais	ECU 175,000,000 9% Guaranteed Bonds due 1999
Japan Highway Public Corporation (Osaka Doro Koden)	U.S.\$100,000,000 9 3/4% Guaranteed Bonds due 2000
Tokyo Tatemono Co. Ltd.	JPY 10,000,000,000 7-1/8% Bonds due 2001
Mitsubishi Estate Company Ltd.	U.S.\$200,000,000 8 1/4% Notes due 2001
Mitsubishi Finance Co. Ltd.	JPY 200,000,000,000 11.55% Guaranteed Notes due 1999
Tokyo Tatemono Co. Ltd.	JPY 10,000,000,000 6.15% Bonds due 1999
The Japan Development Bank	U.S.\$300,000,000 6 3/4% Guaranteed Bonds due 1999
The Japan Development Bank	U.S.\$200,000,000 10% Guaranteed Notes due 1998
The Japan Development Bank	U.S.\$150,000,000 9 1/8% Guaranteed Notes due 1997
Huama Corporation	JPY 10,000,000,000 U.S.\$500,000,000 5 3/8% Bonds due 2000
Mitsui Chemicals Inc.	JPY 20,000,000,000 5 3/8% Bonds due 2000
Tokyo Tatemono Co. Ltd.	JPY 10,000,000,000 5 3/8% Bonds due 2000
Tokyo Tatemono Co. Ltd.	JPY 10,000,000,000 5 3/8% Bonds due 2000
Japan Highway Public Corporation (Osaka Doro Koden)	U.S.\$200,000,000 7 1/8% Guaranteed Bonds due 2000
Japan Highway Public Corporation (Osaka Doro Koden)	U.S.\$100,000,000 7 1/8% Guaranteed Bonds due 2000
Dato Paper Company	U.S.\$100,000,000 Guaranteed Notes due 1999 - Warrants
Konami Seiken Co. Ltd.	U.S.\$100,000,000 7 1/8% Guaranteed Notes due 2000 - Warrants
Hokuriku Electric Power Company	U.S.\$200,000,000 7 1/8% Notes due 2001
Chugai Pharmaceutical Co. Ltd.	U.S.\$500,000,000 3 3/8% Bonds due 2000 - Warrants

Issued by The Long-Term Credit Bank of Japan, Limited (London Branch)
Dated: 26th November, 1998

usbank. **NOTICE OF PARTIAL REDEMPTION TO THE HOLDERS OF**
BANCO CENTRAL DE COSTA RICA
Series A Interest Claims Bonds and Series B Interest Claims Bonds
Dated May 21, 1990
(collectively, the "Interest Claims Bonds")

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF THE INTEREST CLAIMS BONDS pursuant to the provisions of the respective Fiscal Agency Agreements dated as of May 1, 1990 among Banco Central de Costa Rica, the Republic of Costa Rica as Guarantor, and US Bank Trust National Association (as successor to BancAmerica Trust Company of New York) as Fiscal Agent, that the following described Principal Coupons on each Interest Claims Bond will be redeemed on November 23, 1998 at the principal amount thereof with the proceeds of Value Recovery Payments required to be made by Banco Central de Costa Rica pursuant to Section 12(B) of each Interest Claims Bond.

Principal Coupons to be Redeemed for Series A
August 2000 November 2000 February 2001

Principal Coupons to be Redeemed for Series B
November 2000 February 2001 May 2001

Payment of the principal amount of each Principal Coupon due upon redemption shall be made on or after such redemption date upon the presentation and surrender of the Interest Claims Bonds, together with all Principal Coupons called for redemption and together with all Interest Coupons counting due and payable on or after August 2000 for the Series A and November 2000 in the case of Series B, at any of the following locations:

U.S. Bank Trust National Association
Corporate Trust Services
P.O. Box 54111
St. Paul, MN 55164-0111

or

Banque Internationale a Luxembourg S.A.
65, Route d'Esch
L-1253, Luxembourg

NOTICE IS FURTHER GIVEN that interest shall cease to accrue on that portion of the principal amount of the Interest Claims Bonds evidenced by the aforesaid Principal Coupons being redeemed from and after November 23, 1998, which is a scheduled interest payment date for the Interest Claims Bonds.

By U.S. BANK TRUST NATIONAL ASSOCIATION
as Fiscal Agent

Date: November 9, 1998

STATE OF THE NETHERLANDS
PRIMARY DEALER SYSTEM

INTRODUCTION OF A PRIMARY DEALER SYSTEM FOR THE ISSUANCE OF DUTCH STATE LOANS STARTING 1 JANUARY 1999

The objective of the system is to promote the national and international distribution of Dutch State Loans among investors, and to increase the liquidity and transparency of Dutch State Loans in the secondary market.

Primary Dealers will be selected and appointed by the Dutch State Treasury Agency on the basis of a business plan submitted by the securities institution concerned. The business plan should set out the efforts the candidate is willing to make regarding placement, trading, promotion and support of Dutch State Loans. The business plan has to meet a number of criteria set out by the Dutch State Treasury Agency. Business plans should reach the Dutch State Treasury Agency before 17.00 GMT on 28 November 1998.

Further information can be obtained from the Dutch State Treasury Agency
P.O. Box 345, 1000 AH Amsterdam
Telephone: +31 20 581 07 00,
fax: +31 20 581 07 02

Templeton
Templeton Global Strategy Funds
Societe d'investissement a capital variable
26, boulevard Royal, L-2449 Luxembourg
R.C. B 35 177

Dividend announcement
Templeton Global Strategy Funds will pay dividends to the Shareholders of the following Funds as of record on November 5, 1998 against presentation of the respective coupon:

Fund	Currency	Amount per Share	Coupon number	Payment date
Templeton Global Income A	USD	0.080	14	11.11.1998

Principal Paying Agents:
Chase Manhattan Bank Luxembourg S.A.
5, rue Planteur
L-2338 Luxembourg

The Shares are traded ex-dividend as from November 6, 1998.

For further information, Shareholders are invited to contact their nearest Templeton office:

Edinburgh	Frankfurt	Hong Kong
Tel: (44) 199 272 23 10	Tel: (49) 69 272 23 10	Tel: (852) 2877 7733
Tel: (44) 199 272 23 10	Tel: (49) 69 272 23 10	Fax: (852) 2877 5401
Tel: (44) 199 272 23 10	Tel: (49) 69 272 23 10	
Tel: (44) 199 272 23 10	Tel: (49) 69 272 23 10	

The Board of Directors
November 1998

FRF 1,000,000,000
CARIFLO
Floating Rate Depository
Receipts of 1997/2002
XS0078850830

Interest Rate: 3.88007%

Interest Period: November 03, 1998
February 08, 1999

Interest Amount due on February 08, 1999 per

FRF 100,000 FRF 930.24

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COMPANIES & FINANCE: EUROPE

FRANCE REGULATOR WARNS ON DILUTION

Investors in Telecom told to act swiftly

By Samer Iskander in Paris and Vincent Boland in London

The Commission des Opérations de Bourse, the French stock market regulator, warned shareholders in France Telecom yesterday to act swiftly to avoid their stakes being diluted under the terms of a secondary share offering launched last weekend.

Existing shareholders will be offered warrants granting them priority allocations of new shares as part of a 5 per cent capital increase France Telecom is undertaking.

This is in conjunction with a move by the government to cut its stake, due to be completed later this month. Shareholders will get a free warrant for every share they already own, and 40 warrants will allow them to apply for an additional France Telecom share.

The plan is designed to avoid diluting their stakes following the capital increase, and accounts for half the additional 5 per cent of new capital.

But the COB, in an unusual move, warned that holders of the new warrants would have to decide whether to exercise them "in a very short time span, before they are informed of the exercise price".

The exercise - or strike - price will be the same as the fixed offer price for new buyers. It will be set on November 23 in a range of FF260-

FF270, according to Michel Bon, France Telecom chairman. Retail investors will receive a FF10 discount on the final price of the shares, which are due to start trading on November 30.

The other half of France Telecom's capital increase consists of an issue of FF10bn (\$1.6bn) of five-year convertible bonds, with a coupon of between 2.5 per cent and a conversion premium to be set between 23 and 25 per cent.

It is one of the largest convertible bonds from a European issuer and is aimed primarily at institutional investors in France Telecom, although bonds will be made available to retail investors wishing to buy them.

Another 3 per cent of France Telecom will be sold directly to Deutsche Telekom, the German counterpart, as part of a cross-shareholding aimed at reinforcing long-term co-operation.

The bulk of the transaction will consist of the donation of 5 to 7 per cent of France Telecom held by the state. This will reduce public ownership of the company from 76 per cent to not less than 68 per cent. Dominique Strauss-Kahn, finance minister, insists this holding will not fall further.

Between 125m and 150m shares - worth between FF44.5bn and FF46.5bn - will be offered, including an over-allotment option if demand is strong.

ASSET MANAGEMENT GERMAN GROUP FORMS ALLIANCE WITH INSURER TO TAKE ADVANTAGE OF JAPANESE FINANCIAL DEREGULATION

Deutsche Bank links with Nippon Life

By Jane Marlinson, Investment Correspondent

Deutsche Bank yesterday joined other western fund management groups aiming to expand in Japan with the announcement of a strategic alliance with Nippon Life, Japan's largest life assurance company.

Several financial services groups have joined with Japanese institutions in the past year in an effort to take advantage of the financial deregulation of the Japanese

financial system as well as one of the world's largest savings markets.

Under yesterday's deal mutual funds will be jointly developed and distributed in Japan and Europe, while a separate European asset management joint venture will be set up.

Nippon, a mutual insurer, will also increase its stake in Deutsche's Japanese trust bank from 5 per cent to 10 per cent, with the possibility of further increases.

The two groups also

intend to work together in other areas such as asset securitisation, insurance products and services for wealthy individuals.

Ikuo Uno, president of Nippon Life, said: "We are pleased to develop our partnership with Deutsche Bank across a range of financial products and we expect to extend this partnership in the years to come."

Michael Dobson, head of Deutsche's asset management division, said he hoped to increase the group's funds

under management in Japan to more than \$1bn (\$1.66bn) over the next three years. "It's a major step forward for us in Japan," he said.

The group, which runs its asset management operations out of Frankfurt and London, first set up business in Japan in 1982 and now manages about ¥1,200bn (\$10.14bn) there. Nippon Life, which has total assets of ¥42,000bn, 18m individual and 300,000 corporate customers, also has a strategic alliance with

Putnam, which allows the US fund manager to distribute mutual funds in Japan. The group said yesterday that this year-old alliance would not be affected by the Deutsche venture.

The London-based asset management company to be created following yesterday's announcement will provisionally be called Nissay Deutsche Asset Management Europe. It will be one-third owned by Deutsche and two-thirds by Nippon Life.

Deutsche is also keen to expand in the US, where it currently manages \$12bn. It has expressed an interest in acquisitions but has so far failed to find a suitable target. Mr Dobson said yesterday that the group would continue to look for opportunities in the area. "I don't feel there's an egg-timer hanging over me," he added. Its alliance with Dean Witter, the financial services company bought by Morgan Stanley last year, comes to an end at the end of this year.

Czech banks are back on private track

Government is now smoothing the way for a sell-off, writes Robert Anderson

A neighbouring country push ahead with privatisation, the Czech Republic's banking sector is falling behind in the race to prepare for European Union membership.

Little has been achieved since the difficult sale in March of the state's 36 per cent stake in Investicni a Obchodni Banka (IOB), the fourth biggest bank by assets, with a view to selling its 66 per cent stake in the healthy former trade bank in the first half of next year.

It has also indicated it is prepared to put more money into Ceska Sportelna, the main retail bank, and Komerční banka, central Europe's biggest bank, to smooth the way for selling its 45 per cent and 46 per cent stakes in late 1999 and by the end of 2000, respectively.

There has been a shortening of the period in which privatisation was to be done, says Pavel Mertlik, deputy premier for economic affairs. This flurry of activity follows the collapse in the share prices of the two big banks. Between mid-July

and early October, Ceska Sportelna's shares fell from Kč246 to Kč259, while Komerční plummeted from Kč1,159 to Kč231, reflecting deeper concern over the deteriorating financial position of the two big banks and the privatisation hold-up.

Their difficult position has become more apparent since the reform of central bank provisioning rules in June forced them to show the true cost of bad loans, one-fifth of their entire portfolio.

Komerční has already made provisions of Kč18bn, and expects to book a loss of Kč9.5bn this year. Ceska Sportelna predicts a loss of Kč7bn and to date has made Kč6bn provisions.

The banks are having to make this adjustment at a time when new loans are also turning bad because of recession and high interest rates. At the same time, they

face tougher competition. The international environment too is unfavourable. Ceska Sportelna has been directly affected through a Kč5.2bn exposure to Russia and Ukraine, for which it has so far made provisions of Kč1.9bn. But both banks will find foreign borrowing more expensive after the fall in investor sentiment and the speculative credit rating awarded by Standard & Poor's last week.

These problems have forced the government to make a decision on helping the banks. In an interview earlier this year, Mr Zeman said: "It would be quite impossible for us to give more subsidies to the banking sector." The government now seems to accept it will have to buy or guarantee some of the banks' bad debts. But the cabinet remains divided



over the depth of the restructuring the banks need. Mr Mertlik says: "The key thing is not to privatise quickly but to privatise well. We have to sell the banks in good condition. A realistic date is 2000-02. I am not sure it can be done in two years."

The dilemma the government faces is that quick privatisation may produce few buyers and low offers. However, if privatisation is

delayed, the banks may become more unstable. Delay could hurt not only the banks but the entire economy. Zdenek Bakala, head of the investment bank Patria Finance, which is assisting Merrill Lynch with Ceska Sportelna's sale, says: "Banking privatisation is an absolute necessity. Without it we will not reach a level in our banking system that will allow a resumption of economic growth."

NEWS DIGEST

TELECOMMUNICATIONS

Sonera shares surge on first day of trading

Shares in Sonera, the former Telecom-Finland, surged 37.8 per cent yesterday, their first day of trading following the sale of a 28.2 per cent stake in the state-owned Finnish group. The shares climbed from an offer price of FM45 to FM84.60 before closing at FM62 on the Helsinki stock exchange. Some 20.7m shares, equivalent to 20.7 per cent of the issue, changed hands. The global offering, which was more than 20 times subscribed, raised more than FM7bn (\$1.36bn) for the Finnish state, reducing its holding to 77.8 per cent.

The government responded by announcing that an initial public offering of shares in Fortum, the newly merged state-owned energy group, would take place later this month or next. A 20-25 per cent stake in Fortum - formed by the merger of Neste and Imatran Voima - had been due to be sold in October. However, the privatisation was cancelled because of world equity market turbulence. Greg Melvor, Stockholm

TOBACCO

Seita closes two factories

Seita, the French tobacco group, yesterday announced the closure of two more factories with the loss of hundreds of jobs. The company said it expected to close its Tonnelle plant in south-west France, which makes the well-known Gauloises cigarettes and employs 282 people, at the end of 2000. It also expects to close its Morlaix cigar plant in Brittany in December 1999. Cigar production is to be concentrated at Strasbourg from that date. The company said 172 jobs would be lost at Morlaix, with 87 created at Strasbourg.

The Tonnelle closure is the result of the pronounced decline in dark tobacco consumption in France, as French smokers move to the light or "blond" tobacco favoured by most international brands. While overall cigarette consumption in the country is little changed from 1975 levels, at about 83bn a year, the proportion of dark tobacco cigarettes smoked has shrunk from nearly nine out of 10 to fewer than one in four. David Owen, Paris

BANK AUSTRIA

Two executives to leave

Two senior executives at Bank Austria, which has announced larger Russia-related provisions than any bank except Credit Suisse First Boston, are to leave at the end of the year after "differences of opinion over risk policy". Peter Fischer, group treasurer, and Franz Hoerhager were supervisory board members of the bank's Russian operation. Austria's largest bank last month announced total provisions of more than Sch10bn (\$844m) for its exposure to central and eastern Europe, largely related to Russian GKO and non-deliverable forward exchange transactions. Patrick Butler, formerly joint group treasurer, will take exclusive control of treasury and financial market operations. Financial Staff

PHARMACEUTICALS

ICN warns of 'tough years'

Milan Panic, chairman and chief executive of California-based ICN Pharmaceuticals, warned yesterday of two tough years ahead in eastern Europe and Russia, especially in Yugoslavia where business conditions "could not be worse". Reporting third-quarter results for 1998, ICN said the North and Latin American sectors had performed strongly but setbacks in eastern Europe and Russia had contributed to an overall net loss of \$65m, or 89 cents a share, on revenues of \$163m. "The next two years will be very tough for us," Mr Panic told area managers at the headquarters of ICN's Galenika subsidiary in Belgrade.

Third-quarter sales in eastern Europe fell 34 per cent to \$99m. Sales fell sharply in Yugoslavia after ICN suspended credits to the government's healthcare service following Belgrade's default on \$39m owed to ICN. The company has made provisions for a total of \$172m owed by the Serbian government. Guy Dinmore, Belgrade

Paper merger buoyed by results

By Greg Melvor in Stockholm

Stora and Enso, the Swedish and Finnish groups which are merging to form the world's largest paper producer, yesterday announced a big jump in nine-month profits but warned of weaker times ahead.

Enso said final-quarter profits would be lower amid deteriorating business conditions in several paper and packaging grades, while Stora predicted the fourth quarter would be "pretty tough".

The two companies reported separately but said combined pro-forma profits jumped from FM2.65bn to FM4.2bn (\$618m) on turnover up from FM43.4bn to FM46.8bn.

Enso and Stora are awaiting European Commission approval for their merger. The Commission, which has expressed disquiet about the merged group's dominant market share, is due to announce its decision by December 4.

Enso said economic turmoil in Asia, Latin America and Russia had reduced demand, creating oversupply of some grades to Europe and North America.

"Increased uncertainty in the market will mean a weaker financial result for the final quarter than for the previous quarters," Enso said, although it stressed full-year profits would still be "much better" than in 1997.

The gloomy forecast hit Enso's most-traded R shares, which fell FM1 to FM42. Stora's A shares shed SKr3.50 to close at SKr91.

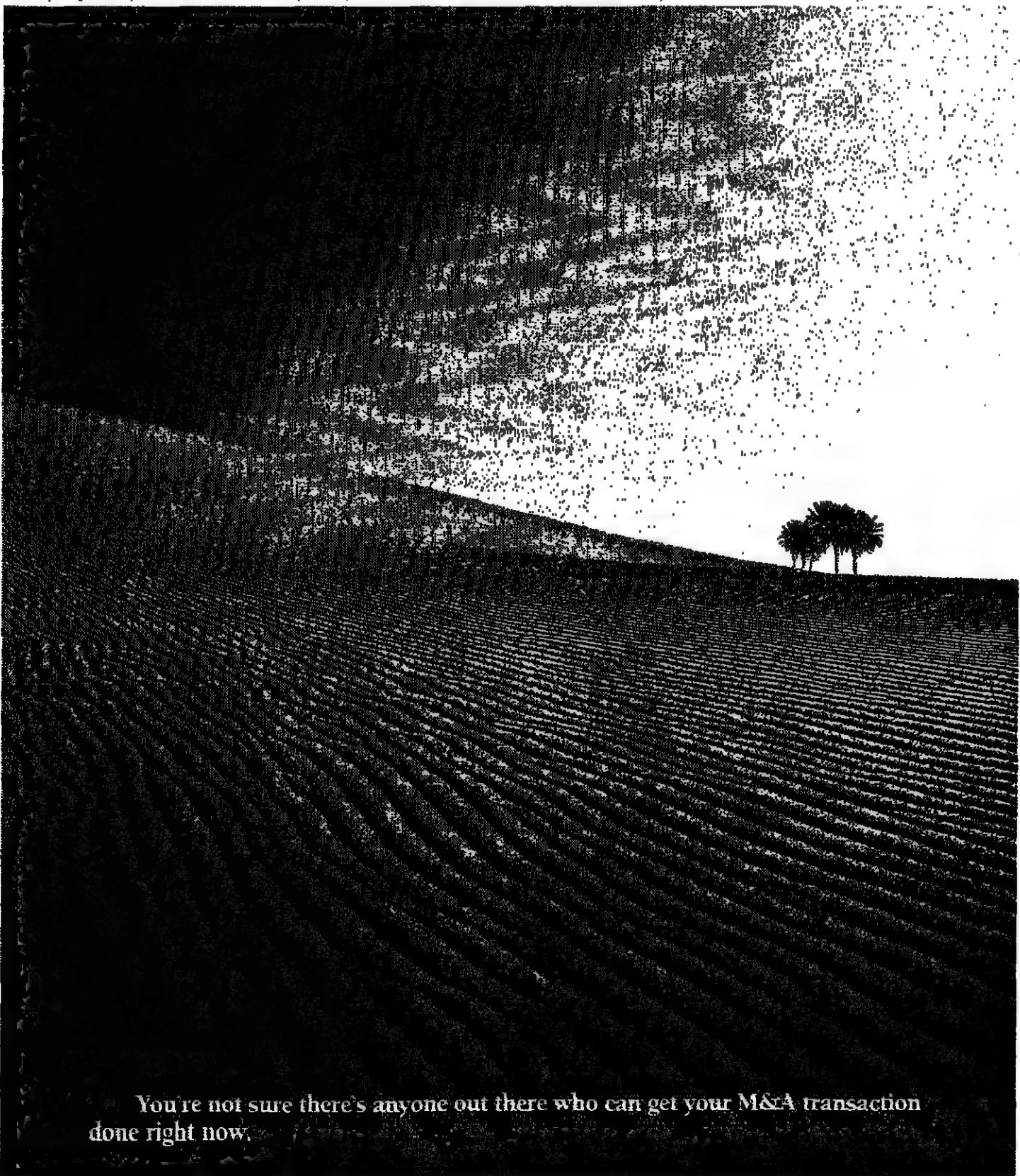
Enso said prices of wood pulp, the prime raw material for paper, had fallen so low that many producers were selling at below their production cost.

Nevertheless, it predicted pulp prices could rebound towards the end of the year in the wake of recent production cuts by leading suppliers.

Stora's pre-tax profits advanced from SKr1.16bn to SKr1.56bn (\$204m), a 33 per cent increase. Björn Hägg, chief executive, said market conditions were likely to remain difficult during the coming six months, although magazine paper and newsprint would continue to be strong.

The company said nine-month earnings had been boosted by higher sales prices. Group turnover increased from SKr33bn to SKr33.8bn. Profits were underpinned by Stora's printing paper division where operating gains rose from SKr1.2bn to SKr2.1bn.

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You're not sure there's anyone out there who can get your M&A transaction done right now.

Source: IFR Securities Data Co

That's why you're looking for Europe's leader. When global economies were on the upswing and markets were strong, you might have chosen almost any investment bank in Europe. Today, you want the firm that performed consistently for clients - ranking first among its peers in completed European M&A transactions every year since 1995 as well as year-to-date 1998* - even during recent periods when markets were at their most volatile. Because this firm brings you all the qualities you need. They know Europe as only Europeans can. And world markets as only a global firm does. They give you a strong hand at the negotiating table. They come up with financial innovations if capital markets weaken. They bring you the objectivity of a firm that can execute any strategy. Most important, they have a way of overcoming even the most complex business problems with one powerful belief. Anything is possible.

MORGAN STANLEY DEAN WITTER

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UNITED COMMUNICATION INDUSTRY PUBLIC COMPANY LIMITED

(the "Company")

Meeting of the holders of the outstanding
U.S. \$230 Million
2 1/2 per cent. Convertible Bonds due 2006
(the "Bonds")
to be held on 2 December 1998

Holders of the Bonds (the "Bondholders") are advised that on 10 November 1998 the Company gave to The Depository Trust Company ("DTC"), Morgan Guaranty Trust Company of New York, Brussels Office, as operator of the Euroclear System ("Euroclear"), and Cede Bank, société anonyme ("Cede Bank"), notice (the "Notice") of a Meeting (the "Meeting") of the Bondholders to be held at the offices of the Company at 499 Benchachinda Bldg, 20th Floor, Tower B, Vibhavadi Rangut Road, Chituchak, Bangkok, Thailand, on 2 December 1998 at 2:00 p.m. (Bangkok time) for the purpose of considering and, if thought fit, passing a resolution, which will be proposed as an Extraordinary Resolution, in accordance with the provisions of the Trust Deed dated 4 April 1996, as amended, made between the Company and The Law Debenture Trust Corporation p.l.c., as trustee (the "Trustee") for the Bondholders, which:

- assents to the modifications to the Trust Deed and the Terms and Conditions of the Bonds in connection with the restructuring of the Company's indebtedness, as described in the Confidential Information Memorandum prepared by the Company (the "Information Memorandum"), which, *inter alia*:
 - increase the rate of interest on the Bonds to a fixed rate equivalent to LIBOR plus a pre-determined spread, payable quarterly, change the final maturity date of the Bonds to 15 December 2003, provide for repayment of the principal of the Bonds in semi-annual instalments commencing 15 December 1999 and give Bondholders the additional right to convert their Bonds into ordinary shares of the Company at a pre-determined conversion rate;
 - provide that the Bondholders and the Company unconditionally and irrevocably waive their respective rights to exercise any put and call options under the Bonds and increase the principal amount of the Bonds by the accreted value of the premium in respect of such put option to a pre-determined date as provided in the Information Memorandum;
 - request the Trustee to enter into a Supplemental Trust Deed in effect such modifications to the Trust Deed and the Terms and Conditions of the Bonds and any other consequent modifications to the Trust Deed or the Terms and Conditions of the Bonds as the Trustee deems appropriate; and
 - discharges and exonerates the Trustee from any liability to the Bondholders by reason of its acting in accordance with the request in (i) above.
- The modifications to the Trust Deed and the Terms and Conditions of the Bonds assented to in such resolution shall become effective only upon satisfaction of the following conditions:
- approval by the Thai Securities and Exchange Commission of such modifications;
 - agreement between the Company and the holders of its outstanding Bank 3,690 Million Unsecured Debentures due 2000 (the "Bank Debentures") to the restructuring of the Company's obligations thereunder on the terms and conditions set forth in the Information Memorandum;
 - agreement between the Company and all of the banks and financial institutions (the "Banks") party to certain outstanding loan and currency arrangements and trade facilities between the Company and the Banks (the "Bank Facilities") described in the Information Memorandum as to the restructuring of the Company's obligations under the Bank Facilities on the terms and conditions set forth in the Information Memorandum;
 - approval by the shareholders of the Company of the amendments to each of the Bonds, Bank Debentures and Bank Facilities (as so amended, collectively, the "Restructuring Agreements") and satisfaction of the conditions precedent to the effectiveness of each of the Restructuring Agreements (other than the effectiveness of such resolution);
 - receipt by the Trustee of the said Supplemental Trust Deed in form and substance reasonably satisfactory to the Trustee, duly executed by the Company, and such other documents as the Trustee may reasonably require; and
 - the surrender of Bonds and Bank Debentures with a minimum aggregate value of US\$110 million, or its equivalent, for conversion into ordinary shares of the Company on the terms and conditions set forth in the Information Memorandum, the value of each Bond surrendered being deemed to include the accreted value of the premium in respect of the put option waived by the resolution plus accrued interest on such Bond as provided in the Information Memorandum.

In the event that the foregoing conditions are not satisfied as provided in the Information Memorandum, the Trustee shall return to each Bondholder any Bonds surrendered by such Bondholder for conversion into ordinary shares of the Company.

The Company believes that the success of the restructuring of its indebtedness depends on the satisfaction of the conditions described above as soon as possible and therefore that it is in the best interests of Bondholders that a quorum be present to vote to approve the proposed modifications to the Trust Deed and the Terms and Conditions of the Bonds not later than the date set for the Meeting.

Copies of the Trust Deed (including the Terms and Conditions of the Bonds), certain previously executed Supplemental Trust Deeds, the form of the Extraordinary Resolution, the Information Memorandum setting out the background and the reasons for the Meeting and describing the proposed modifications to the Terms and Conditions of the Bonds, a draft of the Supplemental Trust Deed by which the proposed modifications will be effected and proxy appointment and voting instruction forms will be available for inspection by Bondholders at the offices specified below of the Principal Agent, the Registrar and the Paying, Conversion and Transfer Agents (as defined in the Trust Deed) during normal business hours from 16 November 1998.

Bondholders may contact Lehman Brothers at the offices specified below during normal business hours to request that an information package consisting of the Notice, the form of the Extraordinary Resolution, the Information Memorandum and the proxy appointment and voting instruction forms be distributed to them through DTC, Euroclear or Cede Bank. The said information package will be available from 16 November 1998.

The Information Memorandum includes the Company's financial statements for the six-month period ended 30 June 1998. The Company expects that its financial statements for the nine-month period ended 30 September 1998 will be made available to Bondholders before the Meeting. Bondholders may contact Lehman Brothers at the offices specified below during normal business hours with questions or requests for additional information.

In accordance with normal practice, the Trustee, which has not been involved in the formulation of the Extraordinary Resolution, expresses no opinion on the merits of the Extraordinary Resolution. It has, however, undertaken to be stated that, on the basis of the information set out herein, it has no objection to the Extraordinary Resolution being presented to the Bondholders for their consideration. The Trustee recommends Bondholders who are in any doubt as to the impact of the proposal or the tax consequences of its implementation to seek their own professional advice.

Bondholders are requested to consult the Notice for details of voting procedures and quorum requirements applicable to the Meeting.

THE COMPANY

United Communications Industry Public Company Limited
499 Benchachinda Building
20th Floor, Tower B
Vibhavadi Rangut Road
Chituchak, Bangkok, Thailand
Contact: Suraya Supanwong or Satchaporn Thidomrongkai
Telephone: (662) 955-1111
Fax: (662) 955-2321

PRINCIPAL AGENT

Midland Bank plc
3rd Floor, Mariner House
Pepper Street
London EC3N 4DA
England

TRUSTEE

The Law Debenture Trust
Corporation p.l.c.
Princes House
95 Gresham Street
London EC2V 7LY, England

REGISTRAR

U.S. Bank Trust
National Association
100 Wall Street, Suite 1600
New York, NY 10035
U.S.A.

PAYING, CONVERSION AND TRANSFER AGENTS

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100 Wall Street, Suite 1600
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69 rue de Esch
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For further information, please contact:

Lehman Brothers International (Europe)
One Broadgate
London EC2M 7HA
England
Contact: Marco Salvaggio or Milena Depovic
Telephone: (44-171) 260 2047
Fax: (44-171) 260 2059

Two informational meetings will be held prior to the Meeting to give Bondholders an opportunity to discuss the proposed modifications to the Terms and Conditions of the Bonds in connection with the restructuring of the Company's existing indebtedness as follows:

19 November 1998
Commerzbank Hong Kong
Granville Rooms, Lower Lobby
Pacific Place, 88, Queenway
Hong Kong
10:00 a.m.

20 November 1998
City Cellar
The Brewery
Chiswell Street, London EC1Y 4SD
England
11:00 a.m.

11 November 1998

COMPANIES & FINANCE: INTERNATIONAL

BANKS HANDELSBANKEN MAY PURSUE BID FOR FOKUS AS THREE-WAY TIE-UP COLLAPSES

Nordic merger abandoned

By Tim Burt in Stockholm and Valeria Skid in Oslo

A three-way merger to create Norway's biggest bank was abandoned yesterday after Christiania Bank and Fokus Bank, the country's second and fourth largest lenders, rejected the terms of a tie-up with state-owned Postbanken.

The deal, unveiled as a friendly transaction in September, foundered after the three lenders failed to reach agreement on distributing their joint products through Posten Norge, the Norwegian post office.

Although Christiania said it remained committed to the deal "in principle", the collapse of negotiations in effect clears the way for Svenska Handelsbanken, Sweden's largest bank, to

pursue its hostile SKR5.09bn (\$653m) takeover of Fokus.

Arne Martensson, Handelsbanken chief executive, said: "This is a very positive development for us. Norway needs to restructure in banking and I feel confident we can achieve the necessary shareholder approval to complete the merger."

Mr Martensson said he expected to hold talks with Fokus this week, which could lead to a recommendation from the Fokus board by the end of the month.

In order to secure control, Handelsbanken must win government approval and support for its offer from investors holding more than 90 per cent of Fokus's shares.

The failure to consummate the three-way domestic merger, however, prompted

some analysts in Oslo to call for government intervention to overcome the cultural and economic barriers that have derailed several deals in Norwegian financial services in recent years.

The abortive deal marks the third attempt by Fokus to secure a Norwegian partner, while Christiania and Den norske Bank have also made unsuccessful attempts at consolidation.

"It now remains to be seen whether Christiania will try to go it alone with Fokus," said one analyst. "If it wants to do that, it will have to outbid Handelsbanken."

Christiania declined to comment but officials said the bank "had an open door attitude" to restarting talks with Fokus and Postbanken.

Postbanken also hinted at further merger talks, but

declined to name possible suitors.

"This merger is definitely off," said Olav Fjell, Postbanken chief executive. "But we won't exclude anything in the future."

Postbanken blamed the impasse on the terms of a renewable three-year contract with Posten Norge over using its distribution network. Under the proposed deal, the three banks would have paid about NKR50m (\$12m) for the first year and less thereafter on a sliding scale.

Shares in Fokus yesterday rose NKR5 to NKR63.50 in Oslo, while Christiania added NKR1.20 to close at NKR24.90. In Stockholm, Handelsbanken rose SKR0.50 to SKR32.50.

Norway survey, Sep section

US online bookshop eyes video market

By Alice Rawsthorn

Amazon.com, the world's largest online bookseller, plans to expand its product range by introducing videos and, possibly, computer games to its US internet site, and by selling music from its UK and German sites.

Jeff Bezos, the Seattle-based company's founder and chairman, said that he was "very pleased with Amazon's progress so far".

A former hedge-fund manager, Mr Bezos founded Amazon four years ago and has since turned it into one of the world's best-known internet brands and a business with a market capitalisation of \$6.3bn.

It pioneered online bookselling and is still the market leader. It was also the world's biggest internet music retailer in the four months since it started selling compact discs and cassettes from its US site.

However, Amazon now faces fiercer competition in both product sectors. Last month, Barnes & Noble, one of the largest US book



Jeff Bezos: "If our rivals are competitor-focused, that's fine by me"

Ashley Ashwood

chains, agreed to sell 50 per cent of its online arm to Bertelsmann, the German media group, in a \$300m deal. B&N has since announced plans to spend \$600m on Ingram Books, the biggest US book distributor.

Amazon's principal rivals in the online music market - CD Now and N2K, which owns the Music Boulevard

site - also recently agreed to merge.

Mr Bezos said he was disinterested in his competitors' activities. "Amazon is customer-focused, and if our rivals are competitor-focused, that's fine by me."

He confirmed that Amazon intended to start selling music from the new sites it introduced this autumn in

the UK and Germany, but declined to specify the launch dates. Both CD Now and N2K already supply music to European consumers from a distribution centre in the Netherlands.

Amazon plans to extend its US range to videos and DVD-Video software. It is also considering selling computer games.

Brazil raises \$205.9m from railway sell-off

By John Barham in São Paulo

The Brazilian government yesterday raised US\$205.9m from the privatisation of one of the country's principal rail networks.

A consortium that included Chase Latin America Equity Associates, an investment fund, and Companhia Vale do Doc, the country's leading mining group, paid 5 per cent above the minimum price the government set for the loss-making Malha Paulista rail system.

Claudio Coracini, investment director at Unibanco, a leading Brazilian bank, said: "The fact that the government was able to attract a premium was a good sign. The worst of the crisis appears to be over. If things go on in this direction, the outlook for future privatisations will be better."

This was the country's second big privatisation since Brazil entered a severe financial crisis in August. At the previous privatisation

held in September, Belgium's Tractebel bought an electricity generating company for the minimum price.

The government plans to raise \$20bn from privatisations next year. It expects to raise most of this from sales of more electricity companies and a large minority stake in Petrobras, the national oil company.

However, privatisation revenues are expected to fall sharply from this year's forecast \$37bn.

Malha Paulista is the loss-making network serving the state of São Paulo, Brazil's most important industrial region, and carries about half of the country's total rail freight traffic.

The government requires the network's new owners to invest \$20m-\$30m in the company over the next five years. Brazil's roads, railways and ports are still almost entirely owned by the state and have suffered from years of neglect, burdening businesses with considerable additional operating costs.

Seagram plans drinks revamp

By Alice Rawsthorn

Seagram of Canada plans to shake up its drinks interests by abolishing the old structure - in which its business was divided between brands and regions - to create a centralised senior management in New York.

The announcement follows speculation about Seagram's drinks strategy since Edgar Bronfman Jr, its chief executive, unveiled a US\$11bn offer for PolyGram, the Dutch music and film company, last May.

Mr Bronfman, who has repeatedly tried to quash speculation that Seagram would sell its drinks business, described the changes as an attempt to turn Seagram into "an even stronger force in spirits and wine".

Under the new structure, which will lead to an unspecified number of job losses when implemented in the first half of 1999, new global functions for finance, marketing, strategic development and human resources will be set up in New York.

The Paris offices will close. Chivas Regal Scotch and Martell cognac and wines

will be based in London. The Crown Royal and Captain Morgan spirits businesses will be run from New York.

Seagram has also finalised plans to restructure its enlarged Universal Music subsidiary after completing the PolyGram acquisition early next month. It has said it planned to cut annual music costs by up to \$300m within two years, but declined to comment yesterday on a Los Angeles Times report that this could involve shedding 20 per cent of the 16,500-strong combined music workforce.

In the US, the old Universal and PolyGram record labels will be reorganised into four units. On the West Coast, Universal's MCA Records will remain independent under Jay Boberg as chairman. Interscope Music will run Geffen Records and PolyGram's A&M.

On the East Coast, PolyGram's black labels, Motown and Def Jam, will be folded into Universal Records under Mel Lewinter as chairman. PolyGram's Island and Mercury labels will be merged, with Jim Caprio as chairman.

Brussels set to agree Skanska offer

By Emma Tucker in Brussels and Tim Burt in Stockholm

The European Commission will today approve an offer from Skanska, the Swedish construction group, aimed at meeting EU competition concerns about its controlling interest in Scancem, the Nordic region's largest cement and concrete manufacturer.

Under the proposal, Scancem would be obliged to sell its Finnish cement operations and Skanska would unwind its shareholding in the company.

The Commission has insisted on several modifications to Skanska's original undertakings following intense lobbying from Scancem's minority shareholders,

who raised concerns that Skanska could use its controlling stake to break up the company before selling down its shares.

It is understood that the modifications limit Skanska's ability to sell off Scancem businesses, with the exception of the Finnish operations, and restrict any attempt by Skanska to seize board control of Scancem with the aim of pursuing a fundamental restructuring.

The case centres on a Commission inquiry into control of Scancem, which was launched after Skanska failed to notify Brussels last year that it had increased its stake in the company from 33 to 48 per cent. The Commission was also concerned at the terms of the 1995 for-

mation of Scancem, created by the merger of Skanska's cement interests with those of Aker RGL, the Norwegian conglomerate.

According to Skanska's advisers, the modifications will still grant the company full use of its voting rights to reconstitute the board of Scancem and pursue the disposal of the company's Finnish operations.

Skanska is ready to convene an extraordinary meeting to replace Sven Ohlsson, Scancem chief executive, with someone who will push through the restructuring of the company's Finnish cement operations.

The company has conceded, however, that the newly reconstituted board will not have the freedom

to break up the company. "Once the Finnish cement disposal is completed, Skanska representatives will have parity on the board with other shareholders," said an official involved in the Commission negotiations.

According to officials acting for Aker, however, Skanska will only be able to use its controlling voting rights in full during the first stage of a predetermined divestment period, during which the Swedish construction group is expected to reduce its stake in Scancem.

During that period it could sell the Finnish operations. But thereafter it will be allowed to exercise voting rights only up to a level of 41 per cent - giving it parity with Aker RGL.

Financial Times Surveys

Hungary

Monday November 23

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FINANCIAL TIMES

No FT, no comment.

سكندا من الامارات

abandoned

Seagram plans drinks revamp



ree Skanska off

صكنا من الامل

FOOD PRODUCERS: CHIEF EXECUTIVE SAYS SITUATION WORSE THAN ANTICIPATED AS GROUP WARNS AGAIN

Booker may breach bank covenants

By David Blackburn

Booker, the distribution group, yesterday warned it might breach its banking covenants just four weeks after its new chief executive took charge.

The news was announced alongside the company's third profits warning in 12 months and the dismissal of Adrian Busby, head of its cash and carry operations. There will be no final dividend.

The shares, which rose to 130p after Stuart Rose was appointed chief executive at the end of September, almost halved to 64 1/2p - a level last seen in the early 1990s.

Mr Rose said yesterday that "the gaps between perception and reality are greater than I anticipated." Second-half profits are now expected to be in line with the £11m (£18.3m) of the first half - giving a final outcome of £22m compared with forecasts of £26m or more.

City analysts were shocked at the scale of the problems, and not convinced that solutions were forthcoming. One described Mr Rose's performance in a conference call as "deeply underwhelming".

Yesterday's trading statement said that the expected sales improvement at Booker Belmont Wholesale, which

has been extensively restructured following the £264m acquisition of Nurdin & Peacock in 1996, had "not materialised in a more difficult second-half trading environment". Mr Rose said that the problem would account for about half the profits shortfall.

A further 25 per cent would be accounted for by the failure to get further discounts from suppliers now that there are just four central warehouses supplying the cash and carry operations. The remaining 25 per cent of the shortfall was because the expected cost-savings from a whole raft of management schemes

had not been delivered. Mr Rose said the group was not in breach of its banking covenants, but would be if the expected results this year were confirmed. That would leave the group below the interest cover required of 2 1/2 times.

The statement said the group was working with its main banks, which had "indicated their support for the new management team and their strategy". Debt at the end of the year is expected to be approaching £300m, in spite of the disposals completed over the past 12 months. Last month, the group sold its Danish seeds business for £29m and

its fish and fish-processing businesses for £47.5m.

The group expects to complete the sale of its Arbor Acres poultry business shortly, and has received inquiries on the Marine Harvest McConnell salmon farming operations. Yesterday, the small wholesale foods distribution and the contract food distribution businesses joined the disposal list.

However, analysts said the group now found itself almost in the position of being a forced seller, which would have an inevitable impact on the prices fetched by the disposals. "They need the disposals to keep the banks outside," said one.

British Energy and EdF tie in bid battle

By Andrew Taylor

British Energy, the nuclear generator, and Electricité de France, the state-owned power monopoly, were neck-and-neck last night in the race to buy London Electricity after both made similar cash offers of about £2bn (£3.3bn).

Entergy, the US owner of the UK capital's power supplier, is thought to be prepared to give the companies until the end of this week to see if a higher offer will be made. It will also need to be reassured that any deal will not be held up by regulatory issues.

EdF would appear to have the greatest problems. The large state-owned company is Europe's biggest electricity generator and supplier, exporting about 17 per cent of domestic production to neighbouring countries including Britain.

It supplies about 6 per cent of the UK power market through a connector under the Channel. Peter Mandelson, UK trade and industry secretary, recently expressed concern that the connector had become a one-way ticket for EdF to export cut-price power at the expense of coal-fired generation in the UK.

Entergy will need to see clear water between an EdF cash bid and a British Energy offer if it is to take the risk of a French deal being blocked by British or EU competition authorities.

British Energy is the country's largest generator, supplying about 21 per cent of its power needs. Until this year ministers have frowned on attempts by large British generators to buy regional electricity supply companies.

Mr Mandelson, however, recently approved a £1.8bn takeover by PowerGen, the country's second largest fossil fuel generator, for East Midlands, the third largest electricity supplier, provided PowerGen sold 4,000MW of coal-fired generating capacity.

The industry secretary, who wants similar plant disposals from National Power, is keen to reduce the price setting power of the large fossil fuel generators.

British Energy, which owns no coal- or gas-fired power stations, will argue that the PowerGen deal has set a precedent and that its offer for London Electricity should be allowed to proceed.

It might also be difficult to find buyers for nuclear plant should officials seek disposals from British Energy.

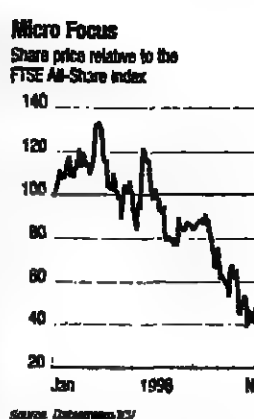
Entergy needs to maximise cash from disposals to reduce borrowings and refocus its business. London Electricity, bought for £1.3bn in 1996, is the largest of a series of planned sales expected to raise more than £4bn. Also up for sale is CityPower, its electricity distributor in Victoria, Australia.

Bids for London had to be submitted by Monday this week.

COMMENT

Micro Focus

Here is a conundrum. The cost of defusing the millennium bomb in the US and Europe has shot up and it is proving more complicated than expected, according to a survey by Cap Gemini. How does that square with Micro Focus's warning of a drop in millennium-related work in the US? One explanation may be that many companies no longer need Micro Focus's software to trace the problem, but still have to spend to test their systems. Others may still have big investment programmes to fix the millennium bomb, but are spending a large part of it in-house. In other words, these two pieces of news are not necessarily in conflict. But if a large number of IT companies report a slowdown, it should mitigate some of the millennium panic.



Booker

Stuart Rose may not call it a kitchen sink job, but everyone else will. Hardly a negative was left out of yesterday's shocking assessment of Booker's state. Indeed the only question is how big the full-year losses will be after further changes. With interest costs running at roughly £4m, it is no wonder the banking covenant dictating 2 1/2 times cover is set to be breached. The previous management was "over-optimistic" on this count, as well as on the sales improvement and savings they could achieve.

The charitable view is that Jonathan Taylor, chairman, who has at last retired, was diverted by attempts to sell the group. But leaving the chief executive's post vacant since March was a mistake at a business that needed turning round. Institutional shareholders and non-executive directors should have pressed for rapid renewal of the management team.

So what can be salvaged? First, average net debt of £200m needs to be brought down. Planned disposals, including deferred payments, should bring in at least £150m. That and, surely, some cash generation should cut interest costs to less than £30m. Restore operating profit margins in the cash and carry and food services business to 1 1/2 per cent on about £4.5bn sales and interest cover is back where it should be. This would yield earnings per share of about 11p. Mr Rose will have to do better than that to make a profit on the shares he bought at 134p. But there seems little point in shareholders, or the banks, giving up on Booker now.

Lonrho Africa rejects Blakeney committee plans

By Andrew Edgecliffe-Johnson

Attempts by Lonrho Africa to reach a compromise with Blakeney Management, the fund manager seeking a shake-up of the company's board and businesses, failed yesterday afternoon.

The sub-Saharan conglomerate now faces a shareholder vote on whether to replace its three non-executive directors.

Miles Morland, chairman of Blakeney, said it had talked to companies interested in investing in or buying more than 80 per cent of Lonrho Africa's assets.

Lonrho Africa objected to Blakeney's proposal for a strategy committee responsible for disposals and acquisitions because Blakeney would supply two of its four members, including the chairman.

It also rejected Blakeney's proposed nomination committee, in which Blakeney's adviser, should advise on all Lonrho Africa's deals.

Bernard Asher, Lonrho Africa chairman, said Blakeney's proposals would split

the board into "fiefdoms".

Mr Asher pointed to the fact that George Soros, the US hedge fund investor, holds stakes in a number of Blakeney's associates, and said Mr Morland's actions seemed to confirm the company's concerns about Mr Soros's possible involvement.

Mr Soros's Quantum Fund has taken a small stake in Lonrho Africa, and his brother is a director of African Plantations, one of Blakeney's associates. But Mr Morland dismissed suggestions of a Soros connection.

Mr Asher was also infuriated by Blakeney's request that the company should pay for the fund manager's expenses. "If he had asked me to pay for two second-class postage stamps I would have thought it was outrageous," Mr Asher said.

Mr Morland, in turn, accused Mr Asher of having "the consistency of a windscreen wiper".

Blakeney wrote to Lonrho Africa's 33,000 shareholders yesterday, saying its board was incapable of taking advantage of the opportunities offered by Africa, because it ran the company as a conglomerate.

CWC back in the black with \$108m

By Alan Cane

Cable and Wireless Communications, the UK's largest cable television-to-telephony group, returned to profit in the first half of the year despite substantial investments in infrastructure and measures to cope with the millennium bomb.

The group recorded a profit, before and after tax, of \$88m (\$108m) in the six months to September 30, compared with a loss of \$135m last year. Underlying profits before tax, after stripping out the effects of £200m restructuring costs last year and an \$8m millennium bomb charge this half, came to \$73m (\$55m).

Earnings before interest, tax, depreciation and amortisation increased 17 per cent to \$390m. Underlying earnings per share improved 12 per cent to 4.9p a share.

The results were slightly above market expectations and the shares closed up 15p to 476p.

Turnover increased 14 per

cent to \$1.26bn helped by powerful growth in data, video, internet and advanced services. Graham Wallace, chief executive, said the proportion of total turnover from the faster growing parts of the business had increased from 20 per cent to 26 per cent.

"Many of our activities in the last six months were aimed at improving customer service and productivity. The outsourcing of commercial information technology to IBM will increase the speed of delivery of improved systems into the business, he said."

All four business units showed growth. Consumer markets showed a 26 per cent improvement to £139m chiefly through a 29 per cent improvement in telephony revenues. Business markets grew 2 per cent to £190m, reversing the trend of previous years, while corporate markets grew 7 per cent to £340m. International and partner services grew 22 per cent to \$450m and CWC now



Graham Wallace (left) and Dick Brown, chairman, the company plans to introduce interactive digital television next summer

Ashley Ashwood

claims to be the ninth largest carrier of international traffic.

It intends to spend \$78m dealing with the millennium

bomb. CWC will introduce interactive digital television probably early next summer. Television accounts for only

\$108m of its \$1.26bn total revenues. Digital television, however, is just another form of data and data services are growing rapidly.

Abbey National to drop PwC as its auditor

By Jim Kelly

Abbey National said yesterday it wanted to drop the new accountancy firm PwC as auditor and switch to Deloitte & Touche amid concern over the new firm's domination of parts of the audit market for the UK's biggest companies.

Abbey said it had put the \$4.3m (\$7.1m) annual contract out to tender, following the merger of its auditors Coopers & Lybrand with Price Waterhouse this year, because of concern over the "concentration of UK banking and life assurance audits".

At the time of the merger, PwC audited 47 of the FTSE 100 companies and half of all FTSE 100 companies in the financial-services sector. Abbey pointed out that PwC audits competitors like Lloyds TSB, Barclays, and Royal Bank of Scotland.

Shareholders will be asked next year to back the board's recommendation. Until then PwC will remain as auditors. The merger raised con-

cerns amongst regulators that consolidation could reduce choice, undermine public confidence in auditor independence, and result in highly skilled auditors in sectors like banking and insurance flocking to one firm.

Abbey is keen not to be seen as campaigning against PwC or acting as a regulator and declined to elaborate on its decision. However, Lord Tugendhat, chairman, is understood to have been concerned that PwC would not be able to deliver its "A-team" to audit the bank.

But PwC was considered for reappointment and the Abbey said it had been "very well served" by Coopers in the past. "We may well work on other assignments with PwC in the future," said Lord Tugendhat.

PwC said that at the time of the merger a small group of companies had expressed concerns but that only Abbey National had taken action. "They are concerned about market share. But all

the indications are that this is a 'one off', said Roger Hughes, head of audit in the UK.

Anne Simpson, joint managing director of corporate governance group PricewaterhouseCoopers, said: "This issue is becoming extremely serious. You want to have a range of people so that you have the best advice. And Chinese walls have to be a mile high if they are doing the kind of audit we want."

PwC's competitors amongst the Big Five firms believe that other companies will follow Abbey National over the next few years. "Being the biggest is a threat not a promise," said one senior partner with a competitor.

"This is a significant boost for our firm and one of the most important gains ever for our financial-services practice," said Martin Scicluna, chairman of Deloitte & Touche. At the moment the firm has no FTSE 100 audits in financial services.

See Page 14

Oriflame calls off Swedish sale

By Lucy Shaw

Oriflame, the door-to-door cosmetics company, has abandoned plans to dispose of Aco, its Swedish make-up brand.

Although a sale was agreed in August, Oriflame has decided to keep the business because its revenues are more stable than those of its core business selling cosmetics through armies of saleswomen in Russia, eastern Europe and India.

Robert de Jochnick, Oriflame chairman, said: "Aco is solid and stable and has a more important role to play."

But he insisted that Oriflame's goals were unchanged. "In the long-term perhaps we are not the right owners," he said.

Oriflame, which is quoted in London, had signed a letter of intent to sell Aco for SKr190m (\$24m). Mr de Jochnick said yesterday there were no hard feelings about the

change of heart over the sale.

He said direct sales would continue to be the core business, making up about 85 per cent of turnover, and there were no plans to change that strategy.

The shares closed 10p lower yesterday at 146p.

In Russia, where sales have been hardest hit by the devaluation of the rouble, he said there was some small rise in sales in recent weeks.

"Although the banking system doesn't work properly and we have some funds frozen in certain banks, things are stabilising a bit. Right now we are seeing a rather more positive scenario - although it all depends on whether Russia goes into hyper-inflation."

The company is already facing a margin squeeze on a business since rouble devaluation.

"While the rouble has devalued by 100 per cent, we have only been able to increase prices by 60-70 per cent," Mr de Jochnick said.

Ryanair is confident on outlook

By Jonathan Ford

Ryanair yesterday unveiled a 24 per cent increase in interim pre-tax profits to £129.4m (£49.3m) and expressed confidence about the outlook for the rest of the year. However, the Irish low-cost airline said falling consumer confidence in the UK could hit the demand for air travel.

Michael O'Leary, chief executive, said Ryanair

would be affected if consumer demand weakened further because 62 per cent of its revenue came from the UK.

He said the airline's trading performance would be "resilient" to a downturn because of its low operating costs and strong balance sheet. Following its £250m share offering in July, Ryanair has £100m of net cash.

Mr O'Leary said competi-

tion in the UK low-cost sector had intensified since the launch in May of Go, British Airways' low-cost subsidiary. However, the impact of this was being felt mainly by conventional carriers.

Ryanair carried 25 per cent more passengers in the first half, reflecting the introduction of six new European routes and growth on its other 21 services. This generated revenues of £130.5m (£56.5m).

However, passenger yields tumbled by 7 per cent year-on-year owing to the weakness of sterling against the Irish punt. Excluding the translation effect, yields were flat.

Ryanair is considering reporting in sterling because UK revenues are set to grow as a proportion of the whole. It is planning to add up to six new routes next year, all of them from London airports.

RESULTS

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividend cover	Total for year	Next year
Blackburn Fuel	0 miles to Sept 30	52.5 (46.5)	8.8 (9.36)	11.81 (12.5)	8	Jan 5	4.4	14.5
BNFL	0 miles to Sept 30	1,257 (1,103)	65 (135.4)	4.4 (9.11)	-	-	-	-
Cambridge & Isle	0 miles to Sept 30	15.5 (13.8)	1.81 (1.35)	14.57 (13.29)	3.3	Dec 17	3	9.25
Coffey Repairs	0 miles to Sept 30	1.85 (-)	0.794 (-)	0.78 (-)	-	-	-	-
Daily Mail	0 miles to Sept 30	364.4 (403.3)	20.7 (18.7)	13.9 (11.8)	3.85	Jan 20	3.5	10.8
Exeter Investment	0 miles to Sept 30	7.3 (5.11)	2.07 (1.2)	14.75 (8.48)	4.5	Jan 4	3.1	8.5
Homepoint	0 miles to Sept 30	255.2 (216.5)	49.8 (27.3)	1 (-)	-	-	-	-
Paragon	0 miles to Sept 30	5.3 (5.51)	0.53 (0.58)	2.83 (3.22)	-	-	-	-
Synovate	0 miles to Sept 30	130.5 (95.9)	22.4 (22.8)	13.75 (11.84)	-	-	-	-
Telecom	0 miles to Sept 30	34.5 (44.5)	10.5 (13.8)	2.08 (0.25)	-	-	-	-
Unilever	0 miles to Sept 30	28.7 (22.8)	2.73 (2.05)	121 (8.7)	2.4	Feb 12	2.1	7

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividend cover	Total for year	Next year
Calsonic	0 miles to Sept 30	145.55 (125.4)	28.5 (37.4)	1.90 (2.62)	1.4	Dec 17	1.4	4
Harvey Keightley	0 miles to Sept 30	102.67 (106.5)	4.72 (4.49)	33.13 (37.61)	17	Dec 17	14.5	21

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. After exceptional charge. After exceptional credit. 10m increased capital. 4m stock. 5m No comparatives available. 5m Comparatives 39 miles to Sept 30 1997. 5m Comparatives restated. 5m currency. 5m Net income. 5m British company.

DuPont to buy ICI reagent business

By Virginia Marsh and Chris Tighe

Imperial Chemical Industries is ceasing production of solid reagent chemicals on Teesside and selling the business's commercial interests, mainly intellectual property and the customer base, to DuPont of the US for an undisclosed sum.

ICI said yesterday it was leaving the business - which makes chemicals used in the extraction of gold from ore - to concentrate on liquid reagents which are sold into the agrochemicals, pharmaceuticals and fine chemicals

markets. The business that has been sold has annual sales of about \$35m and was part of ICI Acrylics, which is in the group's materials division.

In its third-quarter results statement, ICI said pricing and volume pressures had increased significantly at Acrylics, partly because of difficult trading conditions in Asia. The solid reagent chemicals business at Billingham dated back 60 years, one of ICI's oldest activities on Teesside. The announcement means the loss of 90 jobs, reducing the workforce at Billingham to about 410.

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JOHN KAY

Something stirring in the gene pool

Genetic testing will affect not only insurance risk but many other areas

"The fault, dear Brutus, is not in our stars, but in ourselves, that we are underlings."

Cassius was not buying insurance when he said this. But if he had been, he would have understood why he could insure against being struck by lightning, but not against banishment. And those who read his words today will appreciate why they are regularly offered financial protection against damage to property or personal injury, but not divorce, pregnancy or redundancy. The answer lies in the difference between the faults in ourselves and the faults in our stars.

A lightning strike is truly a random event, and an insurance company that pools a lot of these risks can be fairly confident of the outcome. But divorce, pregnancy and redundancy are partly under individual control, and the people who may experience them know better how likely they are than any insurance company. If you want to insure against becoming pregnant, I don't want to sell you the policy.

What are the relative roles of personal responsibility and unpredictable misfortune? How much do we know about ourselves relative to what others know, and how likely can they find it out? Caesar was warned to beware the Ides of March, but did that change the allocation of blame for his fate between himself and the conspirators?

It is the answers to these questions that differentiate those risks that can and should be left to the private insurance market, like fire and theft, from those such as abrupt loss of office that typically fall on individuals themselves. In many countries these latter risks are partly covered by the state. It offers benefits to lone parents, mothers and their children, and to those who lose their jobs.

Where risks are not random, we generally need to worry about fault. If, as in the US, there is very little social insurance to cover personal risks, then the only way you can avoid bearing them yourself is to attribute blame to someone else. That partly explains why America is such a litigious society.

In Europe, where social insurance is more extensive,

we try to limit provision, though not eliminate it, for those whose plight is their own fault. So we withhold some benefit from people who left jobs voluntarily, we are unsympathetic to divorcees without children, and we agonise over how supportive we should be of lone parents. In all these cases, our society's assessment of the relative contribution of individual responsibility and genuine misfortune governs the generosity of our social insurance provision.

And it is why in most countries outside the US, medical insurance has, in effect, been nationalised. There are elements of luck in the incidence of any illness. But there may also be elements of personal responsibility. And even if there is no fault, nor is there randomness. It is not difficult to assess that some people are more likely to get ill than others, by virtue of their age, their lifestyle, or the knowledge that they themselves have.

In sectors such as these, private insurance markets tend to unravel, as insurers pick off the better risks. Private medical insurance only works well either when it is based around employers or where its operation is so regulated by government that it really constitutes a health service rather than a private insurance market.

The nature of the risks that individuals face, the difference between true misfortune and personal responsibility, and what we know about the risks we face relative to what others know, are fundamental to the design of our social, economic and political institutions.

That is why the recent announcement that the

British government wants to work with the insurance industry on a voluntary code to evaluate genetic testing is so significant. We see the opening of a Pandora's box which, once opened, cannot be shut again. No attempts to reverse the march of technology, or to suppress knowledge, have succeeded for long.

As our knowledge of genes grows, we change the boundaries between what we think is determined for us and what is a matter of our own choice and responsibility. And we alter the distinction between what we know about ourselves and what others can know about us. Most immediately, this will be relevant to life and medical insurance, as what have hitherto been unpredictable, and hence insurable, events become more predictable. This is why insurance markets are not ultimately a viable solution to the problems of ill-health, pensions or long-term care.

But the full ramifications go wider. It is no more true that I commit crimes because of my criminal genes than that my crimes are all the fault of society. But there is enough in both contentions to make it ultimately impossible to distinguish clearly nature, nurture and personal responsibility. Yet it is not just social attitudes, but economic institutions – from the welfare state to the commercial legal system – that depend on that distinction. The more we learn about either sociology or genetics, the more tenuous the distinction becomes.

The author is the Peter Moores Director of the Saïd Business School at Oxford University and a director of London Economics. This column appears fortnightly.



MANAGEMENT BOOK REVIEW

Cheap shot at a retailing legend

Wal-Mart's founder deserves better than this mean-spirited monument, says Richard Tomkins

Sam Walton was the ultimate American entrepreneur. He opened the first Wal-Mart discount store in 1962. When he died 30 years later, he left behind the world's biggest retail empire, with sales last year of \$118bn.

It is one of the most extraordinary success stories in US business history. But you would hardly know it, to read this perplexing, mean-spirited account.

The book is right about one thing: as Walton readily acknowledged, he hardly had an original idea in his life. Discount stores were already a well-established concept in the US when the first Wal-Mart opened in Bentonville, Arkansas.

But while Kmart and other discount chains had built rings of stores around big cities, Walton's one great insight was to recognise that small-town dwellers craved low-priced consumer goods just as much as suburbanites, and he built his empire from the rural depths of Arkansas, Oklahoma and Missouri.

You get the sense from reading Walton's life story that he would have succeeded at anything he chose to do. A compulsive over-achiever, he was gifted with enormous reserves of energy and a powerful charisma.

After falling into retailing almost by accident, he threw everything he had into it. Cutting costs became an obsession, extending even into his private life. One of the richest men in the world, he drove around in a clapped-out pickup truck, and he borrowed dimes and quarters to make telephone calls rather than spend his own money.

It is a fascinating story, but unfortunately, it has been told before – not least in Walton's autobiography, a gripping, folksy tale that tells you everything you need to know about what made him tick. So this book tries a different approach, setting out to demolish the company and its founder.

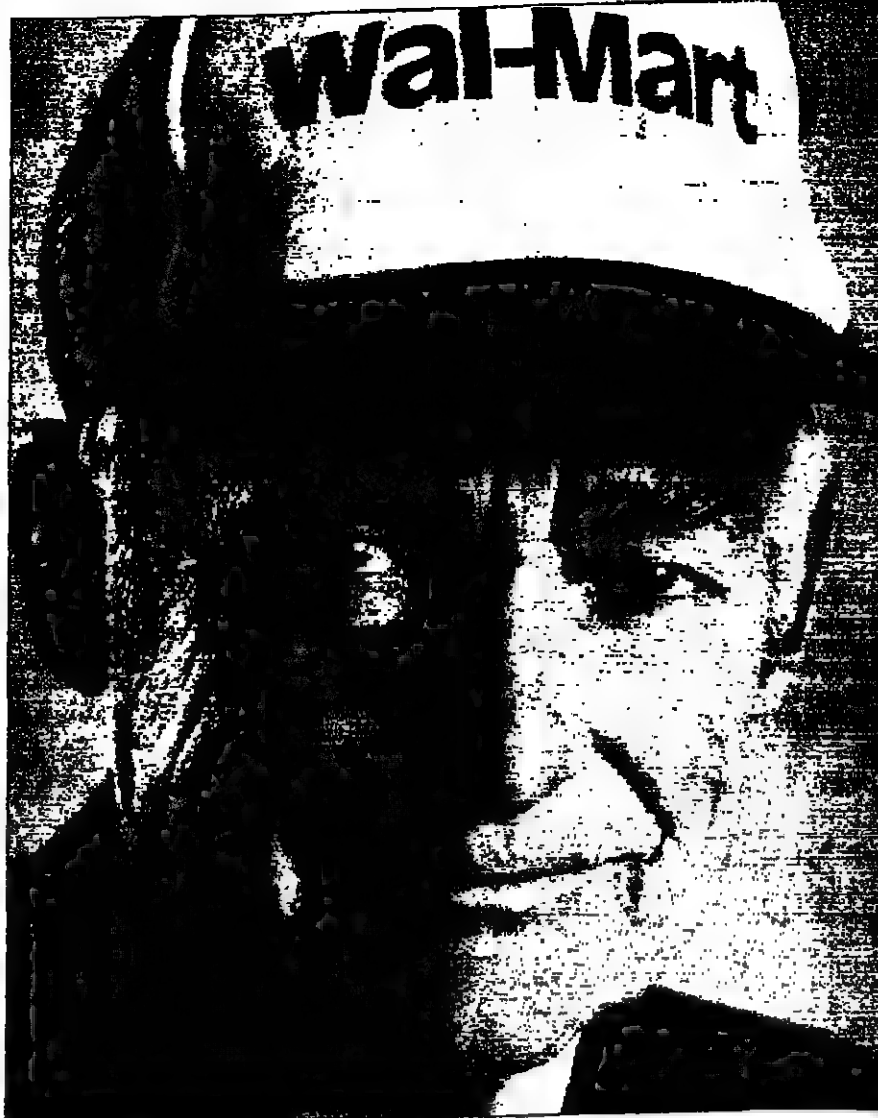
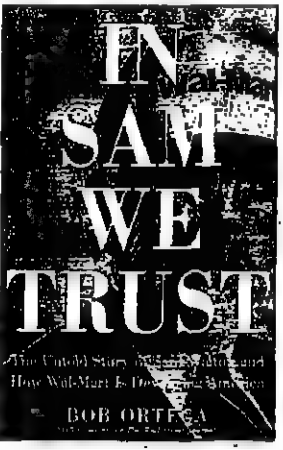
It is a strange endeavour. The author – of all things, a reporter for The Wall Street Journal – appears to despise everything Wal-Mart stands for, variously adopting the language of labour union activist and religious zealot to attack the company for its relentless pursuit of profit.

Only fleetingly does Bob Ortega acknowledge the benefits Wal-Mart has brought: the jobs created, the wealth generated, and the billions of dollars consumers have saved during the years through its low prices. On the other hand, it dwells at indigestible length on three well-worn criticisms of the company: that its expansion has driven smaller, mom-and-pop stores out of business, that it is anti-union,

IN SAM WE TRUST

By Bob Ortega

\$25.95
Times Books



Walton readily acknowledged that he hardly had an original idea in his life

Louis Pothos

and that some of the goods in its stores are made in sweatshops overseas.

One obvious problem with these criticisms is that they can only be considered derogatory if one shares the author's political point of view. As Mr Ortega acknowledges, those who do not share it include the editorial writers of his own newspaper, who last year attacked the labour movement's anti-sweatshops drive as "inching its anti-import agenda one step further up a big, hopeless hill".

The book's criticism of Wal-Mart's anti-union stance is unlikely to find many sympathisers, either. Early on, it says, Wal-Mart adopted a strategy of keeping the unions out of its stores by treating its workers so well that they did not want to join one. Hands up those who would not wish to work for such a company.

Mr Ortega is slightly more convincing when he worries that the remorseless expansion of Wal-Mart and other big chain stores, if carried to its logical conclusion, could theoretically leave every town in the US with the same selection of goods.

But big retail chains come and go: look at Woolworths. And it is not clear what Mr Ortega regards as a satisfactory alternative to Wal-Mart's expansion. The company is growing because people like shopping in its stores. Should the government intervene to prevent Wal-Mart giving shoppers what they want?

The book's fundamental defect is that, while masquerading as an attack on Wal-Mart, it is really an attack on western consumer culture and the American way of doing business. Wal-Mart's business ethics are no better or worse than those of any other big retailer: or, indeed, of Coca-Cola, McDonald's or Walt Disney. People may dislike these companies and the way they operate, but if they do so, they are never going to be "happy living in the US".

Mr Ortega appears to be very unhappy indeed. He ends his book by describing a conversation with a Tibetan Buddhist friend about karma and reincarnation, in which the friend tells him how covetous and greedy people run the risk of being re-born as "hungry ghosts".

"In the realm of the hungry ghosts," he says, "they are constantly ravenous, but can never be satisfied. They despoil and devour everything around them. They consume and consume endlessly and insatiably. It struck me immediately as a metaphor for our own consumer culture."

"I don't presume to know where Sam Walton wound up after he passed on. But I can't help but think, at times, that his hungry ghost is still with us, in the form of Wal-Mart itself."

He is entitled to his view. But a better book might have ended with the citation that accompanied the Presidential Medal of Freedom, awarded to Walton a few days before his death: "An American original, Sam Walton embodies the entrepreneurial spirit and epitomises the American dream." Mr Walton, rest in peace.

Available from FT Bookshop by ringing FreeCall 0800 800 636 (UK) or +44 181 284 5311 (outside the UK). UK price £19.99. Free p&p in UK.

INFORMATION TECHNOLOGY BRIEFS

'Black box' to offer net saving on voice calls

Commercial Internet protocol (IP) telephony holds the promise of low-cost voice calls across corporate data networks using the existing infrastructure.

Until now, that required an IP "gateway" consisting of a costly combination of software and hardware modules designed to be integrated with a PC-based Microsoft Windows NT server. A 30-port system typically costs about \$20,000 (\$33,000).

VegaStream, a small Utah-based company, believes it has overcome these limitations with a range of hardware-only "black box" IP gateways that connect directly to a local area network. A low-cost version, the Vega 50, costs less than \$2,000.

By building the gateway around a high-performance Risc processor with the voice-processing technology integrated into the hardware, the company claims not only to have developed a low-cost IP gateway but also to have improved performance.

On dialling, the caller's access credentials and the number being called are confirmed before the connection is established across the network to another gateway device at the receiver's local intranet node. Once speech starts, the gateways at either end convert the standard digitised audio streams into IP packets, and then back into digitised speech.

Scanner chooses required text

Retyping bits of text in printed documents is tedious and time-consuming,

but the solution of combining a full-page scanner and optical character recognition (OCR) software is rather clumsy.

Now, Image Recognition Integrated Systems, a company based in Belgium, has developed the IRISPen, a small, lightweight, handheld scanner. The user simply drags the pen over the required text, which is automatically entered into the software application.

IRISPen, which is available in three versions and connects to a PC's parallel port, scans text sizes from 8pt to 22pt even on coloured backgrounds or inverted text. It uses IRIS's own software.

The mid-range IRISPen Executive also includes a text-to-speech function that "reads" back text as it is scanned, so users can verify the scanning process. The top-of-the-range IRISPen Translator includes software that enables the scanner to translate text from English into German, French, Italian, Spanish or Japanese.

All work with Windows and Macintosh operating systems except Translator, which is available for Windows 95/98 only. UK prices start at £129. www.irislink.com

Devices with internet on chip

A chip developed by Toshiba, the Japanese electronics group, and iReady, a California-based start-up, promises to provide an affordable way to add internet capabilities to devices such as mobile phones, digital cameras, televisions, electronic games and fax machines.

The internet-on-chip design, Internet Tuner, will enable manufacturers to add networking, e-mail and web browsing features to products, creating what Toshiba believes will be a

new category of electronic devices with built-in internet capabilities.

The new chip incorporates Internet functions into semiconductor logic rather than software, solving power consumption and cost problems and providing "drop-in internet functionality".

Traditional computer-centric approaches to embedding this type of functionality into consumer electronics devices have proved unsuitable for a market that relies on high-volume, low-cost manufacturing. Ryo Koyama, iReady's chief executive, believes the chip will first appear in mobile phones, allowing easy wireless access to e-mail, information services such as share quotes, and corporate data such as contacts lists.

www.toshiba.co.jp
www.iready.co.jp

Crystal clear for communications

The explosive growth of the internet is intensifying the demands on its supporting infrastructure, spurring the deployment of terabit-class high-speed optical communications. These can deliver data at one terabit (one million million bits) per second.



IRISPen can verbalise text aloud as it is scanned

However, this requires technology that can support the use of a wide range of wavelengths of light – unfortunately, current refraction technology limits the degree of integration, blocking the way to lower-cost LSI (large scale integration) devices.

Eleven years ago researchers in the US proposed a solution in the form of a photonic crystal, and since then scientists have been working to harness its capabilities in use with ultra-low-power semiconductor lasers. Now NEC, the Japanese electronics group, and a team led by Professor Shojiro Kawakami of Tokyo university, working in conjunction with NTT Opto-electronics laboratory, believe they have cracked the problem.

They have developed a "super prism" effect using a photonic crystal which enables a much greater refraction of light in a prism only one-hundredth the size of contemporary optical devices.

The team claims the crystal is between 100 and 1,000 times more capable of refracting light than glass. While glass prisms struggle to divide very short wavelength light (between 1.0 and 0.5 micron wavelength), the photonic

crystal can refract each wavelength by up to 60 degrees.

Because the crystal is so small, the researchers believe it will be possible to integrate it into high-density optical communication LSI chips capable of supporting terabit fibre optic communications. www.nec.co.jp

DVD heads for mainstream

A sure sign that a new technology is about to enter the mainstream is when the big consumer electronics companies begin to roll out products.

Sharp's entry into the European DVD market with an innovative player, the DV-560H, suggests that the DVD market may finally be about to take off in terms of home entertainment.

The machine includes two features developed by the Japanese electronics group: digital gamma correction which enhances dark areas of the screen without saturating light areas, and digital super picture which provides greater clarity around the edges of objects or people in a shot.

The latest MPEG2 compression technology means picture quality is stunning, while the DV-560H provides digital quality sound with a built-in AC3 Dolby Digital surround sound decoder providing six separate sound channels.

Significantly, the first DVD players are appearing as software publishers begin to release a fresh series of titles.

Sales of DVD discs and players in the US have been brisk. More than 340,000 DVD players were sold in nine months after their US launch, together with 5m discs, according to Warner. www.sharp.co.jp

Paul Taylor

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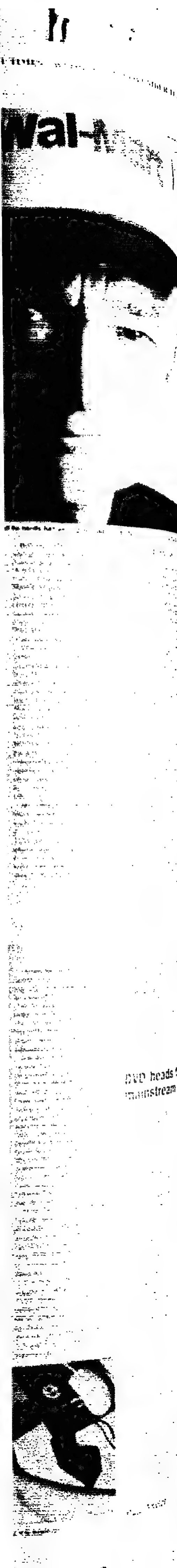
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EQUITIES

Europe drifts on profit-taking

EUROPEAN OVERVIEW
By Vincent Boland

European share prices drifted downwards again yesterday as a bout of profit-taking set in, amid signs of steam. An indicator opening on Wall Street confirmed the weaker trend, although US stock prices were beginning to recover in afternoon trading.

Dealers said the general mood was one of caution, with investors reluctant to commit new money to shares following good recent gains. Declines were evident

across the board, with only selected stocks and sectors posting gains. Chemicals and banking were among the weaker performers.

The FTSE Eurotop 300 index fell 11.59 or 1.07 per cent to 1,073.21, reflecting losses of that magnitude across the main European markets. The FTSE Eurotop 100 index fell 27.51 or 1.1 per cent to 2,455.62 while the FTSE Euro 100 index of euro candidates fell 13.56 or 1.53 per cent to 889.21.

BASF dragged the chemicals sector lower after revealing third-quarter results that were hit by the weaker dollar, and a warn-

ing that next year would see a further slowdown. The company's shares fell Ecu 1.1 to Ecu 32.51.

Others to feel the pinch were Bayer, down Ecu 1.4 to Ecu 32.97, and Solvay, down Ecu 2.2 to Ecu 32.15. Glaxo Specialty Chemicals fell Ecu 4.3 to Ecu 84.78 on profit-taking after the news on Monday that it was to merge with Glaxo. Hoechst, which owns 45 per cent of Glaxo, fell Ecu 1.1 to Ecu 32.27.

Bankers were weaker, with Paribas shedding Ecu 2.3 to Ecu 63.12 and UBS off Ecu 7 to Ecu 220.73, also succumbing to investors taking prof-

its. Leading brand names were down on a variety of factors, led by LVMH, which said it would not be consolidating profits from its stake in Diageo. The shares were down Ecu 5.2 to Ecu 158.55.

FTSE International is to launch three real-time European mid-cap indices on November 16. The FTSE EuroMid indices will track the performance of pan-European, euro-zone and Europe ex-UK medium-sized companies, a part of the pan-European market that has been neglected by investors in the past few years in favour of large-cap stocks.

FTSE EURO 100

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SFE plans greenhouse gas contracts

By Peter Montagnon and Owen Robinson in Sydney

The Sydney Futures Exchange is planning to launch a market in permits to emit greenhouse gas to take advantage of legislation being drafted by the Australian state government of New South Wales, chief executive Les Hosking said.

The exchange will operate spot, forward and futures markets in the permits, to be issued under legislation designed to meet emissions targets set in last year's Kyoto Protocol. It will provide for bodies such as electricity generators, which routinely emit greenhouse gases, to be allocated a tradeable emissions quota.

This will allow them to sell any surplus quotas or buy in extra quotas if they are short. The market will be given further depth by credits accruing to bodies such as state forests whose activities absorb carbon gases.

NSW has been keen to pioneer the legislation because of the heavy use of brown coal, a relatively dirty fuel, by its generators, as well as its large tracts of forest.

Mr Hosking was quick to seize the opportunity to develop the new market. The SFE is already one of the few futures exchanges to trade electricity through a contract designed to help generators offset sharp price swings at peak load times.

He speaks like a crusader seeking to show there is nothing that cannot be traded. "We are going to securitise air," he said.

The SFE's plan has been made possible by the imminent state legislation, but as

other countries address the emissions problem, the exchange could become a hub for greenhouse gas trading in the Pacific region, Mr Hosking said. "Giving business an opportunity to hedge is a much more commercial way of meeting targets than simply imposing limits on emissions," he added.

Kim Yeardon, NSW forestry minister, said the scheme also held potential for investment in "carbon sink" forest plantations in Australia. NSW had set a target of establishing 1m hectares of carbon forest and creating "a dynamic new industry".

"The SFE market, which should start within a year, may also appeal to investors seeking to hedge against the economic cycle, since emission levels are closely associated with the pace of economic activity. Within three years the value of contracts outstanding could reach A\$3bn (US\$1.9bn), he added.

Talks this month in Buenos Aires between governments involved in the Kyoto arrangement have been seeking to develop common standards on emissions trading. This has prompted interest from other exchanges.

The Chicago Board of Trade has said the value of the global market could reach about US\$100bn once a common system is established.

It will take time to build up. Only about 65 electricity contracts are traded daily on the SFE, a tiny fraction of its main business in Australian interest rate futures, volatility.

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Retail sales data boost gilts

GOVERNMENT BONDS

By Jeremy Grant in London and John Lahart in New York

Prices rose yesterday as equities put in a weak performance and uncertainty reigned ahead of the US Federal Reserve Bank's decision on interest rates, which is expected next week.

In the UK, the benchmark gilt future closed over half a point higher, outperforming other European bond markets after retail sales figures underscored a dismal consumer outlook.

Sharp falls in some Asian stock markets and media reports in Japan that proposed tax cuts may have run into renewed political oppo-

sition were also mildly positive for bonds.

Stephen Hannah, economist at Industrial Bank of Japan, said this showed that "in a region where all the [financial] problems began there are still significant doubts about earnings prospects" and that this was weighing on stocks.

"Looking forward, the trend will be a rally in bonds. There is an inexorable trend towards deflation and a real economic slowdown. This market has chosen to ignore in the past couple of days but it's started to creep back in," he said.

US Treasuries gained ground in spite of a pick-up in corporate bond issues.

By early afternoon the benchmark 30-year bond was 3/8 higher at 99 1/2, sending the yield down to 5.279 per cent. Among shorter-term issues the two-year note was 1/8 higher at 99 1/2, yielding 4.822 per cent.

The market continued to trade on speculation about the Federal Reserve's next move on interest rates. Many expect another cut in key rates next week.

Graham McDevitt, head of global bond strategy at Paribas in London, said this would be the main focus for bond markets heading into next week.

"The key is whether the Fed eases. The underlying

theme is that 'real money' [cash] investors are not doing a lot and the US market is dictating direction," said Mr McDevitt.

UK gilts closed higher after the British Retail Consortium said sales had fallen 0.6 per cent year-on-year in October, compared with a 1.2 per cent rise in September.

The benchmark December 10-year gilt future settled up 0.58 points at 114.87. In the cash market, the spread between the benchmark gilt and bund narrowed by 6 basis points to 87 basis points.

Traders are expected to pay close attention to today's release of the Bank of England's quarterly inflation report.

Turkey back with DM600m offering

INTERNATIONAL BONDS

By Edward Lucas

Turkey yesterday launched its first bond since the Russian crisis, but it had to pay handsomely for the privilege. The three-year DM600m bond, priced at 608 basis points over the benchmark bund, was issued after extensive consultation with German investors, said an official at Commerzbank, joint lead with Deutsche Bank.

The sovereign, which is also rumoured to be preparing a dollar offering in the near future, has large funding requirements, thought to be about \$1bn a week for the first quarter of 1999.

The bond, which tightened by about 15 basis points after launch, found a warm reception among mostly Ger-

New international bond issues							
Borrower	Amount m.	Coupon %	Price	Maturity	Yield %	Spread bp	Book-runner
US DOLLARS							
Spring Capital Corp	1.5m	5.70%	98.96%	Nov 2003	0.80%	+104(Aug03)	Salomon Smith Barney
Spring Capital Corp	1.5m	5.70%	98.96%	Nov 2003	0.85%	+124(May08)	Salomon Smith Barney
Spring Capital Corp	2.5m	5.70%	98.96%	Nov 2003	0.57%	+144(Nov07)	Salomon Smith Barney
Winter-Analyst Dev Bank	100	6.375%	99.24%	Jan 2008	0.325%	+64(Nov08)	JP Morgan/MSCW
EURO DOLLARS							
Republic of Turkey	800	9.50	98.50%	Nov 2001	0.80%	+808(Jan01)	Commerzbank/Deutsche
STERLING							
World Bank(a)	200	6.50	103.18%	Jan 2003	0.25	-	Salomon Smith Barney
Ned Waterschap(en)	150	5.625	99.903%	Nov 2016	0.45%	+808(Nov16)	Salomon Smith Barney
Ned Waterschap(en)	150	5.125	99.511%	Nov 2025	0.375%	+104(Nov25)	Salomon Smith Barney
GECCO(a)	100	6.00	100.48%	Feb 2003	0.22%	-	Werburg Dillon Reed
World Bank	50	6.28	103.40	Nov 2004	0.27%	-	HSCB Markets
EURO POUNDS							
GECCO	250	4.00	100.15	Dec 2004	0.27%	+10%	Werburg Dillon Reed
NEW ZEALAND DOLLARS							
IRW Investments Plc(a)	100	8.00	100.38	Dec 2003	2.20	-	HSBC DB Global Markets

First market, non-callable unless stated. Yield spread over relevant government bonds at launch as indicated by lead manager. 10m annual coupon. P: Fixed rate; L: Floating rate; S: Floating rate; F: Floating rate; M: Floating rate; N: Floating rate; O: Floating rate; R: Floating rate; T: Floating rate; U: Floating rate; V: Floating rate; W: Floating rate; X: Floating rate; Y: Floating rate; Z: Floating rate; AA: Floating rate; AB: Floating rate; AC: Floating rate; AD: Floating rate; AE: Floating rate; AF: Floating rate; AG: Floating rate; AH: Floating rate; AI: Floating rate; AJ: Floating rate; AK: Floating rate; AL: Floating rate; AM: Floating rate; AN: Floating rate; AO: Floating rate; AP: Floating rate; AQ: Floating rate; AR: Floating rate; AS: Floating rate; AT: Floating rate; AU: Floating rate; AV: Floating rate; AW: Floating rate; AX: Floating rate; AY: Floating rate; AZ: Floating rate; BA: Floating rate; BB: Floating rate; BC: Floating rate; BD: Floating rate; BE: Floating rate; BF: Floating rate; BG: Floating rate; BH: Floating rate; BI: Floating rate; BJ: Floating rate; BK: Floating rate; BL: Floating rate; BM: Floating rate; 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KH: Floating rate; KI: Floating rate; KJ: Floating rate; KL: Floating rate; KM: Floating rate; KN: Floating rate; KO: Floating rate; KP: Floating rate; KQ: Floating rate; KR: Floating rate; KS: Floating rate; KT: Floating rate; KU: Floating rate; KV: Floating rate; KW: Floating rate; KX: Floating rate; KY: Floating rate; KZ: Floating rate; LA: Floating rate; LB: Floating rate; LC: Floating rate; LD: Floating rate; LE: Floating rate; LF: Floating rate; LG: Floating rate; LH: Floating rate; LI: Floating rate; LJ: Floating rate; LK: Floating rate; LM: Floating rate; LN: Floating rate; LO: Floating rate; LP: Floating rate; LQ: Floating rate; LR: Floating rate; LS: Floating rate; LT: Floating rate; LU: Floating rate; LV: Floating rate; LW: Floating rate; LX: Floating rate; LY: Floating rate; LZ: Floating rate; MA: Floating rate; MB: Floating rate; MC: Floating rate; MD: Floating rate; ME: Floating rate; MF: Floating rate; MG: Floating rate; MH: Floating rate; MI: Floating rate; MJ: Floating rate; MK: Floating rate; ML: Floating rate; MM: Floating rate; MN: Floating rate; MO: Floating rate; MP: Floating rate; MQ: Floating rate; MR: Floating rate; MS: Floating rate; MT: Floating rate; MU: Floating rate; MV: Floating rate; MW: Floating rate; MX: Floating rate; MY: Floating rate; MZ: Floating rate; NA: Floating rate; NB: Floating rate; NC: Floating rate; ND: Floating rate; NE: Floating rate; NF: Floating rate; NG: Floating rate; NH: Floating rate; NI: Floating rate; NJ: Floating rate; NK: Floating rate; NL: Floating rate; NM: Floating rate; NN: Floating rate; NO: Floating rate; NP: Floating rate; NQ: Floating rate; NR: Floating rate; NS: Floating rate; NT: Floating rate; NU: Floating rate; NV: Floating rate; NW: Floating rate; NX: Floating rate; NY: Floating rate; NZ: Floating rate; OA: Floating rate; OB: Floating rate; OC: Floating rate; OD: Floating rate; OE: Floating rate; OF: Floating rate; OG: Floating rate; OH: Floating rate; OI: Floating rate; OJ: Floating rate; OK: Floating rate; OL: Floating rate; OM: Floating rate; ON: Floating rate; OO: Floating rate; OP

Russia gives details of GKO scheme

Dollar's advance is halted at the pass

MARKETS REPORT

By Alan Beattie

The dollar yesterday consolidated recent gains against the yen. But it failed to mount a convincing move above the psychologically important Y120 barrier.

At the close of London trading, it was at Y122.5, a little below the earlier highs it had touched before profit-taking set in.

The dollar has been helped by a growing belief that a degree of stability is returning to financial markets. A more optimistic prognosis from Alan Greenspan, chairman of the US Federal Reserve, has underpinned recent gains.

"Many indicators have shown that some normalcy has returned to the US," said Michael Lewis, senior economist at Deutsche Bank in London. "The Dow has returned to pre-Russian crash levels, credit spreads

are normalising and the prospects for US growth are not as bad as had been feared."

He said that there was a good chance that the Federal Reserve would refrain from cutting interest rates at its meeting next week.

But he added that "the amount of yen that still has to be recycled" limited the potential for the dollar to appreciate much further against the yen.

"There may not be enough momentum to push it forward - and after late gains yesterday the dollar has traded sideways for most of today," he said.

The dollar also held most of its gains against the D-Mark, closing at DM1.694 in London trading yesterday. Little changed from Monday.

The market had another apparent change of heart regarding the future prospects for interest rate cuts in the UK yesterday.

After falling markedly at the end of last week, short sterling contracts expiring in 1999 settled up to nine basis points higher yesterday, albeit in a thin market.

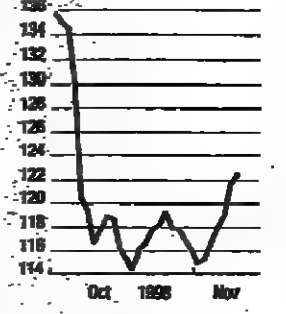
Starting itself was little changed on the day, closing at Dm2.799 against the D-Mark and \$1.682 against the dollar.

Short sterling contracts have now regained the ground lost after the surprise 50 basis point cut by the Bank of England's monetary policy committee (MPC) last week.

One two market participants have pointed to hedge fund activity as the reason for the volatility in short sterling prices in recent days.

Rumours have been circulating that liquidation of short sterling positions

CURRENCIES & MONEY



Source: International Monetary Fund

Bank of England releases its quarterly inflation report.

It may show whether the half per cent cut was evidence of a sharply changed view of future growth and inflation in the UK, or merely an increased willingness by the Bank of England's MPC to change interest rates by 50 basis points at a time.

Philip Shaw of investment fund Investor said that this was reflected in the behaviour of the equity markets. "They had over-egged the cake somewhat," he said. "Their falls on Monday reflected a correction to undue optimism about the economy."

The next stage of the game should unfold today as the

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OTHER CURRENCIES

Jan 98 to May 98

Currency	Jan 98	May 98
£/\$	0.65	0.65
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FF/\$	6.55	6.55
Sc/\$	13.76	13.76
Sfr/\$	2.00	2.00
HK/\$	7.75	7.75
NT/\$	36.48	36.48
TL/\$	1.80	1.80
₹/\$	46.36	46.36
₱/\$	48.00	48.00
₪/\$	1.80	1.80
₦/\$	193.50	193.50
₦/\$	193.50	193.50
₦/\$	193.50	193.50

EURO CURRENCY INTEREST RATES

Jan 98 to May 98

Currency	Jan 98	May 98
£/\$	0.65	0.65
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₦/\$	193.50	193.50
₦/\$	193.50	193.50
₦/\$	193.50	193.50

POUND SPOT FORWARD AGAINST THE POUND

Month	Spot	1m	3m	6m	12m
Jan	1.682	1.682	1.682	1.682	1.682
Feb	1.682	1.682	1.682	1.682	1.682
Mar	1.682	1.682	1.682	1.682	1.682
Apr	1.682	1.682	1.682	1.682	1.682
May	1.682	1.682	1.682	1.682	1.682
Jun	1.682	1.682	1.682	1.682	1.682
Jul	1.682	1.682	1.682	1.682	1.682
Aug	1.682	1.682	1.682	1.682	1.682
Sep	1.682	1.682	1.682	1.682	1.682
Oct	1.682	1.682	1.682	1.682	1.682
Nov	1.682	1.682	1.682	1.682	1.682
Dec	1.682	1.682	1.682	1.682	1.682

DOLLAR SPOT FORWARD AGAINST THE DOLLAR

Month	Spot	1m	3m	6m	12m
Jan	1.000	1.000	1.000	1.000	1.000
Feb	1.000	1.000	1.000	1.000	1.000
Mar	1.000	1.000	1.000	1.000	1.000
Apr	1.000	1.000	1.000	1.000	1.000
May	1.000	1.000	1.000	1.000	1.000
Jun	1.000	1.000	1.000	1.000	1.000
Jul	1.000	1.000	1.000	1.000	1.000
Aug	1.000	1.000	1.000	1.000	1.000
Sep	1.000	1.000	1.000	1.000	1.000
Oct	1.000	1.000	1.000	1.000	1.000
Nov	1.000	1.000	1.000	1.000	1.000
Dec	1.000	1.000	1.000	1.000	1.000

CROSS RATES AND DERIVATIVES

EXCHANGE CROSS RATES

Currency	Jan 98	May 98
£/\$	0.65	0.65
¥/\$	115.00	118.00
DM/\$	1.68	1.68
FF/\$	6.55	6.55
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HK/\$	7.75	7.75
NT/\$	36.48	36.48
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₪/\$	1.80	1.80
₦/\$	193.50	193.50
₦/\$	193.50	193.50
₦/\$	193.50	193.50

UK INTEREST RATES

LONDON MONEY RATES

Month	Spot	1m	3m	6m	12m
Jan	1.682	1.682	1.682	1.682	1.682
Feb	1.682	1.682	1.682	1.682	1.682
Mar	1.682	1.682	1.682	1.682	1.682
Apr	1.682	1.682	1.682	1.682	1.682
May	1.682	1.682	1.682	1.682	1.682
Jun	1.682	1.682	1.682	1.682	1.682
Jul	1.682	1.682	1.682	1.682	1.682
Aug	1.682	1.682	1.682	1.682	1.682
Sep	1.682	1.682	1.682	1.682	1.682
Oct	1.682	1.682	1.682	1.682	1.682
Nov	1.682	1.682	1.682	1.682	1.682
Dec	1.682	1.682	1.682	1.682	1.682

EURO CURRENCY UNIT RATES

EURO CURRENCY UNIT RATES

Currency	Jan 98	May 98
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₦/\$	193.50	193.50
₦/\$	193.50	193.50
₦/\$	193.50	193.50

BASE LENDING RATES

BASE LENDING RATES

Bank	Rate
Barclays Bank	5.75
Bank of America	5.75
Bank of England	5.75
Bank of France	5.75
Bank of Germany	5.75
Bank of Italy	5.75
Bank of Japan	5.75
Bank of Korea	5.75
Bank of Spain	5.75
Bank of Sweden	5.75
Bank of Switzerland	5.75
Bank of Taiwan	5.75
Bank of Thailand	5.75
Bank of the Netherlands	5.75
Bank of the Philippines	5.75
Bank of the United States	5.75
Bank of Vietnam	5.75
Bank of Yugoslavia	5.75
Bank of Zimbabwe	5.75

BASE LENDING RATES

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Barclays Bank	5.75
Bank of America	5.75
Bank of England	5.75
Bank of France	5.75
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Bank of Italy	5.75
Bank of Japan	5.75
Bank of Korea	5.75
Bank of Spain	5.75
Bank of Sweden	5.75
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Bank of the Netherlands	5.75
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WORLD INTEREST RATES

MONEY RATES

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COMMODITIES & AGRICULTURE

India bans the export of potatoes

By Kamal Bose in Calcutta
and Agencies

The Indian federal government has banned the export of potatoes following a sharp rise in prices. In the past three weeks, the cost of a kilogram has increased by Rs8 to Rs18 and is expected to reach Rs20 (\$0.47) soon.

"The government should have allowed the import of potatoes instead," said an official of the Bharat Chamber of Commerce. "Elections to the state assemblies in Delhi, Rajasthan, Madhya Pradesh and Mizoram are to be held later this month and the potato export ban is a knee-jerk reaction of a government under pressure."

The government has taken notice of criticism over rising food prices and announced measures last Saturday to contain them, including targeting hoarders and black marketers who are driving up prices.

India is the world's fifth largest producer of potatoes, but exports constitute only about 1.5 per cent of the country's crop.

"Whether India exports some 200,000 tonnes of potatoes a year or not will not make any impact on domestic prices," said the BCC official. "The rise in prices has largely been caused by a setback in the current season's early crop in the Indo-Gangetic region, which is India's potato bowl, and distribution bottlenecks."

Unseasonal rain damaged nearly 60 per cent of the crop in Uttar Pradesh, the country's largest potato growing state. In some parts of Punjab, almost 80 per cent of the crop was lost.

The Potato and Onion Merchants Association said: "Large-scale resowing has started in Uttar Pradesh, Punjab and Haryana and it

will only be in the new year that the supply of potatoes will improve.

India harvested 12.2m tonnes of potatoes in 1997/98, but estimates for this year's crop are still not available. Trade officials say onions and potatoes are the two staple vegetables in India and if the price of one goes up, the other will also become more expensive.

Onion prices have risen by Rs10 a kg to Rs60 in the past three weeks. Last year, they cost about Rs6-Rs7 a kg. India has about 1.3m hectares under potato cultivation and its productivity of 17 tonnes a hectare is higher than the world average of 15 tonnes a hectare.

In the Indo-Gangetic region, which accounts for 78 per cent of the area under potatoes, it is nearly 30 tonnes a hectare.

Gujarat and Tamil Nadu have equally high rates of productivity. However, productivity in the north-eastern Indian states is only seven tonnes a hectare. It is as low as five tonnes a hectare in the western Indian state of Maharashtra. The large gap in productivity between the regions has to be bridged.

A breakthrough in productivity in the under-performing regions will allow India to export large quantities of potatoes in a normal year. "The farmers will, however, reap the benefits of higher production provided at least 60 per cent of potato output can be kept in cold storage against 45 per cent now and the government accords priority to the movement of potatoes by the railways," said the BCC official.

The government plans to set up a national forecasting centre for agricultural products so that farmers will be better prepared.

Greek gold deposit to be developed

By Karin Hope in Athens

Thracian Gold Mines, an Athens-based exploration company, plans to develop an epithermal gold deposit discovered in north-eastern Greece. The deposit at Lofos Perama, east of Kavala, contains at least 11.2m metric tonnes of ore with an average gold content of 3.5 grams a tonne, the company said.

TGM has acquired a 450 square kilometre area from local farmers at Lofos Perama. It said initial drilling showed the gold-bearing ore was close to the surface and that about 80 per cent of the gold could be extracted. The deposit is projected to yield about 1.2m ounces of gold.

Silver & Baryte, Greece's biggest mining group, set up TGM as one of several joint ventures with international gold mining companies to explore for gold in Greece, Bulgaria and Romania.

A leading producer of bauxite and perlite in Greece, S&B wants to diversify its mining activities. It set up TGM in partnership with Australia's Normandy Mines and Inmet Mining Corporation of Canada.

The deposit at Lofos Perama is the first epithermal discovery made by TGM and would be the first epithermal gold produced in Greece.

Gold was mined in north-eastern Greece in antiquity and there is increased interest in exploration in the region. TVX Gold of Canada is com-

mitted to a \$900m investment to develop two sites on a concession acquired from a bankrupt Greek state-owned mining operation on the Halkidiki peninsula.

TVX Hellas, its Greek subsidiary, has spent more than \$150m on refurbishing and environmental protection at two existing lead and zinc mines at Olympiada and Stratos. Up to 210,000 ounces of gold a year would be extracted from refractory ore mined at Olympiada, at a

cost of just over \$100 an ounce for the first five years, the company said.

The project has been delayed for almost three years because of protests by local residents. A decision is due to be taken by Costas Laliotis, Greece's environment minister, by the end of this year. Production of gold would start in 2001.

TVX Hellas also plans to spend \$240m developing a gold and copper deposit at Skouries.

World oil prices recovered to just above \$12 a barrel in London yesterday, after Monday's steep fall. Traders said prices rose on renewed signs of tension in the Middle East after William Cohen, US Defense Secretary, said time was running out for Iraq to comply with UN arms inspections.

In late trading on the International Petroleum Exchange, the benchmark December contract for Brent blend was \$12.06 against Monday's close of \$11.50. World oil prices recovered to just above \$12 a barrel in London yesterday, after Monday's steep fall. Traders said prices rose on renewed signs of tension in the Middle East after William Cohen, US Defense Secretary, said time was running out for Iraq to comply with UN arms inspections.

Robusta coffee futures jumped on the London International Financial Futures and Options Exchange. At the close, the November contract was \$159 higher at \$2,075 a tonne.

London Metal Exchange metals prices slipped as profit-taking from the recent rally continued and caution about world economic growth prospects took hold.

"The strength of the US dollar has also scared off consumer buying interest for the moment," said Jim Lennon, at Macquarie Equities.

Copper for three-month delivery closed down \$12 a tonne at \$1,600. One analyst warned that if the dollar continued to pick up again, the yen, copper might once again fall to the 11%-year low of \$1.575 seen recently.

However, Sergio Jimenez, Chile's mining minister, said at the Americas Mining Ministers Conference in Buenos Aires that the state-owned Codelco group was forecasting prices averaging \$1,553 a tonne next year and \$2,004 by 2000. He said Codelco, the world's biggest copper producer with a 14 per cent market share, had sold 90 per cent of next year's output, leaving 180,000 tonnes to be sold on the spot market.

Tobacco growers reduce plantings

Falling prices compounded by over-supply and economic slowdown have taken their toll

By Paul Soliman

Tobacco growers are reducing the amount of the crop they plant as profitability is hit by over-supply and falling prices.

Growers in Zimbabwe, Africa's biggest tobacco producer and one of the world's top three exporters, have cut plantings by 8 per cent this year, while other big exporters such as Brazil and Malawi have also planted less of the crop.

The Asia crisis and concerns that other parts of the world will face economic difficulties in coming months have taken their toll on the industry, said Richard Tate, a Zimbabwe tobacco farmer and president of the International Tobacco Growers Association (ITGA).

"The Asian crisis has led to cancelled orders from manufacturers, and there's a question of where economic problems will hit next," said Mr Tate, who is also president of the Zimbabwe Tobacco Association. "Production is higher than consumption this year, and manufacturers are holding their stocks. That has hit prices for growers this year."

For growers, tobacco prices in Africa have fallen by up to 40 per cent this year. In Zimbabwe, Africa's largest exporter, prices are down 38 per cent, said ITGA. In Zambia, they are down 36 per cent and in Malawi they are 19 per cent lower.

World tobacco production next year is expected to reach 6.5m tonnes, 200,000 tonnes above consumption, according to the US Department of Agriculture.

Tobacco supplies have outstripped consumption since 1995, it said. Flue-cured (or Virginia) tobacco, which accounts for 41 per cent of production, will be close to balance between supply and demand this year. Burley, which accounts for 19 per cent, will be in surplus.

For growers, tobacco prices in Africa have fallen by up to 40 per cent this year. In Zimbabwe, Africa's largest exporter, prices are down 38 per cent, said ITGA. In Zambia, they are down 36 per cent and in Malawi they are 19 per cent lower.

In Tanzania, where prices are down 16 per cent from last year, the government has removed the tobacco export tax in an effort to help local farmers.

Growers are also noticing knock-on effects from litigation over smoking-related diseases, as well as campaigns by organisations such as the World Health Organisation, the European Commission and the World Bank to control tobacco and discourage smoking.

"The fact that the financiers of the tobacco industry are being forced to put money aside for litigation, particularly in the US, has also affected the prices that they're willing to pay," said Mr Tate.

Cigarette companies such as Philip Morris, R.J.R. Nab-

acco and British American Tobacco face multi-billion dollar litigation threats in the US. The European Commission recently announced a ban on tobacco advertising, which is being challenged in some countries.

As a result, ITGA and Unifab, the European tobacco growers' association, have announced an alliance to lobby for growers. ITGA points out that tobacco exports are vital to the livelihoods of many small-scale farmers in countries such as Brazil, Zimbabwe and India.

Brazil's tobacco is grown mainly by small-scale farmers and the country was the world's largest tobacco exporter last year, with sales of 279,500 tonnes overseas.

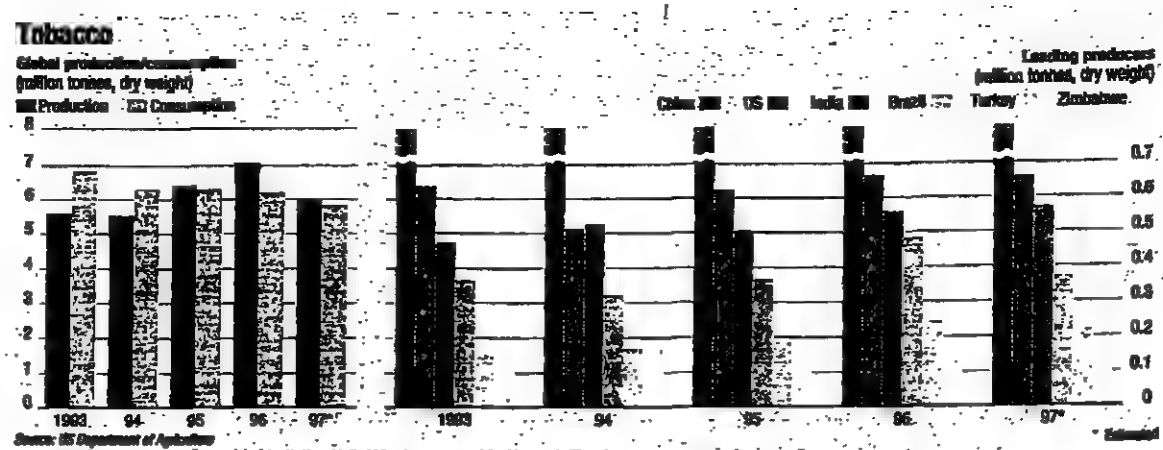
The second largest was the US, growing 225,000 tonnes, followed by Zimbabwe with 177,985 tonnes.

Although China is by far the biggest tobacco grower - producing 2.3m tonnes last year, according to USDA - most of its crop is consumed domestically.

ITGA is also encouraging tobacco farmers to return to their core business rather than diversify into other crops.

Despite the pressures on the industry, Mr Tate believes the outlook for tobacco growers remains positive.

"Tobacco farmers will take a beating in the coming months but they will adapt," he said. "Tobacco remains a good cash crop for growers compared with other crops. Smokers will still be here in 10 years' time."



Source: US Department of Agriculture

COMMODITIES PRICES

BASE METALS

Prices from London Metal Exchange
in US dollars per tonne (unless stated otherwise)

ALUMINIUM 99.99% (3 months)

Close 1201.5-1202.5

Previous 1201.5-1202.5

High/Low 1201.5-1202.5

Open 1201.5-1202.5

Settle 1201.5-1202.5

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PRECIOUS METALS

Prices from London Metal Exchange
in US dollars per ounce (unless stated otherwise)

Gold 999.9 (1000 fine)

Close 325.0-325.5

Previous 325.0-325.5

High/Low 325.0-325.5

Open 325.0-325.5

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GRAINS AND OIL SEEDS

Prices from London Metal Exchange
in US dollars per tonne (unless stated otherwise)

WHEAT (1000 bushels)

Close 12.0-12.5

Previous 12.0-12.5

High/Low 12.0-12.5

Open 12.0-12.5

Settle 12.0-12.5

Settle

Offshore Funds and Insurances

FT Offshore Unit Trust Prices are available over the telephone. Call the FT Offshore Help Desk on (044 1771) 673 4376 for more details.

FT MANAGED FUNDS SERVICE

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OTHER OFFSHORE FUNDS

Fund Name	Assets	YTD %	1Y %	3Y %	5Y %
Asia Asset Management	\$1.2B	12.5	15.2	18.1	20.3
Asia Pacific Growth Fund	\$850M	10.1	12.8	15.4	17.9
Asia Pacific Income Fund	\$720M	8.9	11.5	14.2	16.8
Asia Pacific Equity Fund	\$610M	11.3	14.1	16.9	19.5
Asia Pacific Bond Fund	\$500M	7.2	9.8	12.5	15.1
Asia Pacific Dividend Fund	\$450M	9.5	12.2	14.9	17.6
Asia Pacific Small Cap Fund	\$380M	13.1	15.8	18.5	21.2
Asia Pacific High Yield Fund	\$320M	6.8	9.4	12.1	14.7
Asia Pacific Real Estate Fund	\$280M	5.5	8.1	10.8	13.4
Asia Pacific Hedge Fund	\$240M	4.2	6.8	9.5	12.1
Asia Pacific Commodity Fund	\$200M	3.1	5.7	8.4	11.0
Asia Pacific Alternative Fund	\$180M	2.9	5.5	8.2	10.8
Asia Pacific Multi-Asset Fund	\$160M	2.5	5.1	7.8	10.4
Asia Pacific Global Fund	\$140M	2.1	4.7	7.4	10.0
Asia Pacific Emerging Markets Fund	\$120M	1.8	4.4	7.1	9.7
Asia Pacific Infrastructure Fund	\$100M	1.5	4.1	6.8	9.4
Asia Pacific Natural Resources Fund	\$80M	1.2	3.8	6.5	9.1
Asia Pacific Energy Fund	\$60M	1.0	3.5	6.2	8.8
Asia Pacific Healthcare Fund	\$40M	0.8	3.2	5.9	8.5
Asia Pacific Technology Fund	\$20M	0.5	2.9	5.6	8.2
Asia Pacific Media Fund	\$10M	0.3	2.6	5.3	7.9
Asia Pacific Telecommunications Fund	\$5M	0.1	2.3	5.0	7.6
Asia Pacific Financial Services Fund	\$3M	0.0	2.0	4.7	7.3
Asia Pacific Consumer Goods Fund	\$2M	0.0	1.7	4.4	7.0
Asia Pacific Industrial Fund	\$1M	0.0	1.4	4.1	6.7
Asia Pacific Transportation Fund	\$0.5M	0.0	1.1	3.8	6.4
Asia Pacific Utilities Fund	\$0.2M	0.0	0.8	3.5	6.1
Asia Pacific Real Estate Development Fund	\$0.1M	0.0	0.5	3.2	5.8
Asia Pacific Infrastructure Development Fund	\$0.05M	0.0	0.2	2.9	5.5
Asia Pacific Natural Resources Development Fund	\$0.02M	0.0	0.1	2.6	5.2
Asia Pacific Energy Development Fund	\$0.01M	0.0	0.0	2.3	4.9
Asia Pacific Healthcare Development Fund	\$0.005M	0.0	0.0	2.0	4.6
Asia Pacific Technology Development Fund	\$0.002M	0.0	0.0	1.7	4.3
Asia Pacific Media Development Fund	\$0.001M	0.0	0.0	1.4	4.0
Asia Pacific Telecommunications Development Fund	\$0.0005M	0.0	0.0	1.1	3.7
Asia Pacific Financial Services Development Fund	\$0.0002M	0.0	0.0	0.8	3.4
Asia Pacific Consumer Goods Development Fund	\$0.0001M	0.0	0.0	0.5	3.1
Asia Pacific Industrial Development Fund	\$0.00005M	0.0	0.0	0.2	2.8
Asia Pacific Transportation Development Fund	\$0.00002M	0.0	0.0	0.1	2.5
Asia Pacific Utilities Development Fund	\$0.00001M	0.0	0.0	0.0	2.2
Asia Pacific Real Estate Development Fund	\$0.000005M	0.0	0.0	0.0	1.9
Asia Pacific Infrastructure Development Fund	\$0.000002M	0.0	0.0	0.0	1.6
Asia Pacific Natural Resources Development Fund	\$0.000001M	0.0	0.0	0.0	1.3
Asia Pacific Energy Development Fund	\$0.0000005M	0.0	0.0	0.0	1.0
Asia Pacific Healthcare Development Fund	\$0.0000002M	0.0	0.0	0.0	0.7
Asia Pacific Technology Development Fund	\$0.0000001M	0.0	0.0	0.0	0.4
Asia Pacific Media Development Fund	\$0.00000005M	0.0	0.0	0.0	0.1
Asia Pacific Telecommunications Development Fund	\$0.00000002M	0.0	0.0	0.0	0.0
Asia Pacific Financial Services Development Fund	\$0.00000001M	0.0	0.0	0.0	0.0
Asia Pacific Consumer Goods Development Fund	\$0.000000005M	0.0	0.0	0.0	0.0
Asia Pacific Industrial Development Fund	\$0.000000002M	0.0	0.0	0.0	0.0
Asia Pacific Transportation Development Fund	\$0.000000001M	0.0	0.0	0.0	0.0
Asia Pacific Utilities Development Fund	\$0.0000000005M	0.0	0.0	0.0	0.0
Asia Pacific Real Estate Development Fund	\$0.0000000002M	0.0	0.0	0.0	0.0
Asia Pacific Infrastructure Development Fund	\$0.0000000001M	0.0	0.0	0.0	0.0
Asia Pacific Natural Resources Development Fund	\$0.00000000005M	0.0	0.0	0.0	0.0
Asia Pacific Energy Development Fund	\$0.00000000002M	0.0	0.0	0.0	0.0
Asia Pacific Healthcare Development Fund	\$0.00000000001M	0.0	0.0	0.0	0.0
Asia Pacific Technology Development Fund	\$0.000000000005M	0.0	0.0	0.0	

LONDON STOCK EXCHANGE

Retail and manufacturing data offer no respite

MARKET REPORT

By Steve Thompson,
UK Stock Market Editor

There was increasing anxiety in London's equity market yesterday, with share prices extending Monday's weakness for much of the session. Dealers argued that the market had over-reached itself and, at best, a period of consolidation was now in prospect.

That view was reinforced by the emergence of further confidence-sapping profit warnings and downgrades as well as a general round of

weakness across international stock markets.

Additional pressure came with some increasingly disturbing news from the high street. The latest British Retailing Consortium survey, for October, revealed that sales last month had fallen 0.6 per cent, only the second monthly decline in retail sales in more than three years.

There was no respite from the latest quarterly survey by the Confederation of British Industry of regional trends in manufacturing.

And sterling gave precious little help to the market, edging

ahead again and finishing slightly higher on the Bank of England's exchange rate index after a steep rise on Monday. That gave renewed cause for concern among the big exporters and engineering stocks.

Finally, there were few indications from Wall Street's initial weak opening that a rally was in sight for a rather worn-out looking London market.

Nevertheless, minutes after the US opening, a strong rally took place on Wall Street, taking the Dow Jones Industrial Average back into positive territory

for a brief period and triggering a rise in London.

Such was the impetus behind the rally that the FTSE 100 briefly nudged into positive ground, only to drift back to show a marginal 1.6 decline at 5,433.3.

Dealers refused to get excited about the rally in the front-line stocks, pointing out that the pick-up in the leaders had not run through at all to the rest of the stock market. The FTSE 250 index, reflecting some exceptionally heavy selling pressure right across the second-liners, finished a hefty 60.5 lower at 4,874.4.

The FTSE SmallCap, although not as badly mauled as the mid-caps, was also feeling the pinch, with the index settling at a net 6.8 easier at 2,059.8, having been 7.7 lower at its worst of the day, just after noon.

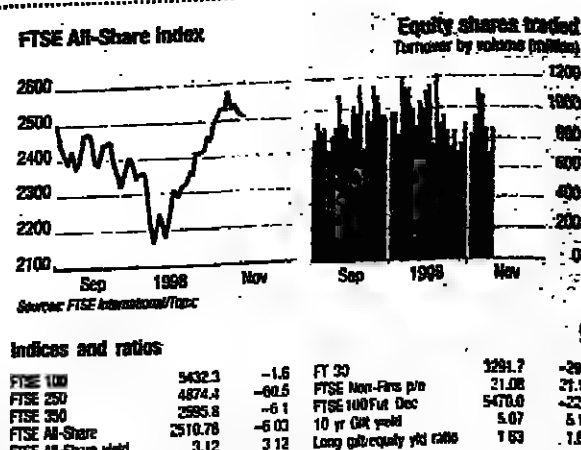
Earlier, London always looked to be under pressure, after a poor showing on Monday by Wall Street, where the Dow dipped 77 points as hopes began to fade that the US Federal Reserve might recommend another cut in US interest rates.

With the wider market on the retreat, it was left to tra-

ditionally defensive areas to bolster trade. Utilities provided two of the top three stocks in the FTSE 100.

The retailers generally took a pasting but, ironically, it was Marks and Spencer, which triggered a widespread setback in the sector after its recent dismal interim figures, that figured among the best of the leaders. The stock market took the view that the battle to succeed Sir Richard Greenbury will be settled very quickly.

Turnover in equities picked up, reaching 855.7m shares.



Indices and ratios		FTSE 100		FTSE 250		FTSE SmallCap		FTSE All-Share	
FTSE 100	5433.3	FTSE 250	4874.4	FTSE SmallCap	2059.8	FTSE All-Share	5433.3	FTSE 100	5433.3
FTSE 250	4874.4	FTSE SmallCap	2059.8	FTSE All-Share	5433.3	FTSE 100	5433.3	FTSE 250	4874.4
FTSE SmallCap	2059.8	FTSE All-Share	5433.3	FTSE 100	5433.3	FTSE 250	4874.4	FTSE SmallCap	2059.8
FTSE All-Share	5433.3	FTSE 100	5433.3	FTSE 250	4874.4	FTSE SmallCap	2059.8	FTSE All-Share	5433.3

Best performing sectors		Worst performing sectors	
1. Utilities	+3.8	1. Alcohol	-2.5
2. Electricity	+2.4	2. Engineering	-2.4
3. Utilities	+2.0	3. Engineering	-2.4
4. Support Services	+1.9	4. Support Services	-2.4
5. Household Goods	+1.4	5. Other Financial	-1.7

Stores under pressure

COMPANIES REPORT

By Peter John, Martin Price and
Caroline von Lersbach

Pressure mounted on the retailing sector as Storehouse became the latest to suffer a swinging downgrade, prompting the shares to drop to their lowest for several years.

They fell 7½ to 168p, one of the worst performances in the MidCap Index, after Tony Shire, retail analyst at CSFB, cut his forecast for next year by 24 per cent and rated the stock a "sell". The shares stood at 254p earlier this year, before investors took fright at the prospects of a UK economic slowdown.

He also highlighted the troubles of the sector as he told clients that Storehouse may be attractive to a predator, but "given the amount of distressed space likely to be available on high streets... we would expect this to be at lower levels".

He added: "With the worst of the clothing cycle's downturn probably still to come, one would question the wisdom of an external suitor becoming involved with this company." Movements in the shares would be driven by a series of downgrades, he said.

His downgrade was driven

by estimates of falls in both sales growth and margins, and moved to £7m for this year and £7m for next.

A British Retail Consortium survey added to the gloom in retailing as it found a 0.6 per cent decline in sales in October from the same month last year.

However, Oasis was up 2 at 138p after a "buy" note from Teather & Greenwood in which analyst Rowan Morgan said: "No matter what the rating is saying, the company will survive, is underpinned by a strong cash flow and should be bought for recovery." At yesterday's close, the shares

FT 30 INDEX	
Nov 10	Nov 9
Nov 10	Nov 9
Nov 10	Nov 9
Nov 10	Nov 9
Nov 10	Nov 9
Nov 10	Nov 9
Nov 10	Nov 9
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STOCK MARKET TRADING DATA

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Nov 10	Nov 9	Nov 10	Nov 9	Nov 10	Nov 9	Nov 10	Nov 9	Nov 10	Nov 9
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Highs & Lows shown on a 52 week basis

Highs & Lows shown on a 52 week basis

FT/SP ACTUARIES WORLD INDICES

Emerging markets:

IFC investable indices

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NEW YORK STOCK EXCHANGE PRICES

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FRANCE

WORLD MARKETS AT A GLANCE

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THE NASDAQ STOCK MARKET

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STOCK MARKETS

Rubin sounds cautionary note as rally fades

WORLD OVERVIEW

Stock markets mostly headed moderately lower yesterday amid a growing sense that the strong rally of recent weeks may have run out of steam, at least temporarily, writes *Martin Dickson*.

A cautionary note was struck by Robert Rubin, US treasury secretary, who said that resolving the global financial crisis will take "many months, maybe

years". He told a business trade group that "there's still going to be a substantial period ahead with a lot of difficulty".

However, the speech had little to give the market direction. Traders had been hoping that Mr Rubin would give some details of the International Monetary Fund aid package to Brazil, which is expected to be finalised this week.

But he merely said it was important to help Brazil,

since a collapse in Latin America's biggest economy could have "very substantial effects on the hemisphere and therefore on us".

Meanwhile, some analysts were questioning whether the US Federal Reserve would cut interest rates at its meeting on November 17, in the light of the stock market's strong recent performance.

An overnight drop on Wall Street gave a downturn tone to the start of Asia's trading

day, and that was compounded by yen weakness, which hit equity markets across the region.

Tokyo closed only modestly lower in subdued trading, with many adopting a cautious approach ahead of news of the government's new economic stimulus measures.

Bourses recording sharp falls included Bangkok, Seoul and Manila. In Taiwan, the market had to contend not only with local

currency weakness but pressure of a new corporate default.

European bourses opened generally lower and most remained that way for the day, even though Wall Street managed to recover in morning trading from its slightly lower opening.

European sentiment was not helped by a gloomy trading statement from BASF, Germany's largest chemicals group, which warned it was unlikely to match this year's

earnings in 1998. It said dollar weakness and price pressures had weighed on its third quarter.

Juergen Strube, management board chairman, said he saw hard times ahead for the industry and German chemicals stocks fell sharply.

In the UK, the British retail consortium issued a gloomy report on high street conditions, yet the FTSE 100 index managed a rally to end only marginally lower.

EMERGING MARKET FOCUS

Karachi default worries recede

Pakistan's share prices rocketed 10.5 per cent yesterday, driven up by expectations of an imminent bailout for the country's cash-strapped economy.

The KSE-100 index rose 90.18 to 947.76, the market's sharpest single-day rise since India and Pakistan conducted nuclear tests in May, prompting the US and other western countries to impose economic sanctions.

Since then, Pakistan's liquid foreign exchange reserves have been depleted sharply, fuelling fears of a prolonged period of uncertainty and losses for equity investors.

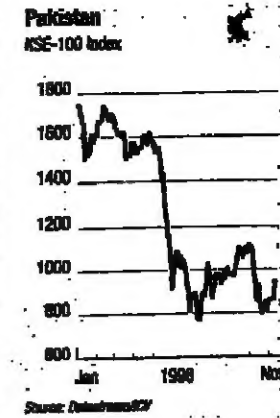
Yesterday's rise was largely prompted by the belief that Pakistan and the International Monetary Fund were close to a new agreement that would help the country stave off a default on its foreign debt.

IMF officials are expected in Islamabad today for discussions with finance ministry officials. An IMF loan is likely to be the cornerstone of a \$5bn package of international assistance to help Pakistan make its repayments between now and next June, when the financial year ends.

The rally, after Monday's public holiday, was also attributed in part to Friday's news from Washington that the Clinton administration was lifting some of the sanctions, including restrictions on multilateral loans to Pakistan.

Sikandar Khawaja at HSBC said: "A positive climate has been created with the belief that the sanctions will be lifted. The sentiment has also been helped by the expectations of a deal with the IMF. The market believes that there won't be a default on the foreign debt."

However, analysts warned that yesterday's robust performance may not be sustainable for more than a few days, and does not necessarily



Source: DataStream

ly preface an inflow of foreign investment. Many business people remain sceptical over prospects for foreign investment in view of Pakistan's harsh treatment of its power companies. These were given permission under the government of Benazir Bhutto, the former prime minister, to invest in the resource-starved energy sector.

However, prime minister Nawaz Sharif's government ordered investigations into the alleged bribery of officials involved in the deal.

Analysts said that foreign investor scepticism continued to be a problem after Pakistan's unilateral freezing of \$1bn on foreign currency accounts in May.

The freeze, within hours of Pakistan's nuclear test, was ordered to prevent a run on foreign currency accounts triggered by the fear of western sanctions. Many investors found themselves unable to repatriate funds.

Ambreen Shaikat, equity analyst at Karachi's Khadim Ali Shah Bukhari brokerage, said: "Until the foreign exchange accounts issue is resolved, foreign investors would still not return."

She also predicted some downturn as investors take profits after yesterday's rally, the first chance in a long time to cut their losses.

Farhan Bokhari

Dow steady as high-tech shares climb

AMERICAS

Wall Street was steady in midsession trade with minor selling in most sectors but enthusiasm for high-tech shares, writes *John Labate* in New York.

The Dow Jones Industrial Average was down less than a point at 8,997.19 while the Standard & Poor's 500 index edged just 0.04 higher to 1,130.34.

Leading the Dow lower, Walt Disney fell 5% to \$29.74. But McDonald's shares were more than 4 per cent higher to \$70.44 after Merrill Lynch raised its target price for the restaurant chain.

Wal-Mart, the leading US retailer, fell 8% to \$69.41 in spite of reporting better-than-expected quarterly earnings. Other retail shares pulled back, with Dayton Hudson down 3% to \$44.44. Among specialty retailers, Nine West fell more than 6 per cent to \$12.44.

Investors paid more attention to Internet shares, including Amazon.com, up 7 per cent to \$185.74. E-bay, the online search engine, surged \$5.44 or more than 11 per cent to \$52.44 after the company announced a retail billing system.

E-trade, the online trading system, was also up sharply, gaining more than 7 per cent to \$26.44 after it announced a partnership with others for a new options exchange to begin operating in 2000.

Buoyant Internet trading helped keep the Nasdaq com-

posite in positive territory. By early afternoon, the Nasdaq was 4.05 higher at 1,665.10. The Russell 2000 index of small company shares sold off, down 2.33 to 366.30.

In the real estate sector, shares of Patriot American was down more than 21 per cent or \$2 to \$7.44 on liquidity concerns at the company.

US Treasuries gained ground, with the benchmark 30-year Treasury bond up 1/8 to 98 1/8, sending the yield down to 5.279 per cent.

Banking shares were off, with Chase Manhattan down 4% to \$58 and Citigroup off 3 1/4% to \$43.75.

TORONTO traded lower at midsession as the market paused for breath after last week's gains. The TSE 300 composite index was 29.78 lower at 6,311.60 in volume of 27m shares.

Overall, 12 of the 14 sub-indices opened in negative territory, led by a 1.3 per cent dip in financial services and a near-1 per cent decline in the conglomerates group.

In the banking group, Canadian Imperial Bank of Commerce was heavily traded, losing 55 cents to C\$30.15, and Bank of Montreal fell C\$1.65 to C\$58. Fairfax Financial Holding picked up from an early low of C\$49.00 to trade just 5 cents easier by midsession at C\$49.55.

The gold and precious metals group bucked the morning's negative trend, with gold miner Teck Corp 3 cents higher at C\$13.20.

São Paulo drops back after six days of gains

Shares in SAO PAULO were weak at midsession as investors took profits after six straight sessions of gains.

The Bovespa index was 182 or 2.3 per cent lower at 8,061, having rocketed 26 per cent over the six days on optimism about the imminent announcement of a line of credit from the International Monetary Fund and other global lenders.

Among blue-chip stocks, Eletrobrás preferred took the biggest hit, dropping 5.2 per cent to R\$30.80. MEXICO CITY was weak at midsession in line with the early trend on Wall Street as investors awaited

details of the 1999 budget bill due later in the week. The IPC index was 31.93 lower at 4,168.31.

Analysts said the market was awaiting the government's 1999 budget bill, which it will send to congress on Friday.

Investors are speculating whether it will include a solution to the controversial Fobaproa bank bailout.

BUENOS AIRES was easier at midday as investors cashed in some of the gains that sent the market up 8 per cent last week and 20 per cent in October. The Merval index was 1.15 weaker at 470.53.

Dax chemicals lose formula

EUROPE

Indications from BASF of a slowdown in sales in the chemicals sector and a warning that the company's 1999 results would not match the current year's performance sent FRANKFURT lower for a second day.

The Xetra Dax index closed 81.04 or 1.7 per cent lower at 4,661.94 as the weak early performance of Wall Street also failed to provide inspiration.

BASF lost DM2.10 to DM63.90 after the group reported that the sluggish

The FTSE Europe 300 index fell 11.59 or 1.07 per cent to 1,973.21. See Euro Prices page 3.

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Weak baht depresses Bangkok

ASIA PACIFIC

The weaker baht triggered a sell-off in BANGKOK and the SET index tumbled 27.23 or 7.5 per cent to 336.62.

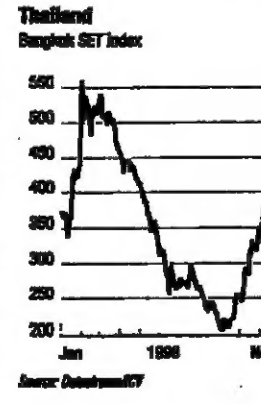
Foreign investors led the selling, which prompted concerns among local retail investors.

Banks lost 14 per cent, finance shares retreated 11.9 per cent and telecom stocks were down 10 per cent. Krung Thai Bank, the most active stock, fell Bt3 to Bt16.25 while Bangkok Bank declined Bt4 to Bt44.

TOKYO remained wary amid reports that the government was considering the distribution of gift vouchers to help boost consumption, writes *Naocho Nakamura*.

The Nikkei 225 Average fell 86.45 to 14,106.09 after trading between 14,270.05 and 14,098.32. Other indices were also lower, with the weighted Nikkei 300 index losing 1.31 to 214.79, while the broader Topix index of first-sector stocks fell 5.54 to 1,078.32. Volume was 368m shares, with 681 falling issues and 385 rising.

Poor earnings reports also depressed the market. Shide, which announced weak interim on Monday saw its



Source: DataStream

shares tumble 8.8 per cent or Y114 to Y1,177. Shares of construction machinery maker Komatsu, which also announced a drop in earnings, fell sharply to Y81 to Y72.

Exporters benefited from the yen's continuing weakness. Sharp was up Y38 to Y973, Honda Motor Y120 to Y1,140, Canon Y70 to Y2,685, Matsushita Electric Y42 to Y1,975 and Sony Y40 to Y8,390.

In Osaka, the OSE index fell 30.83 points to 14,808.77. SEOUL dropped 5 per cent, reflecting concerns about the weakness of the yen and the composite index finished

21.21 lower at 403.24. Brokers said investors were worried that the yen's decline against the dollar could put pressure on the won, discouraging purchases of local stocks. There were also concerns that the yen's fall might affect Korea's export competitiveness.

SINGAPORE was lower for a fourth straight session, extending its losses to almost 10 per cent since last Wednesday, as overnight weakness on Wall Street, a sliding Singapore dollar and a firmer interbank rates again knocked the market down.

The Straits Times index lost 47.22 or 3.9 per cent to 1,172.06 in active volume of 406.7m shares. All the sectoral indices were lower, led by a 7 per cent drop in the property sector and heavy falls in construction, commerce and finance sectors.

Keppel Land, which topped the active list with 23m shares changing hands, sank 7 cents to S\$1.56.

The property sector index has lost almost 20 per cent since last Wednesday, but is still 64 per cent higher than its low in early September. TAIWAN was hit by fresh reports of corporate financial troubles, and the weighted

hit, with the sector down 3.8 per cent. Industrials lost 1.8 per cent while gold shares sagged 1.6 per cent due to the lackluster bullion prices.

South African Breweries was actively traded ahead of its interim results today, closing down 420 cents or 3.7 per cent at R108.80.

Currency slide hits Jo'burg

Weakness in other equity markets and the declines in Asian currencies prompted profit-taking in South African stocks, and the overall index closed down 123.2 or 2.2 per cent at 5,783.8.

Financials were hardest

hit, with the sector down 3.8 per cent. Industrials lost 1.8 per cent while gold shares sagged 1.6 per cent due to the lackluster bullion prices.

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Metropolitan Bank topped the list of actively traded stocks with a loss of 16 pence or 7.4 per cent to 227 pence.

JAKARTA was lower as the market awaited the result of a meeting to rally a timetable for elections.

The four-day special meeting of the People's Consultative Assembly, Indonesia's highest legislative body, began yesterday in parliament amid demonstrations outside by pro-democracy campaigners.

The composite index ended down 7.1 to 357.30 as investors indulged in short-term speculative selling of blue-chip companies.

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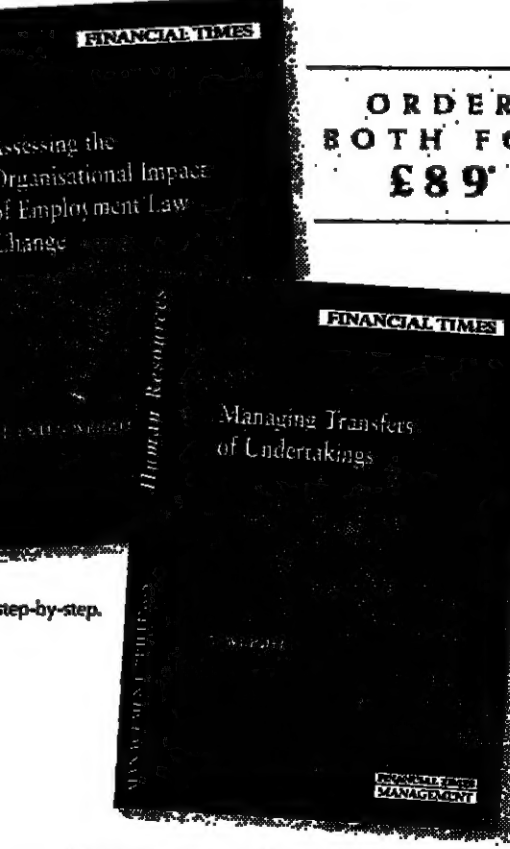
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